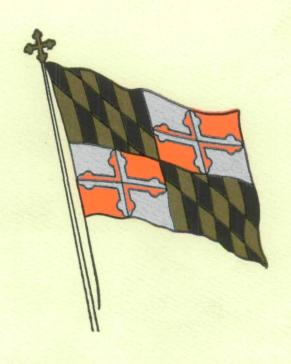
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Public Mental Health Program

Maryland - 1957



PUBLIC AND PRIVATE HOSPITALS OF MARYLAND UNDER THE SUPERVISION OF THE DEPARTMENT OF MENTAL HYGIENE

The Division of Hospital Inspection and Licensure continually checks medical care, living conditions of patients, sanitation, public safety standards, commitment procedures and conducts frequent inspections of public and private mental hospitals to see that appropriate standards of patient care are maintained.

Hospital	Address	Administrator	Capacity*
Public			
Crownsville State Hospital	Crownsville, Md.	Dr. Charles Simms Ward	1925
Eastern Shore State Hosp.	Cambridge, Md.	Dr. George Currier, Supt.	430
Rosewood State Training School	Owings Mills, Md.	Dr. George Medairy, Supt.	1747
Springfield State Hospital	Sykesville, Md.	Dr. Robert Gardner, Supt.	2774
Spring Grove State Hospital	Catonsville, Md.	Dr. Isadore Tuerk, Supt.	2253
Sylvan Retreat	Cumberland, Md.	Mr. Raymond Messmer, Supt.	90
University of Maryland	Baltimore, Md.	Dr. Jacob Finesinger, Dir.	102
Private			
Athol	5002 Frederick Ave., Baltimore 29, Md.	Dr. Rachel Gundry, Med. Dir.	40
Brook Lane Farm	Hagerstown, Md.	Dr. Helmut Prager, Dir.	38
Cedarcroft Hospital and Sanitarium, Inc.	Silver Spring, Md.	Dr. Henry Andren, Med. Dir.	60
Chestnut Lodge	Rockville, Md.	Dr. Dexter Bullard, Med. Dir.	80
Henry Phipps Psychiatric Clinic	Baltimore, Md.	Dr. John C. Whitehorn, Med. D	ir. 94
Laurel Sanitarium	Laurel, Md.	Dr. Jesse Coggins, Med. Dir.	90
Pinecrest Sanitarium	6008 Chapel Gate Lane, Baltimore 29, Md.	Mr. Hammond Dorsey	24
Riggs Cottage	Ijamsville, Md.	Dr. Joseph Lerner, Med. Dir.	30
Seton Institute	6420 Reisterstown Rd., Baltimore 15, Md.	Dr. Leo Bartemeier, Med. Dir.	320
Sheppard & Enoch Pratt Hospital	Towson, Md.	Dr. Harry Murdock, Med. Dir.	250
Taylor Manor (formerly Pinel)	Ellicott City, Md.	Dr. Irving Taylor, Med. Dir.	85
Mental Defective			
Bell Home	6403 Ager Road West Hyattsville, Md.	Mrs. Thelma Bell	10
Guymes Home	3304 Lancer Drive West Hyattsville, Md.	Mrs. Flora Guymes	5
Hinkson Home	512 Elm Avenue, Takoma Park 12, Md.	Mrs. Ella Hinkson	3
Marine Home	Landover, Md.	Miss Edna Marine	8
Tipahato	Blue Ridge Summit, Md.	Mr. George Byrne	23
			

^{*}Capacity figures are subject to fluctuation.

State of Maryland

DEPARTMENT OF MENTAL HYGIENE

ANNUAL REPORT

1957



CLIFTON T. PERKINS, M.D. Commissioner

STATE OF MARYLAND

DEPARTMENT OF MENTAL HYGIENE

2218 N. CHARLES STREET BALTIMORE 18, MARYLAND

CLIFTON T. PERKINS, M. D. COMMISSIONER

TELEPHONE HOPKINS 7-1371

The Hon. Theodore R. McKeldin Governor of Maryland State House Annapolis, Maryland

Dear Governor McKeldin:

We have the honor of submitting as our Annual Report the enclosed booklet, Public Mental Health Program, Maryland 1957. It is a record, not of highlights of accomplishment, but of "grass roots" statements of the progress and aims of each of the ten directors of the program in the Department of Mental Hygiene and its member hospitals. It brings into clear focus the great effort put forth in recent years to meet the major goals of modern treatment and the rehabilitation of patients.

Increased stress has been placed upon education and training for all types of personnel concerned with treatment and rehabilitation of patients. Through pace making efforts of professional personnel within our ranks we are able to offer excellent courses leading to special clinical degrees in nursing, social work and psychology. We continue our residency training in psychiatry and other expanded instruction to medical students.

Research at all hospitals is being carried on at an augmented tempo, both by our own staff and in collaboration with our local medical schools and neighboring institutions of mental health.

We wish to acknowledge our grateful appreciation of your ready leadership, the alert attention of the Legislature to our needs and the sustaining guidance of the Advisory Board and the Board of Review in a united attack upon mental illness in Maryland.

Sincerely,

Clifton V. Perkuez

Commissioner

PROGRESS NOTES

1956-1957

New Services

Southern Regional Education Board

Maryland has actively supported the development of the Mental Hygiene Project of the Southern Regional Education Board since it was initiated immediately following the Southern Governors Conference in 1954. The goal of the Project is to improve services to the mentally sick and the mentally handicapped by stimulating education, training and research programs in the sixteen southern states.

As of July 1, 1957, training centers will have begun to function for the mutual benefit of the member states under compacts binding the majority of the southern states. Training centers are to be set up where there is acknowledged leadership in a clinical field. Under inter-state agreements students from less favored states may avail themselves of the opportunity to work in these designated areas. In this way the resources of all of the states will be marshalled in the battle for better mental health in the entire southern region of the Country.

Social Security Benefits For Mental Patients

As of July 1, 1957, every patient in Maryland's mental hospitals who can qualify for benefits under the Social Security law as amended in 1956, will have an application on file under procedures developed by the Department of Mental Hygiene in cooperation with the Social Security Administration.

It is estimated that 600 patients currently in our hospitals will meet the requirements of previous work experience as provided in the recent extension of benefits to the severely physically or mentally disabled. Under procedures executed by the hospitals, each patient will receive full personal advantages accruing from Social Security benefits.

Consolidation of the Mentally Deficient

In the summer of 1957 all institutionalized mentally deficient children will be in residence at Rosewood. In pursuit of the policy to consolidate the young mentally deficient persons in one institution, all such children under 16 years of age have been admitted at Rosewood since the latter part of 1956. Upon completion of the new nursery building in the current summer, integration will be complete.

Emotionally Sick Children

The first step in a major approach toward residential treatment of psychotic and other emotionally sick children will be taken upon the completion of a 60 bed unit in the late summer of 1957. Facilities will be available for care and treatment of children under fifteen years of age for whom other community resources have proven inadequate or were not available.

Baccalaureate Nurse Education

In February of 1957 a new program of nursing and nursing education was initiated by the Department of Mental Hygiene. It was designed to offer the Baccalaureate student nurse (University of Maryland) a planned clinical experience in psychiatric nursing.

Of four weeks duration, the new affiliation affords the student opportunity for first hand contact with aggregates of psychiatric patients, as well as experience in the practice of nursing arts with the challenging nursing problems inherent in the vast field of mental illness. It is mandatory for all students who are candidates for the Baccalaureate nurse degree.

The program was launched at Spring Grove State Hospital, since this institution is in the unique position of being a fully accredited hospital and has available a professional teaching staff well oriented in the philosophy and skills basic to advanced clinical aspects of the nursing curriculum.

It is earnestly to be desired that the new program will be a fore-runner of other advanced psychiatric nursing affiliations which state hospitals may be in a position to offer the graduate student nurse.

Pathology

The laboratories, working as a team, are able to cope with the increasing number of tests requested for diagnostic and therapeutic purposes and to participate in various research projects of the medical staffs of the mental hospitals and of outside scientists. The Central Anatomic Laboratory has become a center of teaching, training and research in the field of neuropathology serving the Maryland Mental Hospitals, as well as other teaching and research agencies. It has a collection of 35,000 microscopic slides representing almost every disease of the brain and 3,000 lantern slides available for lectures in neuroanatomy and neuropathology.

Religious Services

A Council of Clergy representing each of the three main faiths has been organized to advise the Commissioner as to the religious needs of the patients.

As of July 1, 1957, the position of Chaplain has been authorized for four mental hospitals.

OBJECTIVES

The Department of Mental Hygiene is organized and operated under Article 59 of the Annotated Code of Maryland (1951 Edition). The Department has the responsibility to provide humane, adequate and efficient care and treatment for those who are mentally handicapped and ill and committed to it; to expedite the prompt application of the most modern and efficient treatment methods; to improve the techniques available; and to facilitate the readjustment of treated persons back to the community, with adherence to pertinent statutes and maximum efficiency in the use of resources available to it. This program is executed principally in the four State Hospitals; Spring Grove, Springfield, Crownsville and Eastern Shore, and in the State Training School, Rosewood.

The Department insures compliance with the laws governing the detention, government and management of the mentally ill and provides for supervision of conditions and maintenance in all places in which they are confined or treated. Similar supervisory functions are extended through investigation, periodic examinations and licensure to all institutions within the State treating and caring for the mentally ill, other than those within the Department of Mental Hygiene itself, whether publicly, corporately provived by maintained.

or privately maintained.

SUMMARY OF DEPARTMENT OF MENTAL HYGIENE

Total Number of Authorized Positions	1956 ACTUAL 3,464	1957 Appropriation 3,855	1958 ALLOWANCE 3,994
Salaries and Wages of Employees	105,365	12,214,170 105,415 4,664,268	13,123,940 119,424 5,000,322
Original General Fund AppropriationTransfer of General Fund Appropriation		15,661,235 1,322,618	
Total General Fund Appropriation14 Less: General Fund Reversion	4,878,333 20,989		
Net Total General Fund Expenditure14 Add: Special Fund Expenditure	4,857,344 3,262	16,983,853	18,243,686
Total Expenditure14	4,860,606		
Capital Funds:	·		
Appropriation	1,586,750	586,613	956,000

SUMMARY OF DEPARTMENT OF MENTAL HYGIENE— **HEADQUARTERS**

Total Number of Authorized Positions	1956 ACTUAL 51	1957 APPROPRIATION 51	1958 ALLOWANCE 51
Salaries and Wages of Employees	239,274	268,916 380 54,519	279,646 380 68,144
Original General Fund AppropriationTransfer of General Fund Appropriation	314,333 —611	315,239 8,576	
Total General Fund AppropriationLess: General Fund Reversion	313,722 1,354		
Net Total General Fund Expenditure	312,368	323,815	348,170
Capital Funds:			
Appropriation	950,000		196,000

GENERAL ADMINISTRATION—HEADQUARTERS

Program and Performance:

To assure uniformly high levels of treatment and care for the mentally ill of Maryland, effective and progressive preventive measures, and proper emphasis on advancement of knowledge of mental illness, responsibility for correlation, supervision and execution of activities within all hospitals, clinics and other facilities of the agency is exercised by the Commissioner of Mental Hygiene through the Central Office of the Department of Mental Hygiene.

The major divisions within the organization of the Central Office report directly to the Commissioner. They "advise, consult with and direct the staffs of the several State institutions, concerning personnel and public relations, budget and accounting, procurement, farm management, and engineering and maintenance; advise, consult with and direct the staffs of the several State institutions concerning psychiatric services, nursing, rehabilitation, social work, and food supervision", encourage research which stimulates the quality of treatment methods and encourages continuing growth of professional staffs; provide consultant legal services; and execute periodic inspections and licensure provisions, which maintain adequate medical and administrative standards throughout all places in the State receiving or treating the mentally ill.

The general administration program of the Central Office screens purchases; directs and correlates personnel policies; disseminates pertinent information pertaining to mental illness to facilitate the readjustment of treated patients back into the community; supervises in-service training of department personnel; collects and tabulates statistics relative to patient movement; maintains accounting and clerical records on a State-wide basis which contribute to efficient policy determinations; and provides executive direction for the entire agency.

Administrative functions of the Central Office will be broadened in order to support the growing research program. The application of routine methods to production of statistical information, begun in Fiscal 1957, is to be completed in 1958. This is the first step of a four-part program of 3 years duration, designed to provide for epidemiological research in the Central Office and in the several hospitals of the Department.

In order that such research may be well-founded, and to improve patient care, hospital self-evaluation of performance will be encouraged. Medical audit procedures that insure good records of performance will be adapted for mental hospital use. The Department will encourage research on mental illness by making available to investigators in the State, a sound body of basic data on the hospitalized mentally ill.

One of the studies being conducted by this Department is a result of the House Joint Resolution No. 5, passed February 13, 1956, which requests the "Department of Budget and Procurement and the Department of Mental Hygiene to study (1) the farm properties now operated by the Department of Mental Hygiene and (2) the possible consolidation of farming activities at the Central Farm".

The scope of this study covers (1) use of the farming operations for patient activities; (2) the fiscal aspects of the farming operation in relation to policies, current practices, and coordination with other State agencies, and (3) the current activities and trends of mental hospital farms operated by other States.

A second study being conducted by this Department is in connection with the House Joint Resolution No. 6, passed February 1, 1956, wherein the "Department of Mental Hygiene was requested to make a thorough study of the schedule of fees now charged to patients in the several mental hospitals, analyzing the financial relations between the State and the local political subdivisions, and also considering the collecting of fees from the families of patients, based in individual instances upon their ability to contribute to this cost."

A third project of the Department concerns the hospital laundries. This study is being conducted by a firm of laundry management consultants.

The objectives of the study are to develop a cost reduction program for laundry and linen departments, to guide and train laundry managers, to improve quality standards, to see that machinery and plant are maintained at maximum working efficiency, to set up an effective linen control system to reduce linen replacement costs.

Additionally this study will develop the economies of maintaining individual hospital laundries, versus closing some of the existing laundries in favor of a large central laundry.

This project was started October 1955, and will continue through the 1957 fiscal year.

The central Office of the Department is located at 2218 North Charles Street. Baltimore.

	AC.	TUAL	ACI	TUAL	AC	TUAL	AC	TUAL	ESTI	MATED	ESTI	MATED
	1:	953	19	954	19	55	19	956	- 19	957	19	58
		Percent		Percent		Percent		Percent		Percent		Percent
	Number	Increase	Number	Increase	Number	Increase	Number	Increase	Number	Increase	Number	Increase
Total Admissions	3,242	27	3,555	10	3,766	6	4,025	7	4,260	6	4,490	5
Per 100,000 Md. Population	130	25	140	8	145	4	152	5	158	4	163	3
First Admissions	2,218		2,466		2,492		2,629		2,780		2,925	
Per 100,000 Md. Population	89		97		96		99		105		106	
As a percent of Total Ad-												
missions (Mental Hospi-	05		40		0.5							
tals only)	65		68		65		65		65		65	
Readmissions and transfers	•		1,089	40	1,274	04	1,396		1,480	_	1,565	
3		26	2,082	10	2,525	21	2,765	10	2,970	6	3,117	6
Per 100 admissions	58		59		67		69		70		70	
Per 1000 on Books	158		164		190		201		206		212	
Deaths	712	34	645	9	772	20	817	11	872	6	910	5
Per 100 Admissions	22		18		20		20		20		20	
Per 1000 on Books	60		51		58		59		61		62	
Placed on Leave	,		8,990		9,506		12,486					
Per 1000 Resident Patients	731	34	842	15	858	2	1,110	29				
Net Releases	1,964	31	2,265	15	2,628	16	3,190	21				
Per 100 Admissions	61	3	64	5	70	9	79	13				
Per 1000 Resident Patients	193		212		237		283					
Average number on Leave	1,798		1,988		2,213		2,511		2,685		2,800	
Per 1000 on Books	150	1	157	5	166	6	182	10	186	2	190	2
Average Resident Population	10,161	5	10,674	5	11,081	4	11,253	2	11,803	4	11,675	1
Per 100,000 Md. Population	412	10	419	2	426	2	425		436	2	432	-1

Appro	opriation Statement:			
		1956	1957	1958
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	26	26	26
01	Salaries and Wages of Employees	106,821	123,286	120,393
03 04	Communication	5,048	5,280	5,230
07	Motor Vehicle Operation and Maintenance	1,179	1,900	2,100
08	Contraction and Maintenance	2,959	2,837	3,005
09	Contractual Services	24,531	2,604	4,963
10	Supplies and Materials	2,554	2,960	3,678
11	Equipment—Replacement	2,160	2,130	2,568
13	Equipment—Additional	1,073	1,038	1,456
10	Fixed Charges	13,915	13,935	20,235
`	Total Operating Expenses	53,419	32,684	43,235
	Total Expenditure	160,240	155,970	163,628
	•			
	Original General Fund Appropriation	153,952	151 407	
	Transfer of General Fund Appropriation	6,700	$151,487 \\ 4,483$	
	Transfer of General Fund Appropriation	0,700	4,400	
	Total General Fund Appropriation	160,652		
	Less: General Fund Reversion	412		
	Zess. General Luna Neversion	412		
	Net General Fund Expenditure	160.240	155,970	163,628
	and an		====	
Capita	al Funds:			
	Appropriation			156,000
				======
Budge	et Bill Text:			
10.03	01.01 General Administration			
_5.00.	General Fund Appropriation			163,628
	- 3.10101 Z MIG TEPPEOPERATORISM	•••••	***************************************	100,020

DIETARY SERVICES—HEADQUARTERS

Program and Performance:

This program provides for the coordination and functional supervision of food service in 7 kitchens, 84 buildings and 133 serving areas, for patients and employees in the five mental hospitals; development of procedures guiding the food service program at each hospital, including staffing patterns, standards of performance, processes of preparation and serving, sanitation, procurement of supplies including equipment, design of facilities, distribution, and waste control; instruction of dietary services in records and reports, storage, ration control; inservice training; inspection and evaluation of food service operations; conferences with medical staff and dietitians regarding technical and administrative problems of food service.

Appr	opriation Statement:	1956 ACTUAL	1957 APPROPRIATION	1958 ALLOWANCE
	Number of Authorized Positions	1	1	1
01	Salaries and Wages of Employees	5,513	6,513	5,865
04 13	TravelFixed Charges	353 6	540 6	398 10
	Total Operating Expenses	359	546	408
	Total Expenditure	5,872	7,059	6,273
	Original General Fund Appropriation Transfer of General Fund Appropriation	6,534 —500	6,869 190	
	Total General Fund Appropriation Less: General Fund Reversion	6,034 162		
	Net General Fund Expenditure	5,872	7,059	6,273
_	et Bill Text: 01.02 Dietary Services General Fund Appropriation			6,273

HOUSEHOLD AND PROPERTY SERVICES—HEADQUARTERS

Program and Performance:

The prime objective of this program as set up for the Central Office is Engineering in its broadest aspect. The work covers all fields of engineering from Civil through Mechanical and Electrical. The engineering aspect includes: liaison between the Central Office and other State agencies in discussion of the preparation of plans, specifications and cost data for the erection of new institutional buildings; and at the institutions, supervision of the repair and maintenance of presently occupied buildings and the functional supervision of all power, water and sewage plants and services and of all maintenance and utility personnel.

This program also includes supervision of engineering and maintenance at Central Office including light, heat, power, janitorial services, alterations and those mechanical services not included in the lease.

Appr	opriation Statement:	1956	1957	1958
	Number of Authorized Positions	actual 3	APPROPRIATION 3	ALLOWANCE 3
01	Salaries and Wages of Employees	10,078	11,402	11,775
04 06 07 08 09 10	Travel	32 990 396 2,647 172 3 4,240	75 1,150 400 2,532 175 4,332	65 1,274 387 2,870 200 1,120 5,916
	Total Expenditure	14,318	15,734	17,691
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	14,501 183	15,154 580	
	Net General Fund Expenditure	14,318	15,734	17,691

Budget Bill Text:

10.03.01.03 Household and Property Services
General Fund Appropriation.....

17,691

MEDICAL CARE OF PATIENTS—HEADQUARTERS

Program and Performance:

The essential effort of this program is to advise, consult and direct the five hospital programs involving medical care of patients.

The Division of Clinics supervises and directs clinics in the Department. Early examination, supervision and treatment may help a number of mentally ill people to remain in the community and often prevents hasty and sometimes needless hospitalization of individuals.

The Division of Correctional Psychiatry supervises and coordinates all activities concerning admissions, treatment and discharge of patients committed to the criminal divisions of the State mental hospitals; conducts pre-trial mental examinations and reports to the court on non-committed individuals charged with criminal offenses under Article 59, Section 6; conducts and supervises mental examinations of patients committed under Article 59, Sections 8 and 10, for pre-trial mental examinations; upon request appears in court to testify in criminal trials of offenders who had pre-trial mental examinations and in Habeas Corpus proceedings; conducts mental examinations requested by the Department of Correction under Article 59, Section 42, directs transfers from the penal institutions and Patuxent Institution to State mental hospitals and arranges the return of such individuals to the penal institutions; gives assistance and advises legal and law enforcing agencies upon request in matters pertaining to correctional psychiatry.

The Division of Hospital Inspection and Licensure continually checks medical care, living conditions of patients, sanitation, public safety standards, commitment procedures and conducts frequent inspections of public and private mental hospitals to see that appropriate standards of patient care are maintained.

The Division of Neuropathology and Legal Medicine supervises all hospital laboratories, coordinates their work and performs their pathologic anatomy, including histology, and is responsible for study and follow-up of all medico-legal cases. This program is carried on at the department's central Anatomic Laboratory. Consultant service for legal and other agencies is provided.

The Division of Nursing Services advises, consults, and directs the activities of the nursing program in the five state hospitals. Recruitment of qualified professional nurses for placement in the hospitals is a major responsibility.

		1956	1957	1958
	Number of Authorized Positions	ACTUAL 10	APPROPRIATION 10	ALLOWANCE 10
01	Salaries and Wages of Employees	59,677	62,337	72,958
04 07 08 09 13	Travel	907 1,428 22 732 31	840 1,590 150 700 110	790 1,458 65 700 64
	Total Operating Expenses	3,120	3,390	3,077
	Total Expenditure	62,797	65,727	76,035
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	66,348 3,400 62,948	64,402 1,325	
	Less: General Fund Reversion	151		
	Net General Fund Expenditure	62,797	<u>65,727</u>	76,035

	1956 ACTUAL	1957 APPROPRIATION	1958 ALLOWANCE
Capital Funds: Appropriation	950,000		40,000
Budget Bill Text: 10.03.01.04 Medical Care of Patients General Fund Appropriation			76,035

REHABILITATION AND RECREATION OF PATIENTS—HEADQUARTERS

Program and Performance:

This program assists, advises, and guides in the planning, implementation, and operation of the non-medical aspects of rehabilitation in all State mental hospitals. The services of this rehabilitation program include education, recreation therapy, occupational therapy, music therapy, industrial therapy, and related therapies. More specifically, this program assists in formulating and interpreting policies concerning rehabilitation therapies; coordinates programs at the departmental level; and assists in the coordination of the rehabilitation programs with other hospital treatment programs; aids in the recruitment and training of rehabilitation personnel; surveys and evaluates operating rehabilitation therapy programs, and makes recommendations for the improvement of such programs; works with public and private agencies in developing unified programs of rehabilitation. programs of rehabilitation.

Performance: 1956. As a result of the hospitals' drug program making greater numbers of patients available for the rehabilitation therapy services, there were some modifications of the structure of the rehabilitation departments. The industrial therapy program has been emphasized; new techniques have been developed to allow recreational personnel to work with greater numbers of patients; literacy classes have made a modest beginning. The curricula of the hospital for mental retardation has undergone revision and the new school building has been occupied.

The 1957 and 1958 supervising efforts of this program will be placed in making the hospitalization experience of all patients as purposeful and as meaningful as possible in preparation for the return to his community. This will involve the coordination of this department with all other employees of the hospital.

пррг	·	1956 ACTUAL	1957 APPROPRIATION	1958 ALLOWANCE
	Number of Authorized Positions	1	1	1
01	Salaries and Wages of Employees	6,021	6,251	6,336
04 13	TravelFixed Charges	194 20	200 15	200 15
	Total Operating Expenses	214	215	215
	Total Expenditure	6,235	6,466	6,551
	Original General Fund Appropriation Transfer of General Fund Appropriation	5,370 900	6,236 230	
	Total General Fund AppropriationLess: General Fund Reversion	6,270 35		
	Net General Fund Expenditure	6,235	6,466	6,551
Budg 10.03	6,551			

SOCIAL SERVICES—HEADQUARTERS

Program and Performance:

The basic function of social work in our program is to facilitate, through the resolution of social problems, the patient's movement through the hospital to reintegration in the community in his own home or in foster care. This is accomplished by consultation with individuals or groups, with patients and/or relatives, staff personnel, collaterals and community health and welfare agencies.

The programs of the five hospitals are administered at the hospital level. It is the responsibility of the director to advise, consult with and direct the staffs of the hospitals in the development of program and staff and in the carrying out of service to patients. It is her further responsibility to assist with recruitment, the educational program and the stimulation of research and professional writing. Through the compiling of statistical data and regular meetings with the chief supervisors and through keeping abreast of advances in the field of social work the programs of the five hospitals are coordinated. An opportunity is thus afforded for the sharing of experience and in the development of methods and policies to improve services to patients and further integrate the hospitals and community resources.

In 1956, 6,977 patients were served and a monthly average of 273.7 were waiting assignment. There was a 14% increase in social work assistance in our outpatient clinics. There were fewer patients placed in foster care this year, although the daily average rose from 375.2 to 417.8, and the year ended with 420 patients in care. The average cost was \$433. per patient. Discharges from foster care remained about the same at 87.

Together with the direct help given to patients and their families, the focus of the social services program is to help existing community, health and welfare agencies to provide appropriate assistance to the families of hospitalized patients and patients on parole.

In 1956, 20 students were in formal training from the schools of social work of the following universities: Catholic University, Howard University, University of North Carolina, University of Pennsylvania. Two research studies are nearing completion as part of the cooperative research project sponsored jointly with the University of Pennsylvania School of Social Work, to conduct a series of pilot studies on sociological and psychological aspects of hospitalization as they affect patient movement in, through and out of the hospital.

z ppr	Number of Authorized Positions	1956 actual 2	1957 APPROPRIATION 2	1958 ALLOWANCE 2
01	Salaries and Wages of Employees	12,328	12,804	12,974
04 13	TravelFixed Charges	124 75	275 95	310 90
	Total Operating Expenses	199	370	400
	Total Expenditure	12,527	13,174	13,374
	Original General Fund Appropriation Transfer of General Fund Appropriation	12,231 320	12,714 460	
	Total General Fund Appropriation Less: General Fund Reversion	12,551 24		
	Net General Fund Expenditure	12,527	13,174	13,374

1956

1957

1958

ACTUAL

APPROPRIATION ALLOWANCE

Budget Bill Text:

10.03.01.06 Social Services

General Fund Appropriation.....

13,374

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL— **HEADQUARTERS**

Program and Performance:

During the past year closer working relationships in psychiatry were established with the University of Maryland with regard to the training of residents and medical students. This is a long term project since it requires gradual modification of the

Professional and sub-professional education is provided in psychiatry, psychology, social work, nursing and rehabilitation therapies. Instruction in neuroanatomy, neurosocial work, nursing and rehabilitation therapies. Instruction in neuroanatomy, neurophysiology and neuropathology for residents in psychiatry is given at Spring Grove State Hospital, while basic psychiatry and allied subjects are offered at Springfield State Hospital. Outpatient psychotherapy and child psychiatry are taught chiefly at the Psychiatric Institute. Medical students from The Johns Hopkins School of Medicine receive clinical instruction at Rosewood State Training School and Spring Grove State Hospital, while those from the University of Maryland School of Medicine receive instruction at Springfield and Spring Grove State Hospitals. Spring Grove State Hospital is accredited for three-year residency in psychiatry, Springfield State Hospital for two years and Crownsville State Hospital for one year.

Crownsville, Springfield and Spring Grove State Hospitals, along with Rosewood State Training School, offer internships in clinical psychology for students matriculated in a Ph.D. program. All of the hospitals provide field work for social work students working toward a Master's degree. Field work leading to the doctorate in social work is available, also, at Springfield State Hospital.

All programs in practical nursing are approved by the Maryland State Board of Nurse Examiners. A course for psychiatric aides is given at Spring Grove State Hospital. Three months affiliate training in psychiatric nursing is given at Crownsville, Springfield and Spring Grove State Hospitals for students enrolled in schools of professional nursing.

The Department of Mental Hygiene holds classes for four weeks in the rehabilitation therapies. This is supplemented by eleven months practical training under supervision at any of the hospitals.

NUMBER OF TRAINEES AND NUMBER OF CLASS HOURS OF INSTRUCTION — 1956

(In-Service training for attendants, medical students and externes not included)

	Crownsville		Eastern Shore Rosewood		Springfield		Spring Grove		Tota	1		
N	lumber	Hours	\mathbf{Number}	Hours	Number	Hours	Number	Hours	Number	Hours	Number	Hours
Affiliate Nursing‡		200	••••	••••	••••	••••	127	757	160	263	341	1,220
Practical Nursing	34	416	10	522*	24	313†	31	545	••••	••••	99	1,796
Psychiatric Aide	••••	••••	****	••••	****	••••	••••	••••	30	387	30	387
Psychology Intern	4	735	••••	••••	1	331	5	749	3	325	13	2,140
Social Service	2	174	••••	••••	3	200	7	429	6	210	18	1,013
Rehabilitation	20	134	••••	••••	••••	••••	••••	••••	••••	••••	20	134
Psychiatry:												
Staff Physicians	4)						91		11 (24 (
Residents	∫	88			•		}	503	3 ∫	1,330	3 ∫	1,921
Total	118	1,747	10	522	28	844	179	2,983	213	2,515	548	8,611

In addition, the following student groups from other schools received instruction at the Hospitals:

in addition, the following stud	uent group	s from ou	ier school	is received in	nstruction	n at the n	ospitais:				
Crown	nsville	Eastern	Shore	Rosev	vood	Spring	field	Spring	Grove	Tota	ıl
Number	Hours	Number	Hours	Number	Hours	Number	Hours	Number	Hours	Number	Hours
Medical Internes 5	••••	••••	••••	••••	••••	••••	••••	••••	••••	5	••••
Medical Externes	••••	••••	••••	••••	••••	6	••••	6	••••	12	••••
Medical Students	••••	••••	••••	150	****	48	••••	240	••••	438	••••
Psychology Students	••••	••••	••••	••••	••••	3	••••	100	••••	103	•
Psychology Students (Graduate)	••••	••••	••••	••••	••••	••••	••••	5	••••	5	••••
Psychology Externes	••••	••••		••••	••••	3	••••	••••	••••	3	••••

^{*} Includes six weeks training in psychiatric nursing for Rosewood practical nurse students.

[†] Includes six weeks training in pediatric nursing for all practical nurse students.

[‡] Add 50% for clinical teaching.

Appr	opriation Statement:			
		1956	1957	1958
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	3	3	3
01	Salaries and Wages of Employees	22,473	23,166	24,056
02	Technical and Special Fees		100	100
04 07 08 09 11 12 13	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Additional Grants, Subsidies and Contributions Fixed Charges	857 139 98 578 60 8,000 73	625 215 145 805 75 8,000 64	625 177 600 720 611 8,000 45
	Total Operating Expenses	9,805	9,929	10,778
	Total Expenditure	32,278	33,195	34,934
	Original General Fund Appropriation Transfer of General Fund Appropriation	32,014 400	32,759 436	
	Total General Fund Appropriation Less: General Fund Reversion	3 2,414 136		
	Net General Fund Expenditure	32,278	33,195	34,934
_	et Bill Text: 01.07 Education and Training of Profession General Fund Appropriation	nal Person	nel	34,934

RELIGIOUS AND COMMUNITY SERVICES — HEADQUARTERS

Program and Performance:

Opportunity to worship in the religion of his faith has been made available to the patient who is well enough to participate in religious services for large groups. In the year 1956 approximately 918 patients each week were able to avail themselves of these basic religious privileges provided by part-time chaplains.

An adequate altar has been obtained for each hospital, a vested choir of patients trained by the hospital's music therapist participates in Protestant services in Springfield State Hospital, Spring Grove State Hospital and Rosewood State Training School. Religious services for backward patients and individual religious counseling were supplied by volunteers. Each week 1,884 patients participated in some form of religious expression through the volunteered weekly services of 60 clergymen, Seminarians, Bible Class, Sunday School teachers and religious choral groups. An average of 144 hours or 18 religious days were given each week by volunteers.

Volunteer activities are included in the treatment schedules of all hospitals to accelerate the rehabilitation of patients through friendly contacts with normal community living. In the current fiscal year weekly averages reveal that 26 volunteers gave 103 hours to 611 patients in supplementary nursing services; in the rehabilitation services, 195 volunteers gave 615 hours in entertainment, recreation, occupational therapy, music therapy and library service to 3,042 patients. Women's Auxiliaries have staffed the five patients' canteens with an average of 44 volunteers giving 365 hours each week. State totals for all volunteer services show that each week an average of 306 volunteers gave 1,285 hours or 160 days of service to 4,063 patients. Gifts including clothing, equipment, supplies and expendable materials in the value of \$121,670.00 have been distributed. It is anticipated that the volunteer program will expand under the impetus of planned recognition of the services of volunteer workers and Auxiliary members. Further expansion can be anticipated through techniques recommended by the Council of Women's Auxiliaries, a new organization of representatives of each of the five hospital Auxiliaries established this year to advance the welfare of patients by expanding volunteer services.

In addition to public information disseminated through volunteer workers 44 major and minor news releases concerning hospital, Auxiliary and Department activities, have appeared in the public press. An annual report and volunteer recruitment booklets have been compiled for Spring Grove State Hospital, Rosewood State Training School and Eastern Shore State Hospital. With the publication of a quarterly Departmental bulletin in 1957, a wider distribution of information may be expected.

Appropriation Statement:

тррг	opriation Statement.	1956	1957	1958
	Number of Authorized Positions	ACTUAL 1	APPROPRIATION 1	ALLOWANCE 1
01	Salaries and Wages of Employees	5,115	5,345	5,430
02	Technical and Special Fees		280	280
04 08 11 13	Travel	128 532 71	160 1,762 15 75	130 2,869 75
	Total Operating Expenses	731	2,012	3,074
	Total Expenditure	5,846	7,637	8,784
	Original General Fund Appropriation Transfer of General Fund Appropriation		7,407 230	
	Total General Fund Appropriation Less: General Fund Reversion	5,849 3		
	Net General Fund Expenditure	5,846	7,637	8,784
Budg	et Bill Text:			
10.03	.01.08 Religious and Community Services General Fund Appropriation	•••••	•••••	8,784

RESEARCH — HEADQUARTERS

Program and Performance:

The program is designed to embrace the broad aspects of mental health and hygiene and includes basic, clinical and statistical research in medicine, social work, psychology and the ancillary fields.

Research Projects Completed in 1956:

- 1. Morphotropic and Morphostatic Necrobiosis (Submitted for publication 1956).
- 2. Morphology of Cortical Contusions (Submitted for publication 1956).
- 3. Conditional Reflexes and Behavior (Printed pamphlet 1956).

Research Projects Continuing:

- Direction of Impact and Distribution of Primary Traumatic Lesions in Blunt Head Injuries.
- 2. Pathology of the Border Zones of Supply Areas of the Cerebral Arteries.
- 3. Salivary Conditional Reflexes and Emotional Disorders.

Appr	opriation Statement:			
		1956	1957	1958
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	3	3	3
01	Salaries and Wages of Employees	4,211	10,426	12,388
04 08 09 11	Travel	390 143 364	75 150 700	75 150 700
	Total Operating Expenses	897	925	925
	Total Expenditure	5,108	11,351	13,313
	Original General Fund Appropriation Transfer of General Fund Appropriation	10,611 5,257	10,939 412	
	Total General Fund Appropriation Less: General Fund Reversion	5,354 246		
	Net General Fund Expenditure	5,108	11,351	13,313
Budge 10.03.	et Bill Text: 01.09 Research			
	General Fund Appropriation			13,313

FARM OPERATION AND MAINTENANCE—HEADQUARTERS

Program and Performance:

This program was started in 1951 for the purpose of coordinating the activities of all of our farming units. Our farm production is limited to producing edible food products which are used for feeding the patients in our institutions. The planning and scheduling of all food production is worked out with the Dietary Service of each institution on the basis of the production capacity of each farm and possible utilization. In order to accomplish the scheduled production, it is important that there be a proper balance or ratio in supervision and labor, farm facilities, livestock inventories, available land, and operating funds.

For Budget purposes, all food deliveries are unit priced each month by the Department of Budget and Procurement. The yearly production value of edible food is determined in this manner. The total production value serves as an index for the allotment of operating funds. The receipts obtained from the sale of surplus and cull livestock are used to purchase the necessary replacements, and unused receipts revert to the State treasury at the end of each fiscal year. Cash receipts from miscellaneous items are not used for operating funds, and they are reverted to the State treasury as special funds.

During 1956 fiscal year the five institution farms were operated by 56 employees and with an average of 157 patients. Central Farm is operated by 26 employees. The main reliance on patients' labor is in the production of truck crops where seasonal labor is required. However, patients work on livestock and farm maintenance projects throughout the year. With increased interest in patients' farming activities, we expect to have a larger number of patients assigned to these activities during 1957 and 1958. The patients' program is operated in connection with the Industrial Therapy program in our Rehabilitation service. Attempts are being made to develop our patients' farming activities so that the patients' needs can be met by more individual attention and training. The attitude and personal interest of a patients' supervisor are very important.

The program is concerned with obtaining maximum food production in such a scheduled arrangement that it can be fully utilized by the Dietary Service. This requires constant planning and supervision. We are striving to improve the quality and condition of all food products delivered to the Dietary Service.

The priced value of all edible food produced during 1956 is less than the 1955 production value and lower than our 1956 production estimates. This largely concerns lower milk production, weather damage to fruit crops and tomatoes, and lower price

allowances for some food crops and pork. Although the pork production increased by 12,380 pounds over 1955, the total production value for 1956 was \$17,191 less than for 1955.

Edible Food Produced and Utilized

FOOD ITEM UN		UAL 55	ACTUA		ESTIMATED 1957	ESTIMATED 1958
Pasteurized Milkga	l. 428,		406,1		456,615	456,615
Dairy Beef, Dressedl		228	5,3		5,000	4,000
Pork, Dressedl			358,4		364,000	369,260
Beef, Dressed	b. 32,	513	37,5		35,000	38,850
Poultry, Evisceratedl		958	41,3		50,810	46,750
Eggsdo	z. 31,	498	27,5		40,200	35,000
Food Cropsto		135	1,0		1,200	1,200
Priced Value of Edible Food Production.			\$501,9		\$588,4 34	\$574,634
Other Farm Income			\$11,3		\$11,400	\$10,000
Value of all Farm Income	\$561,		\$513,2	67	\$599,834	\$584,634
Cost of Operating Farms	\$470,	940	\$477,7	70	\$502,743	\$509,928
Difference in Inventory	+\$6.	180	+\$18,5	54	+\$5,000	+\$2,500
Net Profit	\$96,	925	\$54,0	51	\$102,091	\$77,206
Average Number of Patients Assigned					•	, ,
to FarmsPercentage of Institution Food Produced	•••	143	1	.57	174	200
on Farms	•••	24.	5	22.8	23.4	22.0
Appropriation Statement:			1956		1957	1958
		AC	TUAL	APF	PROPRIATION	ALLOWANCE
Number of Authorized Positions	••••••		1		1	1
01 Salaries and Wages of Employees	5		7,037		7,386	7,471
04 Travel	••••••		7,037	-	100	100
04 Travel	•••••••		<u> </u>	-		
04 Travel	•••••••		<u> </u>	-	100	100
04 Travel	•••••••		110	-	100 16	100 16
04 Travel	•••••••		110	-	100 16 116	100 16 116
04 Travel 13 Fixed Charges Total Operating Expenses Total Expenditure			110	-	100 16 116 7,502	100 16 116
04 Travel	tion		110 110 7,147 6,923	-	100 16 116 7,502 7,272	100 16 116
04 Travel 13 Fixed Charges Total Operating Expenses Total Expenditure	tion		110	-	100 16 116 7,502	100 16 116
04 Travel	tion		110 110 7,147 6,923 226	-	100 16 116 7,502 7,272	100 16 116
04 Travel Total Operating Expenses Total Expenditure Original General Fund Appropria Transfer of General Fund Appropria Total General Fund Appropriation	tion		110 7,147 6,923 226 7,149	-	100 16 116 7,502 7,272	100 16 116
04 Travel	tion		110 110 7,147 6,923 226	-	100 16 116 7,502 7,272	100 16 116
04 Travel	tion		110 110 7,147 6,923 226 7,149 2		100 16 116 7,502 7,272 230	100 16 116 7,587
04 Travel	tion		110 7,147 6,923 226 7,149		100 16 116 7,502 7,272	100 16 116
04 Travel	tion		110 110 7,147 6,923 226 7,149 2		100 16 116 7,502 7,272 230	100 16 116 7,587
04 Travel	tion		110 110 7,147 6,923 226 7,149 2		100 16 116 7,502 7,272 230	100 16 116 7,587
04 Travel	tion priation re		110 7,147 6,923 226 7,149 2 7,147		100 16 116 7,502 7,272 230 7,502	100 16 116 7,587

FARM OPERATION AND MAINTENANCE—CENTRAL FARM

Program and Performance:

Milk is produced on this farm and delivered on a pro-rated basis to Rosewood, Springfield, and Spring Grove. The program consists of operating a herd of 300 dairy cows and pasteurizing and homogenizing all milk produced. The milk is delivered daily in 10 gallon cans in a refrigerated truck, owned and operated by the farm. The 3 institutions are billed for monthly deliveries at the allowance price of 68 cents per gallon. All cash receipts are deposited and these revenues are credited to the general funds of the State of Maryland. The difference between the total income and the

actual farm expenditures represents the annual operating profit.

This farming unit comprises 922 acres of land. About 430 acres are used for producing corn and grass silage which is available throughout the year. Alfalfa, mixed

hay, barley, wheat, and oats are grown for cattle feed.

In developing the farm program, the milk cows, and calves are kept at Central Farm. Facilities at Springfield have been utilized for raising replacement heifers until

about the time of freshening, when they are returned to Central Farm. By this arrangement, the operating costs are listed separately but all costs are considered in determining the cost of producing and delivering the milk to the respective institutions.

Mental patients do not live at Central Farm or participate in its farming activities. In the present farm study, Central Farm is being considered as a possible job placement center in connection with the Industrial Therapy program of our hospitals. An intermediate unit which can be used as a training and rehabilitation center is needed. In such a colony, selected patients from the hospitals could be offered a variety of work under conditions where they would receive individual attention and training. Consultations could be held here for suitable and perhaps the permanent placement of patients. The size of the farm and the varied work activities seem to be adequate for such a program.

Ducii (a program.	T .			
	Production	Production	ON COST		
Fiscal		Overhead Cost	Total Cost	Young Stock	Total
Year		Central Farm	Central Farm	Springfield	Cost
	48.7¢ gal.	3.3¢ gal.	52.0¢ gal.	2.9¢ gal.	54.9¢ gal.
	53.2¢ gal.	3.4¢ gal.	56.6¢ gal.	2.9¢ gal.	59.5¢ gal.
	46.9¢ gal.	5.5¢ gal.	52.4¢ gal.	2.9¢ gal.	55.3¢ gal.
		ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
		1955	1956	1957	1958
Avera	ige Number of Cows in		289	300	300
Milk	Sold, Gallons	293,811	277,772	317,550	317,550
Price	Allowance per Gallon.	(68¢ 68	3¢ 68¢	68¢
Milk	Receipts to General F	unds \$199,791	\$188,885	\$215,934	\$215,934
	Income to General Francisco		\$4,890	\$4,800	\$4,800
Value	Income to General Fu of Production Transfe	nus \$204,678 erred	\$193,775	\$220,734	\$220,734
a	nd/or Sales	\$1.022	\$3,666	none	none
Total	Value of all Farm Pro	duction \$205,697	\$197,441	\$220,734	\$220,734
Annu	al Production Value er Employee	\$7,911	Ø7 E04	ቀይ ላሰለ	60 100
Р	cr muptoyee	ф1,911	\$7,594	\$8,490	\$8,490
Appro	opriation Statement:		1956	1957	1958
	•		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorize	d Positions		26	26
04					
01	Salaries and Wages	of Employees	72,551	81,615	83,441
02	Technical and Special	Fees	1,169	1,500	1,300
03	Communication			500	500
04 06	Travel	•••••••••••	49	50	60
07	Motor Vehicle Operati			$3,400 \\ 3,625$	$\frac{4,192}{3,615}$
Ŏ8	Contractual Services	on and maintenan	9,148	7,960	10,010
09	Supplies and Materia	ls	65,025	69,200	65,086
10	Equipment—Replacer	nent	5.913	2,880	4,322
11	Equipment—Addition	al		1,690	1,800
13	Fixed Charges		49	50	50
14	Land and Structures.		519	700	520
	Total Operating	Expenses	89,446	90,055	90,155
					90,100
	Total Expen	diture	163,166	173,170	174,896
	Original General Fun	d Appropriation	••••	168,015	
	Transfer of General	Fund Appropriati	on	5,155	
	Total Canaral Fund	1 nnmonmintion	100 007		
	Total General Fund A Less: General Fund F	tppropriation Poversion	168,695 5.529		
	Loss, General Pulle P	nc A CT STATT	0,029		
	Net General Fun	d Expenditure	163,166	173,170	174,896
		-			

Budget Bill Text: 10.03.02.01 Farm Operation and Maintenance General Fund Appropriation	••••••		174,896
SUMMARY OF MENT	TAL HOS	PITALS	
	1956	1957	1958
	ACTUAL	APPROPRIATION	ALLOWANCE
Total Number of Authorized Positions	. 3,387	3,778	3,917
Salaries and Wages of Employees Technical and Special Fees Operating Expenses	. 104,196	11,863,639 103,535 4,519,694	12,760,853 117,744 4,842,023
Original General Fund Appropriation Transfer of General Fund Appropriation	.14,395,305 611	15,177,981 1,308,887	
Total General Fund Appropriation Less: General Fund Reversion	.14,395,916 14,106		
Net Total General Fund Expenditure Add: Special Fund Expenditure		16,486,868	17,720,620
Total Expenditure	14,385,072		
Capital Funds: Appropriation		586,613 ————————————————————————————————————	760,000
010000000000000000000000000000000000000	1956	1957	1958
	ACTUAL	APPROPRIATION	ALLOWANCE
Total Number of Authorized Positions		793	849
Salaries and Wages of Employees	2.141.940	2,534,589	2,715,109
Technical and Special Fees	20,677	10,505	20,895
Operating Expenses	930,049	926,259	1,049,842
Original General Fund Appropriation Transfer of General Fund Appropriation		3,200,050 271,303	
Total General Fund Appropriation Less: General Fund Reversion	3,094,085 4,681		
Net Total General Fund Expenditure Add: Special Fund Expenditure	3,089.404 3,262	3,471,353	3,785,846
Total Expenditure	3,092,666		
Capital Funds:			
Appropriation	265.650	20,000	265 000

GENERAL ADMINISTRATION—CROWNSVILLE STATE HOSPITAL

Program and Performance:

The hospital was established in 1910 to serve the Negro population of the State. It is located in Anne Arundel County, approximately eight miles northwest of Annapolis. All types of mental or emotional illness or defects are cared for including the mentally retarded, the criminally insane, the epileptic and psychotic patients with tuberculosis. The upward trend in population continues although 76 mentally retarded children were transferred to Rosewood State Training School. Admissions for the 1956 fiscal year were 906 as compared to 860 in 1955. The number of elderly patients admitted continues to increase. Of our in-patient population 453 or 16.8% are over 65 years of age. Of the book population, 2% is in foster care and 19% is on parole visit.

We anticipate the use of a new Medical and Surgical Building with 72 beds during the last half of 1958 fiscal year and of a new central kitchen throughout the year.

The hospital is accredited for one year of residency training in Psychiatry by the Council on Medical Education and Hospitals and the American Board of Psychiatry and Neurology.

The fourteen buildings housing patients have a bed capacity of 1925.

	ACTUAL	ACTUAL	ESTIMATED*	ESTIMATED*
	1955	1956	1957	1958
Admissions (Total)	860	906	825	951
Discharges	480	686	518	1,026
Deaths	126	120	131	99
Total Patient Days		972,334	894,615	949,000
Average Daily In-Patient Population		2,657	2,451	2,600
Total Number Authorized Positions	689	737	793	849
Ratio Total Positions to Population				1:3
Total Annual Per Capita		\$1,163.98	\$1,416.30	\$1,470.16
Total Cost Per Patient Per Day	\$3.02	\$3.18	\$3.88	\$4.03

^{*} Does not include mentally retarded to be transferred to Rosewood.

Appr	opriation Statement:	1956	1957	1958
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	29	29	29
01	Salaries and Wages of Employees	105,981	118,459	121,007
$\begin{array}{c} 03 \\ 04 \end{array}$	Communication	13,542 349	14,819 225	14,135 622
07	Motor Vehicle Operation and Maintenance	150	161	161
08 09 10	Contractual Services	652 1,762	788 1,525	771 1,800 565
11	Equipment—Additional	35	740	45
13	Fixed Charges	246	256	251
	Total Operating Expenses	16,736	18,514	18,350
	Total Expenditure	122,717	136,973	139,357
	Original General Fund Appropriation Transfer of General Fund Appropriation	120,989 2,070	131,120 5,853	·
	Total General Fund Appropriation Less: General Fund Reversion	123,059 342		
	Net General Fund Expenditure	122,717	136,973	139,357
Budg	et Bill Text:		 _	
_	03.01 General Administration General Fund Appropriation	********************	***************************************	139,357

DIETARY SERVICES—CROWNSVILLE STATE HOSPITAL

Program and Performance:

Adequately balanced meals are prepared and served to patients and a cafeteria provides food at low cost to employees. All food, including special diets, for patients is prepared in the central kitchen and transported by truck to 20 serving areas in nine buildings in electric food conveyors and vacuum beverage containers.

In 1956 meal service, except to seclusion patients, was discontinued in the disturbed and semi-disturbed women's wards and these patients were served in the main cafeteria. The seclusion patients have tray service from the serving area of the infirmary.

Central serving and dishwashing were provided for five wards occupying two floors

of the Hugh Young Building.

Because of the large number of patients in the chronic infirmary group it was impossible to carry out the plan of concentrating these patients in one building. Consequently 132 male patients must have tray service in "A" Building, which has no facilities

for serving or dishwashing.

In an effort to reduce the number of special diet trays we adopted a modified diet system which permits the use of the regular diet with modifications of special items

to meet the special diet requirements.

Efforts will be made in 1958 to reduce the number of serving areas in buildings with inadequate serving facilities by bringing greater numbers of patients to the central cafeteria. The new kitchen which will be adjacent to the Central Storehouse, should be completed and the present kitchen will be renovated to increase the seating capacity of this cafeteria.

Nine additional positions have been allowed; six for new facilities and three for

increased services.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1955	1956	1957	1958
Total Regular Patient				
Meals Served	2,624,988	2,686,842	2,366,295	2,485,650
Total Special Diets Served	162,060	202,297	317,550	361,350
Total Nursery Diets Served		28,247	*	*
Total Student Meals Served	15,138	16,070	17,023	25,895
Total Employee Meals Served	209,666	224,578	211,000	230,000
Total Daily Patient				
Per Capita Food Cost		1 \$.48	05 \$.57	26 \$.5782
Annual Program Per Capita	\$195.93	\$204.57	\$249.25	\$258.82

^{*} These patients will be transferred to Rosewood State Training School.

Appr	opriation Statement:	1956	1957	1958
	Number of Authorized Positions	ACTUAL 55	APPROPRIATION 62	ALLOWANCE 71
01	Salaries and Wages of Employees	157,762	189,705	196,457
04 05 07 08 09 10 11 13	Travel	51 357,414 477 1,128 16,314 7,328 3,045 20 385,777	25 397,669 980 296 11,924 2,870 7,432 3	25 439,614 980 2,513 15,241 967 1,497
	Total Expenditure	543,539	610,904	657,294
	Original General Fund Appropriation Transfer of General Fund Appropriation	547,993 —4,157	589,022 21,882	
	Total General Fund Appropriation Less: General Fund Reversion	543,836 297		
	Net General Fund Expenditure	543,539	610,904	657,294

	1956 ACTUAL	1957 APPROPRIATION	1958 ALLOWANCE
Appropriation	265,650		102,400
Budget Bill Text: 10.03.03.02 Dietary Services General Fund Appropriation	•••••		657,294

HOUSEHOLD AND PROPERTY SERVICES — CROWNSVILLE STATE HOSPITAL

Program and Performance:

The services provided by this program cover the day-to-day care of our patient population and the maintenance of buildings and equipment. Electricity is purchased but the hospital owns and maintains two transformer substations and all overhead lines. All other utilities are owned, operated and maintained by hospital personnel. Our water supply is filtered and treated in a modern plant of 1,000,000 gallons capacity and a sewage disposal plant with a daily capacity of 640,000 gallons has been in service for several months. Steam for heating buildings and water for cooking and sterilizing and for operating the laundry is produced by three 600 horsepower boilers with a capacity of 120,000 pounds per hour. The furniture and sheet metal shops handle all furniture and equipment repair except that requiring specialized service. The daily collection and disposal of trash and the sterilizing of cans is also the responsibility of the Maintenance Department. The maintenance of all motor vehicles used throughout the hospital is done by the personnel of this program.

This program is responsible for the maintenance of 71 buildings, fourteen of which house patients, five miles of roads and walks, parking areas and 112 acres of lawn.

Ninety-five percent of the maintenance was done by hospital personnel, who handled 983 work orders per month.

A survey of our water supply to determine the need for an additional well is being made.

The regular cleaning of nine buildings, all offices and public areas, and periodic inspection and cleaning of all employee apartments and houses is done by the House-keeping Department.

The Sewing Room made 21,575 articles of clothing and linens, altered 2,236 articles of uniforms and mended approximately 162,000 pounds. Clothing for at least 90% of our population was furnished by the hospital.

Three additional positions have been allowed to take care of additional maintenance due to new facilities and expanded activities.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1955	1956	1957	1958
Patients Clothed by Hospital	2,492	2,457	2,083 \$34.01	2,340 \$33.08
Cost Per Patient Clothed Laundry Workload (Pounds of	\$34.82	\$30.89	\$34.01	ф 55.06
Linen per month)		188,806	187,000	200,000
Annual Program Per Capita	\$244.70	\$249.49	\$266.35	\$280.34
Program Cost Per Patient Per Day	\$.67	\$.68	\$.73	\$.77

Appro	opriation Statement:			
		1956	1957	1958
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	96	98	101
01	Salaries and Wages of Employees	293,482	322,991	342,780
02	Technical and Special Fees		1,000	815
04 06 07 08 09 10 11	Travel Fuel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	35 97,220 6,989 75,912 176,235 10,311 2,657	42 104,412 6,876 56,601 155,370 5,124 340 66	102 113,778 7,102 81,218 168,492 8,805 5,755 33
	Total Operating Expenses	369,429	328,831	385,285
	Total Expenditure	662,911	652,822	728,880
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	601,398 61,573 662,971 60	627,241 25,581	
	Net General Fund Expenditure	662,911	652,822	728,880
Capit	al Funds: Appropriation	_		53.500
_	et Bill Text: .03.03 Household and Property Services			
23,00	General Fund Appropriation	••••••	••••••	728,880

MEDICAL CARE OF PATIENTS -- CROWNSVILLE STATE HOSPITAL

Program and Performance:

A beginning has been made toward establishing an active convalescent program in the convalescent cottages. Orderly processing of patients has been achieved but quantitatively and qualitatively the convalescent program has failed to achieve optimum results due to personnel shortage and turnover. A hospital infirmary has been created by relocating most patients requiring infirmary care in the Hugh Young Building. This change has brought about a qualitative improvement in medical and surgical care but facilities for care of chronic infirmary patients are already greatly overtaxed. The admission rate was such as to limit the average length of stay in the Meyer Building to 51.12 days. This period of time for an acute treatment program will decrease with the increasing admission rate. The transfer of 76 patients from the Winterode Unit to Rosewood State Training School has been achieved but since these transfers occurred, 64 new patients have been admitted to the Winterode Unit.

Efforts will be made in 1958 to increase patient turnover and decrease average length of stay. Major problem areas lie in securing and retaining qualified professional personnel. Consultants are used for interpretation of electroencephalograms, for treatment of eye diseases, for advice about management of tuberculosis, for necessary surgery, and a part-time chiropodist is also employed. Patients are transferred to general hospitals in Baltimore for major surgery or other specialized treatment. An expansion of the medical care and consultant activities is projected for 1958 which will, when correlated with the opening of the Medical-Surgical Building, make us largely self-sufficient from the medical standpoint. Use of the tranquilizing drugs has permitted notable improvement of hospital climate in many areas of the hospital—dra-

matically so in the areas of the Hugh Young Building used for disturbed women and definitely so in the C Building. It is probable, too, that these drugs have assisted in increasing movement of patients out of the hospital.

During the past year there has been development of group activities among patients and the establishment of self-government groups in the convalescent and admission areas.

The average length of hospitalization of discharged patients at the end of June, 1956, was 467 days. Of the in-patient population, 16.8% are 65 years of age or over.

Thirty-six new positions have been allowed to staff new facilities and provide additional professional services.

The in-patient population for the fiscal year 1956 included:

				Numb	er	Percen	tage
	Tubercular		•••••	46		1.7	7
	Epileptic			219		8.1	
	Completely bedridden	********	•••••	66		2.4	<u>.</u>
	Children, 16 years and under			128		4.7	!
	Nursery	••••••	•••••	34		1.3	
	Spastic			56		2.1	
	65 years and over	••••••	•••••	453		16.8	
	•	ACTU.	A T	ACTU.	A T	ESTIMATED	ESTIMATED
		1955		195		1957	1958
Doil-	Assemble Delicate III. Jan Deciderate	1900	,	130	U	1907	1300
	Average Patients Under Treatment	۳,	-		^	0.4	
Inc	ock Treatment (All Types)lividual Psychotherapy	5	3		9 5	$egin{array}{c} 34 \ 4 \end{array}$	8 8
Gr	oup Psychotherapy	101	-		8	125	75
		10.	_	О	0	120	10
Dent	al Care:						
	tients examined and treated	4,420)	7,24	3	4,500	8,500
Nu	mber of treatments	18,438	3	18,42		19,500	20,000
Num	per of X-rays	3,828	3	3,70	5	4,200	4,620
Num	per of autopsies	42	2	3	6	52	33
Labo:	ratory procedures including EEG						
a	nd EKG	14,342	2	20,89	8	16,321	22,987
Psych	nological tests	719)	95		875	1,002
Surgi	cal_Operations performed	69		23		192	286
Annu	al Program Per Capita	\$498	8.89	\$54	5.11	\$702.11	\$724.89
Progr	cam Cost Per Patient Per Day	\$1	37		1.49	\$1.92	\$1.99
Anne	opriation Statement:		1	1956		1957	1958
11ppi	opriation Statement.			TUAL	4 T)	PROPRIATION	ALLOWANCE
	Manufacture Action in 170 and a		AU	-	AP		
	Number of Authorized Positions	•••••	<u> </u>	481		527	563
01	Salaries and Wages of Employees	•••••	1,35	9,307		1,634,318	1,741,960
02	Technical and Special Fees	••••••	1	2,152	•	5,385	15,000
04	Travel			152	•	410	395
08	Contractual Services			1,380		1.852	2,113
09	Supplies and Materials			0,511		74,266	95,456
10	Equipment—Replacement		•	283		1,729	1,015
11	Equipment—Additional			4.513		2,903	10,069
13	Fixed Charges			57		-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,
	Total Operating Expenses	••••••	76	5,896		81,160	109,048
	Total Expenditure		1,448	3,355]	1,720,863	1,866,008
		•			-		=======================================
	Original General Fund Appropriatio	n .	1 99/	1 699		1,519,286	
	Transfer of General Fund Appropria	ition	7(),639	-	201,577	
	Total General Fund Appropriation	••••••	1,451	.262		•	
	Less: General Fund Reversion	******	, 2	2,907			
		-					
	Net General Fund Expenditure.	1	1,448	3,355	1	,720,863	1,866,008
		=		_	=	====	
		0=					

G-71 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1956 ACTUAL	1957 APPROPRIATION	1958 ALLOWANCE
Capital Funds: Appropriation		20,000	<u>34,100</u>
Budget Bill Text:			
10.03.03.04 Medical Care of Patients General Fund Appropriation			1,866,008

REHABILITATION AND RECREATION OF PATIENTS— CROWNSVILLE STATE HOSPITAL

Program and Performance:

Rehabilitation Therapies are important segments of the total patient treatment program. Recreation therapy, occupational therapy and music therapy are utilized as basic patient treatment procedures. The activities used within the framework of these therapy programs stress social conformity, relaxation, the building and maintenance of body tone and motor skills, and the worthy use of leisure time. Industrial and educational therapy assists patients in acquiring confidence, job skills and an acceptance of the responsibility necessary for normal community adjustment.

In 1956 a successful effort was made to reach more patients as well as to enrich the quality of the rehabilitation services. This was accomplished by combining the occupational and recreational therapy programs, increasing the number of outdoor facilities, and affiliating with patient government groups and patient area treatment teams.

In addition to the regular patient rehabilitation program, Crownsville was host to the annual 30-day Rehabilitation Therapy Aid training course.

In 1957 an effort will be made to consolidate the 1956 gains in number of patients reached. At the same tme the therapeutic quality of the industrial therapy program will be increased through improved on-the-job training and counseling techniques.

Two additional positions have been allowed, necessitated by Special Drugs.

	ACTUAL	ESTIMATED	ESTIMATED
	1956	1957	1958
Number of different patients reached			
for the year:			
Occupational Therapy	713	790	800
Recreational Therapy	1,705	1,800	1,900
Music Therapy	458	500	550
Industrial Therapy	580	640	670
Daily Average of Patient Treatments:			
Occupational Therapy	133.3	150	165
Recreational Therapy	. 446	350	520
Music Therapy	46.4	85	60 .
Industrial Therapy	580	600	630
Annual Program Cost Per Capita	\$30.37	\$37.19	\$38.70
Cost Per Patient Per Day	\$.08	3 \$.101	\$.106

1956	1957	1958 ALLOWANCE			
	25	27			
69,485	79,980	89,441			
	150 150 1,951 7,593 127 1,172 20	70 115 1,136 8,584 299 20			
11,230	11,163	10,224			
80,715	91,143	99,665			
ion 81,390 riation —601	86,178 4,965				
80,789					
80,715	91,143	99,665			
		75,000			
Budget Bill Text: 10.03.03.05 Rehabilitation and Recreation of Patients General Fund Appropriation					
	ACTUAL 25	ACTUAL APPROPRIATION 25 25			

SOCIAL SERVICES—CROWNSVILLE STATE HOSPITAL

Program and Performance:

During the 1956 fiscal year, important changes occurred which necessitated a modification of staffing patterns and staff requirements. First and foremost was a favorable change in cultural conditions and community attitudes towards the patients and the hospital. Another important development has been the hospital's new treatment plan. The several hospital units have used the team approach in diagnosis and treatment, in the more extensive use of the tranquilizing drugs, and in the release of increasingly larger numbers of patients for frequent visits into the community. There is still a dearth of community resources for the rehabilitation of our patients. However, there is an increasing potential in job opportunities, income yielding and service providing programs for patients and their families, such as offered by the Office of Vocational Rehabilitation, Veterans Administration, Old Age and Survivors Insurance, Public Health Nurses, Health Department clinics and State Employment Services.

The assignments of Social Service staff were made, as nearly as possible, to conform to the organizational structure of the medical services. The following areas were emphasized—Admission, Convalescent Care, Foster Care, Out-Patient Clinic and Medical-Surgical Services. The three supervisors and a trained experienced worker functioned as part of treatment teams in their areas. They worked closely with the doctor in charge of their unit, provided consultative services to other staff members and community agencies and supervised case workers. They also conducted planning groups for patients. Efforts were made to coordinate and integrate all of the Social Services in order that patient improvement would be sustained upon transfer from one service to another. This activity helped to accelerate movement of patients out of the hospital.

Although in 1956 there was less casework staff available than in 1955 due to staff turnover, 251 more patients were served as a result of the increased use of group social work. Regardless of increased services, however, there remained a monthly average of 161.8 unassigned cases. Served by an essentially new and inexperienced staff the number of patients in Foster Care increased from 86 to 99. While the number placed in Foster Care remained approximately the same, the number discharged rose from 14 to 22. However, the average annual cost per patient went up \$152 over 1955 due to the staff's inexperience in the use of personal and community resources.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1955	1956	1957	1958
Total Number of Patients Served	1,406	1,657	1,850	1,940
Total Number of Interviews	8,069	7,810*	13,500	9,140
Total Cost Per Assigned Case	\$34.19	\$36.08	\$39.16	\$42.00
Total Number of Assigned Cases	ψο 1.10	ψουισο	444	4
(All Services)	2,085	2,074	2,596	2,733
a. Pre-Admission	79	82		350
b. Admission	1,083	1.122	1.000	1,168
1. Actual Patients Admitted	(859)	(906)	(804)	(951)
c. Interim	255	97	`300′	`110´
d. Pre-Parole	298	322	685	380
e. Clinic Assistance	149	254	225	290
f. Supervised Parole	32	4	10	10
g. Pre-Placement	100	93	240	250
h. In Foster Care	89	100	136	175
Average Number of Cases per Month				
Awaiting Assignment	21.6	161.8		•••••
Foster Care—Total Number Served	86	99	136	165
a. Total Number Placed	34	36	72	80
b. Monthly Average Boarded				
by Hospital	18.8	20.5	23.8	20.5
c. Daily Average in Care	61.3	58	99	100
d. Discharged from Foster Care	14	22	30	45
e. Average Annual Cost per				
Patient	\$460.99	\$612.63	\$425	\$314.35
f. Average Active Caseload per				
Worker (pre-placement and				
in-care)	•••••	26.6		30
Annual Program per Capita Cost	\$26.84			\$38.62
Program Cost per Patient Day	\$.073	\$.07'	7 \$.100	\$.15

^{*} Does not include interviews with patients in groups. There were 25 groups that met 65 times with an average attendance of 15 patients.

	Number of Authorized Positions	1956 ACTUAL 18	1957 APPROPRIATION 19	1958 ALLOWANCE 20		
	Number of Authorized Toshlons					
01	Salaries and Wages of Employees	60,803	73,779	82,720		
04 07 08 09 10 11	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	268 892 11,058 767 770 239 25	240 1,144 12,780 300 1,226 93 25	240 1,013 14,146 575 1,610 103 25		
	Total Operating Expenses	14,019	15,808	17,712		
	Total Expenditure	74,822	89,587	100,432		
	Original General Fund Appropriation Transfer of General Fund Appropriation	79,619 — 4,638	85,909 3,678			
	Total General Fund Appropriation Less: General Fund Reversion	74,981 159				
	Net General Fund Expenditure	74.822	89,587	100,432		
Budget Bill Text: 10.03.03.06 Social Services General Fund Appropriation						

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL— CROWNSVILLE STATE HOSPITAL

Program and Performance:

The emphasis in this program of professional training is upon the improvement of the quality of care provided patients by increasing the skills and competency of the staff members. The existence of an approved and accepted training program draws by its very nature a more desirable group of professional personnel into the orbit of the hospital. This is reflected in the almost quadruple number of applications for residency positions for 1956 as opposed to 1955. Correspondingly the caliber of the resident staff is showing a year by year improvement. The limitation of a one year residency approval, however, is that those who come to us in the beginning of their training must move on if they plan to seek profesional recognition. Therefore, through the expansion of the total training program, much of it by use of qualified hospital personnel, we are looking toward approval for two years of training. Six fourth-year medical students serve as summer externs, they add to professional man-power and at the same time receive useful training. By exposure to our training program they become a potential source for personnel recruitment, as is evident from our experience of an ever increasing number of Howard University graduates as job applicants.

The Departments of Social Work, Nursing, and Psychology are all accepted as training agencies by approved schools in their appropriate disciplines. By supplying a good program of education, we not only improve the caliber of work done at the hospital but are enabled to attract the students, when they graduate, for staff positions.

Three additional positions have been allowed for coverage of nurses quarters and expanding work load.

expan	iding work load.					NUMBER OF
		ACTUAL	ACTUAL	ESTIMATED	ESTIMATED	CLASSROOM
		1955	1956	1957	1958	HOURS
N	Number of Students:					
	Social Service	. 5	2	5	5	$237\frac{1}{2}$
	Nursing:					
	Affiliate Nurses		54	40	80	480
	Practical Nurses		34	40	40	712
	New Employees	. 84	155	80	150	400
	Psychology	. 3	4	4	4	4311/2
	Psychiatry	. 4	4	4	5	1411/2
Appro	opriation Statement:			1956	1957	1958
				ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized	Position	ıs	13	13	16
01	Salaries and Wages of	Employe	es	37,291	48,597	63,276
02	Technical and Special I	Fees		7,455	3,000	4,500
04	Travel			16	100	74
05	Food			6,376	100	
08	Contractual Services	•••••		116	94	166
09	Supplies and Materials.			175	360	435
10	Equipment—Replacement	1t		51	**************	127
11	Equipment—Additional	•••••		359	724	1,050
13	Fixed Charges	••••••		188	170	170
	Total Operating Ex	kpenses	•••••	7,281	1,448	2,022
	Total Expendit	ure		52,027	53,045	69,798
	•					
	Original General Fund	Approp	riation	58,409	50,773	
	Transfer of General Fu			-5,739	2,272	
	Total General Fund Ap			52,670		
	Less: General Fund Re-	version	•••••••	643		
	Net General Fund	Expend	iture	52,027	53,045	69,798

Budget Bill Text:

10.03.03.07 Education and Training of Professional Personnel
General Fund Appropriation

69,798

RELIGIOUS AND COMMUNITY SERVICES—CROWNSVILLE STATE HOSPITAL

Program and Performance:

This program provides regular religious services and individual counseling by part-time paid clergy and volunteer clergymen of all faiths. Sunday School and Bible classes are conducted weekly by a missionary group and weekly classes of instruction are held by a Roman Catholic priest. A large number of patients receive counseling through these services and the visiting clergymen, through their contacts with the patients, are better able to interpret the problems inherent in mental illness to the community. A full time Chaplain position has been allowed to coordinate these activities.

	ACTUAL 1956	ESTIMATED 1957	ESTIMATED 1958
Religious Services (weekly)	5	3 4	6 2
Patients Attending Formal Services	207	250 550	455 580
Patients Attending Volunteer Services	6	5	7
Hours given by Volunteer Clergy	24	40	45

The friendly contacts with interested individuals and groups, who bring entertainment and recreational activities into the hospital, encourage the development of those personality traits related to the formation of socially acceptable habits of deportment and appearance and the ability to live in harmony with others. For example, the trained beauticians who work as Volunteers are extremely important in stimulating in the patients pride in their personal appearance.

These contacts with members of the community have grown in importance and their therapeutic value has increased, particularly for those patients who have benefited from the tranquilizing drugs. The community, in turn, benefits through a greater understanding of the mentally ill and a knowledge of the efforts being expended in their behalf by trained personnel.

	ACTUAL	ESTIMATED	ESTIMATED
	1956	1957	1958
Volunteer Organizations	341	275	350
Volunteers (Individual)	500	445	550
Volunteer Workers (Weekly)	67	70	75
Volunteer Days of Service	19	19	23
Valuation of Gifts	\$17,349	\$16,400	\$17,000

The Women's Auxiliary, organized in 1954, is composed of volunteers with a sincere and deep-rooted interest in all patients. Two canteens are operated by the Auxiliary and the profits are used to provide services which add to the comfort and pleasure of the patients. Three hundred and six volunteers gave 2,449 hours of service in the canteens in 1956.

Appr	opriation Statement:	1956	1957	1958
	Number of Authorized Positions	ACTUAL 2	APPROPRIATION 2	ALLOWANCE 3
01	Salaries and Wages of Employees	5,571	6,357	11,453
02	Technical and Special Fees	720	720	180
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses	208 75 56 159 10 508	111 159 160 545 10	156 139 60 10
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion Net General Fund Expenditure	7,006 — 97 6,909 110 6,799	7,650 412 8,062	11,998 ———————————————————————————————————
Budge 10.03.	et Bill Text: 03.08 Religious and Community Services			

General Fund Appropriation...... RESEARCH—CROWNSVILLE STATE HOSPITAL

11,998

Program and Performance:

The research program as designed for this hospital, will carry out our professional obligation and meet the practical needs of the hospital.

In this hospital for the past several years the tranquilizing drugs have been used in the treatment of the mentally ill. We have now reached the point where we must test these new methods. We can no longer rely upon empirical evidence; we must put these new methods to scientific tests. We therefore, intend to carry out studies in this area.

If we are to continue to progress in science, basic research must be carried out by developing new theories and testing old ones. This program, under the direction of a research psychologist, is designed to carry out research by investigation of the following areas:

- 1. Tranquilizing drugs:
 - a. A study of the immediate psychological effects of the drugs in specific clinical entities
 - b. The effect of the drugs on one's self-concept
- 2. Psychotherapy:
 - a. Mensuration of psychological change in short term psychotherapy
 - b. A comparison of methods
- 3. Basic Research and Theory Building:
 - a. Personality dynamics
 - b. Effects of culture on personality development
 - c. Environmental factors in personality

Research Projects Completed in 1956:

Pneumoencephalographic and Skull X-Ray Studies in 100 Epileptics

Research Projects Underway:

Comparison of WISC and Stanford-Binet Intelligence Scales in the Feeblemined Population

Racial Awareness in Psychotic Patients

Study of Outbreaks of Mass Hostility among Patients

Factors Influencing Patient Movement (Three Projects)

Projects to be undertaken in 1958:

Study of Effectiveness of Various Procedures in Group Therapy

Evaluation of Epileptics by New Techniques (In order to establish a baseline from which to attempt to develop a new therapeutic measure).

Appropriation Statement:

	Number of Authorized Positions	1956 ACTUAL	1957 APPROPRIATION	1958 ALLOWANCE 1
01	Salaries and Wages of Employees		*********	4,979
02	Technical and Special Fees	350	400	400
08 09 11 13	Contractual Services	15	25 125 28 12	25 100 982 12
	Total Operating Expenses	15	190	1,119
	Total Expenditure	365	590	6,498
	Original General Fund Appropriation Transfer of General Fund Appropriation	- 744 - 300		
	Total General Fund Appropriation Less: General Fund Reversion	444 79		
	Net General Fund Expenditure	365	<u>590</u>	6,498
_	get Bill Text: .03.09 Research			6 108

General Fund Appropriation..... 6,498

FARM OPERATION AND MAINTENANCE—CROWNSVILLE STATE HOSPITAL Program and Performance:

Under this program the farm produces pasteurized milk, dairy beef, pork and food crops which are used for feeding our patients. An average of 40 patients participate in our general farming activities.

The Whitney's Landing property was purchased in 1951 to provide the necessary farming acreage as a large section of the institution property is unsuited for farming operations and some of the arable land has been used for hospital building expansion. At present, the institution farming area consists of 155 acres of crop land and 135 At present, the institution farming area consists of 155 acres of crop land and 135 acres are in pastures. The dairy herd and the swine project are located on this site. About 170 acres of the woodland at Whitney's Landing have been cleared and this land is being used to grow food crops and livestock feed. Altogether, 460 acres are under cultivation. Additional land is being cleared each year so that we can have the farming area desired for our program. A five year program of pasture renovation was put into effect this year. Some major repairs will be made to two barns in 1957 but additional barn and silo repairs are still necessary.

The initial stage of the irrigation system for vegetable crops at the Whitney's Landing farm has been completed and paid for from proceeds of the sale of timber and pulpwood from this tract. Irrigation will improve the quality of the vegetable crop produced and reduce the acreage required for food crop production.

ACTO 195 Total Value of Farm Production		ACTU 195 \$108,6 \$6,3 4	6 1957 29 \$120,000	ESTIMATED 1958 \$117,500 \$6,528 495
Appropriation Statement:				
		1956	1957	1958
		CTUAL	APPROPRIATION	ALLOWANCE
Number of Authorized Positions		18	18	18
01 Salaries and Wages of Employees		52,258	60,403	61,036
04 Travel			20	***********
07 Motor Vehicle Operation and Mainter	nance	2,918	3,000	2,900
08 Contractual Services		1,584	4,478	1,805
09 Supplies and Materials		37,681	38,943	37,400
10 Equipment—Replacement	••••••	5,513	350	2,645
11 Equipment—Additional 14 Land and Structures		462	120 50	45 85
14 Land and Structures				
Total Operating Expenses		48,158	46,961	44,880
Total Expenditure	10	00,416	107,364	105,916
			100.001	
Original General Fund Appropriat Transfer of General Fund Appropri	ion ation		$102,281 \\ 5,083$	
Total General Fund Appropriation Less: General Fund Reversion		97,164 10		
Less. General Fund Reversion	······			
Net General Fund Expenditure Add: Special Fund Expenditure		3,154 $3,262$	107,364	105,916
Total Expenditure	10	00,416		
Special Fund Income: Sale of Wood		3,262		
Budget Bill Text: 10.03.03.10 Farm Operation and Maintenance General Fund Appropriation				
SUMMARY OF EASTERN SHORE STATE HOSPITAL				
		1956	1957	1958
	Δ	CTUAL	APPROPRIATION	ALLOWANCE
m to l Novelous of Authorized Desitions	•	234		
Total Number of Authorized Positions	·······	234	264	274
Salaries and Wages of Employees	7 (09,516	879,044	936,671
Technical and Special Fees		1,828	5,125	4,515
Operating Expenses	2	40,513	251,848	301,979
_			· · · · · · · · · · · · · · · · · · ·	·
Original General Fund Appropriation Transfer of General Fund Appropriation		21,916 30,101	1,041,018 94,999	
Total Cananal Fund Annuantiation	_	59 A17		
Total General Fund Appropriation Less: General Fund Reversion		52,017 160		

1,136,017 1,243,165

Net Total General Fund Expenditure..... 951,857

	1956	1957	1958
	ACTUAL	APPROPRIATION	ALLOWANCE
Capital Funds: Appropriation	138,000	12,000	133,800

GENERAL ADMINISTRATION—EASTERN SHORE STATE HOSPITAL

Program and Performance:

The Eastern Shore State Hospital is located near Cambridge, Dorchester County, Maryland. It serves mentally ill patients from the Eastern Shore of Maryland and was established in 1912.

Admissions, in-patient population and discharges have reached increasingly higher levels in the past four years. The in-patient population includes 285 patients 65 years of age and over, or 42%. Of the hospital book-population 14.66% is on visit and 3.24% is on boarding-out care.

This institution has a rated capacity and is licensed for 430 patients. Hospital population at end of fiscal year 1956 was 682. Average square feet bed space per patient was 38.7. Average daily patient population 1956 was 665.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1955	1956	1957	1958
Admissions (total) Discharges	255	262	300	285
	141	140	185	160
Deaths Total Patient Days Average Daily In-Patient Population	69 225,570 618	59 242,725 665	70 240,900 660	$\begin{array}{c} 65 \\ 264,625 \\ 725 \end{array}$
Total Number of Authorized Positions Ratio Total Positions to Population	221 1:2.	234 8 1:2		
Total Annual Per Capita Total Cost Per Patient Per Day	\$1,489	\$1,431	\$1,721	\$1,731
	\$4.08	\$3.92	2 \$4.72	\$4.74
Appropriation Statement.				

- -		1956 ACTUAL	1957 APPROPRIATION	1958 ALLOWANCE
	Number of Authorized Positions	17	18	18
01	Salaries and Wages of Employees	65,805	73,911	78,375
03 04	Communication	4,779 100	4,366 300	4,646 250
07 08	Motor Vehicle Operation and Maintenance Contractual Services	516 59	450 75	450 65
09 10 11	Supplies and Materials Equipment—Replacement Equipment—Additional	685 35	600 980 600	$^{600}_{1,409}$
13	Fixed Charges	243	229	239
	Total Operating Expenses	6,417	7,600	7,869
	Total Expenditure	72,222	81,511	86.244
	Original General Fund Appropriation Transfer of General Fund Appropriation	69,391 2,857	75,543 5,968	
	Total General Fund AppropriationLess: General Fund Reversion	72,248 26		
	Net General Fund Expenditure	72,222	81,511	86,244

Budget Bill Text:

10.03.04.01 General Administration

General Fund Appropriation.....

86,244

DIETARY SERVICES—EASTERN SHORE STATE HOSPITAL

Program and Performance:

This hospital operates one main kitchen and seven serving areas in six patient buildings, plus one employees' dining room.

In 1958, as in previous years, the chief function of the dietary department will be to prepare and serve adequate, nutritionally balanced meals to patients and employees. Economical and sanitary operation will also be observed.

An additional Food Service Worker position has been allowed due to increased patient population.

Total Total Total	Regular Patients Meals Served	ACTUAL 1955 676,710 28,427 43,402	ACTUAL 1956 689,544 30,660 44,000	1957 724,320 32,850 1,620 47,000	1958 1958 793,875 35,040 8,010 51,500
P	Per Capita Food Costal Program Per Capita	\$.5070 \$222	\$.485 \$233	\$.5739 \$262	\$.589 5 \$274
Appro	opriation Statement:				
			1956	1957	1958
			ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positi	ons	18	21	22
01	Salaries and Wages of Emple	oyees	55,010	68,270	72,243
04 05 07 08 09 10 11	Travel	Maintenance	168 82,351 190 4,080 3,355 288 545	12 95,755 155 2,865 3,656 1,750 290 5	12 115,543 140 3,540 3,817 1,800 1,540
	Total Operating Expense	es	90,977	104,488	126,392
	Total Expenditure	- 	145,987	172,758	198,635
		-			
	Original General Fund Appr Transfer of General Fund A		146,253 250	163,547 9,211	
	Total General Fund Appropri Less: General Fund Reversion		146,003 16		
	Net General Fund Exper	nditure	145,987	172,758	198,635
Budge 10.03.	198,635				

HOUSEHOLD AND PROPERTY SERVICES—EASTERN SHORE STATE HOSPITAL Program and Performance:

This program includes the laundry, housekeeping, sewing, power and maintenance services. There is a total of 45 buildings on the hospital grounds, five of which house patients.

Electricity, gas and water are supplied by local utilities and no maintenance on these utilities is made by this hospital. Heat, power and hot water are furnished to our hospital buildings by the hospital power plant.

272 maintenance work orders were completed monthly and only 2% of contractual services was done by outside contractors.

Fire drills were held once a week, while a Safety Program has been installed and a Disaster Control Plan activated.

Contracts for a new boiler and emergency auxiliary water supply were awarded and will be in operation in 1958.

During 1956, a commercial consultant was obtained to survey the laundry operation in order to provide a better and more economical service to the hospital.

The sewing department manufactured all linens and made all repairs to clothing and linens. The Central Patient Clothing Room issued all patient clothing on an individual patient and replacement basis.

Clothing for patients has been adequate, however, efforts will be made to improve the quality, style and pattern during 1958. Family contribution of clothing to patients has declined due to the economic conditions in this area. At present, 55% of our patient population is fully clothed by the state.

In 1958, a high level of all services will be maintained and improved. An additional position has been allowed due to increased work load.

		ACTUAL 1955	ACTUAL 1956	ESTIMATED 1957	ESTIMATED 1958
	nts Clothed by Hospitalntage of Patients	288	367	360	400
Cost	Clothed by Hospital Per Patient Clothed Iry Work Load	47 <i>%</i> \$24.78	55% \$27.10	54% \$22.89	55% \$23.75
Annu:	lbs. per month)al Program Per Capitaam Cost Per Patient Per Day	50,000 \$325 \$.8925	58,000 \$313 \$.85	65,000 \$329 86 \$.9013	85,000 \$329 \$.9013
Appro	opriation Statement:				
			1956	1957	1958
			ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Position	ıs	31	33	34
01	Salaries and Wages of Employ	rees	107,034	122,709	129,082
04	Travel	•	52	12	25
06	Fuel		28,195	29,804	31,800
07	Motor Vehicle Operation and Ma		618	495	530
08	Contractual Services		32,424	29,785	34,300
09	Supplies and Materials	••••••	39,370	33,140	38,900
10	Equipment—Replacement	••••••	······	215	3,500
11	Equipment—Additional		708	700	270
	Total Operating Expenses		101,367	94,151	109,325
	Total Expenditure	•	208,401	216,860	238.407
		•			
	Original General Fund Approp	mintion	178,600	206,816	
	Transfer of General Fund Approp		29,815	10,044	
	Transfer of General Fund App	Topriacion .	23,010	10,044	
	Total General Fund Appropriat Less: General Fund Reversion.	ion	208,415 14		
	- Net General Fund Expendi	ture	208,401	216,860	238,407
		=			

	1956 ACTUAL	1957 APPROPRIATION	1958 ALLOWANCE
Capital Funds: Appropriation	138,000	12,000	119,800
Budget Bill Text:			
10.03.04.03 Household and Property Services General Fund Appropriation		***************************************	238,407

MEDICAL CARE OF PATIENTS—EASTERN SHORE STATE HOSPITAL

Program and Performance:

The medical, nursing, laboratory, pharmacy, x-ray and dental departments were in full operation during the entire fiscal year of 1956. Treatment included general medical, surgical and dental care, electro-shock therapy, drug therapy (Thorazine, Serpasil, etc.) psychotherapy, Antabuse and anti-luetic therapy.

Efforts will be made in 1957 and 1958 to increase the coverage of patient areas, filling all authorized positions, continue the educational program, increase drug therapy, increase the use of autopsy facilities as conditions warrant. Consultants are employed in general surgery, orthopedics, ophthalmology, pathology and psychology. It is anticipated that 35% of our in-patient population will receive tranquilizing drug therapy in the next two years.

There were 285 patients 65 years and over, or 42% of the in-patient population; 18 (3%) epileptics; 98 (14%) mental defectives; from 20 to 25 adult spastic cases under treatment at all times. The number of tubercular patients is negligible since they are transferred to Springfield State Hospital. We have had no children under 16 years of age and no nursery cases.

Five additional Hospital Attendant positions have been allowed due to increased patient population.

patient population.	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1955	1956	1957	1958
Daily average patients under treatment:				
Shock treatment (all types)	40	62	45	60
Individual Psychotherapy	90	50	90	50
Supervised Psychotherapy				
(Psychologist):				
Individual Psychotherapy	20	18	30	25
Number of Treatments	266	265	350	275
Group Psychotherapy	71	58	100	60
Number of Treatments	148	136	200	150
Drug therapy (thorazine, etc.):				
Patients treated	61	178	100	250
Number of treatments	10,588	31,622	30,000	75,000
Cost per treatment	\$.12	\$.13	\$.10	\$.10
Cost per patient treated	\$36.00	\$22.89	\$30.00	\$ 30. 00
Dental Care:				
Patients examined	174	318	400	350
Number of treatments	641	800	1,500	900
Number of:				
X-Rays	847	868	850	925
Autopsies	0	4	4	10
Laboratory procedures	3,427	3,639	3,800	3,900
Psychological tests	162	136	250	150
Surgical Operations Performed:				
Major	8	8	20	15
Minor	165	145	225	200

Appropriation Statement:			
	1956	1957	1958
	ACTUAL	APPROPRIATION	ALLOWANCE
Number of Authorized Positions	144	161	166
01 Salaries and Wages of Employees	409,584	518,072	549,705
02 Technical and Special Fees	1,358	3,975	3,655
04 Travel	74 529 450 14,638 42 1,204 84	235 480 975 14,095 4,328 2,125 60	125 380 920 20,690 3,808 6,885 60
Total Operating Expenses	17,021	22,298	32,868
Total Expenditure	427,963	544,345	586,228
Original General Fund Appropriation Transfer of General Fund Appropriation		479,996 64,349	
Total General Fund AppropriationLess: General Fund Reversion		•	
Net General Fund Expenditure	427,963	544,345	586,228
Capital Funds:			
Appropriation			14,000
Budget Bill Text:			=====
10.03.04.04 Medical Care of Patients General Fund Appropriation	••••		586,228

REHABILITATION AND RECREATION OF PATIENTS—EASTERN SHORE STATE HOSPITAL

Program and Performance:

This program provides recreational, occupational and musical therapy services for our patients to facilitate their rehabilitation.

Efforts in 1956 were successful in maintaining levels of activities of previous years. Initial inroads were started on reaching groups of patients not heretofore served by

this department in certain parts of the hospital.

Increasing patient population and the success of the tranquilizing drug program, making greater numbers of patients available to the Rehabilitation Department have made the need for expanded activities evident. In 1958, efforts will be made to meet the situation by implementing the Industrial Therapy section, thereby giving more quality to the job placement aspects of the program and to assure closer follow-up.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1955	1956	1957	1958
Daily Average Patients Under Treatment:		2000	2001	1000
		40		70
Occupational Therapy	59	63	75	70
Recreational Therapy	99	92 -	150	115
Music Therapy	17	19	25	35
Industrial Therapy	206	213	200	200
Total Number Different Patients				
Reached During the Year:				
Occupational Therapy	172	252	175	250
Recreational Therapy	433	587	450	600
Music Therapy	207	194	225	200
Annual Program Per Capita	\$40.67	\$33.53	\$48.34	\$47.37
Program Cost Per Patient Per Day	\$.1114	\$.091	9 \$.1324	\$.1297

Appr	opriation Statement:					
		1956	1957	1958		
		ACTUAL	APPROPRIATION	ALLOWANCE		
	Number of Authorized Positions	8	8	9		
01	Salaries and Wages of Employees	18,949	28,309	30,496		
04 08 09 10 11	Travel	32 360 2,756 190 8	84 524 2,550 200 220 20	74 475 2,950 270 60 15		
	Total Operating Expenses	3,346	3,598	3,844		
	Total Expenditure	22,295	31,907	34,340		
	Original General Fund Appropriation Transfer of General Fund Appropriation	27,697 —5,398	30,239 1,668			
	Total General Fund AppropriationLess: General Fund Reversion	22,299 4				
	Net General Fund Expenditure	22,295	. 31,907	34,340		
Budge	Budget Bill Text:					
10.03.04.05 Rehabilitation and Recreation of Patients General Fund Appropriation						

SOCIAL SERVICES—EASTERN SHORE STATE HOSPITAL

Program and Performance:

In 1958, our task of facilitating patient movement through the hospital to re-integration in the community, by assistance in the resolution of social problems, will concentrate on the following areas:

Foster Care: In 1956 the daily average rose from 23.1 to 28.6 or an increase of 5.5. Discharges doubled, going from 4 to 8. The increase was accomplished by developing a pre-parole service resulting in a better screening process and patients being more adequately prepared for return to community living. In 1958 we hope to continue along these same lines raising the daily average from 28.6 to 36 and the discharges from 8 to 16.

Extra-mural Services: In 1958, in an attempt to stimulate existing agencies to provide Social Services to paroled patients, it is anticipated that a consultation service will be set up with social and health agencies. In the past there has been little follow-up service for those patients on parole from the hospital. It is anticipated that with improved follow-up services the number of returns from parole will be reduced.

Pre-admission counsel will also be offered as a new service to the community.

	ACTUAL 1955	ACTUAL 1956	ESTIMATED	ESTIMATED 1958
m 4-1 Noveles of Dationts Gamed		490	500	515
Total Number of Patients Served Total Number of Interviews	368 2,907	438 2,611	500	3,150
Total Cost Per Active Assigned Case Total Number of Cases Assigned	\$47.93	\$54.35	\$45.69	\$59.15
(all services)	467	522	•••••	692
Pre-Admissions	264 (258	5) 281 (2	69)	45 300 (290)
AdmissionsInterim Service	28	48		60
Pre-Parole Service	62	99	74	110
Clinic Assistance	••••	•••••	*****	45
Supervised Parole	7	19	•••••	2 78
Pre-PlacementIn Foster Care	61 45	27 48	*****	52
Number of Cases Per Month Waiting For Assignment			*****	
Foster Care, Total Number Served	41	43	•••••	53
Total Number Placed	26	20	40	30
Hospital (whole or part)	11	9.3	16	16 26
Daily Average In Care Discharged from Foster Care	$\substack{23.1\\4}$	28.6 8	48	36 16
Average Annual Cost Per Patient Average Active Caseload Per Worker	\$425.53	\$630.70	\$360.42	\$714.33
(pre-placement, foster care)	•••••	33.2	*****	30
Annual Program Per Capita	\$32.03	\$35.79		\$43.52
Program Cost Per Patient Per Day	\$.0877	7 \$.09	80 \$.1152	\$.1192
Appropriation Statement:				
		1956	1957	1958
Number of Authorized Positions		ACTUAL 5	APPROPRIATION 6	ALLOWANCE 6
01 Salaries and Wages of Employees	5 	18,289	23,012	25,554
04 Travel		112	230	210
07 Motor Vehicle Operation and Maint	tenance	450	265	385
08 Contractual Services		4,546	4,040	4,540
09 Supplies and Materials	•••••	188	200	200 650
10 Equipment—Replacement		202	••••••	000
13 Fixed Charges		12	12	12
Total Operating Expenses		5,510	4,747	5,997
Total Expenditure		23,799	27,759	31,551
				
Original General Fund Appropria Transfer of General Fund Approp	tion oriation	19,860 3,970	26,488 1,271	
Total General Fund Appropriation Less: General Fund Reversion	 1	23,830		
Net General Fund Expenditur	re	23,799	27,759	31,551
Budget Bill Text:	==	_ _		
10.03.04.06 Social Services General Fund Appropriati	ion	••••••		31,551

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL— EASTERN SHORE STATE HOSPITAL

Program and Performance:

Nursing Education Program: This program consists of training practical nurses, who will be eligible to be licensed at the end of their training period, and an in-service training program for attendants. In fiscal year 1956, 10 practical nurses were graduated and 30 attendants were trained in the in-service program.

In 1958 it is anticipated that 10 practical nurses will be trained and that an additional 30 or 40 attendants will be trained in the in-service program. It is also anticipated that 6 special students on stipend will be accepted in the practical nurse training program.

Social Service Training Program: In 1958 it is planned to continue the training of student case workers. This hospital has been approved by the University of Pennsylvania and the University of North Carolina for the training of social work students.

		ACTUAL 1955	L ACTUA 1956		ESTIMATED 1958
	Average Number Students: Nursing Social Service Class Hours of Instruction (Est.)		10 3,219	1	10 1 3,500
	opriation Statement:	_,	-,	2,222	.,
• •	•		1956	1957	1958
	Number of Authorized Positions		CTUAL 3	APPROPRIATION 9	ALLOWANCE 9
01	Salaries and Wages of Employees		8,839	16,426	14,481
02	Technical and Special Fees			300	300
04 08 09 11 13	Travel Contractual Services Supplies and Materials Equipment—Additional Fixed Charges	•••••	5 60 33 413 25	12 100 125 300 25	60 85 125 353 25
	Total Operating Expenses		536	562	648
	Total Expenditure		9,375	17,288	15,429
	Original General Fund Appropriation Transfer of General Fund Appropriat			16,545 743	
	Total General Fund Appropriation Less: General Fund Reversion	•••••	9,386 11		
	Net General Fund Expenditure	—	9,375	17,288	15,429
Budget Bill Text: 10.03.04.07 Education and Training of Professional Personnel					
	General Fund Appropriation				15,429

RELIGIOUS AND COMMUNITY SERVICES—EASTERN SHORE STATE HOSPITAL Program and Performance:

This program is designed to help meet the religious needs of patients and to provide coordination of community and volunteer activities within the hospital.

Increasing interest and participation by the community demands the expansion of this entire program. Religious group counseling and Sunday services, with a different minister on each occasion, have been well attended. In 1958 it is planned to provide a full time chaplain to meet the need for more regular and uniform religious services and counseling. A stenographic position has been allowed for the Chaplain and Volunteer Activities Coordinator.

41

	ACTUAL 1955	ACTUAL 1956	ESTIMATED 1957	ESTIMATED 1958
Religious Services (weekly): Patients attending formal services Patients attending volunteer services	45	39 67	75 40	75 70
Volunteer clergy Hours given by volunteer clergy		$\begin{array}{c} 10 \\ 10 \end{array}$	15 15	20 25

Volunteers, hospital oriented and trained, are included in the treatment schedules to supplement nursing services, recreation, occupational therapy, music therapy and library service. In addition, the Woman's Auxiliary runs a Canteen for patients where volunteers serve daily. The interest of the community in this program is manifest not only by its volunteer services, but also by the value of its gifts, which amounts to \$14 per patient.

10 914	per patient.	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
		1955	1956	1957	1958
**	'alamata an Campiana.	1900	1.500	1301	1300
V	olunteer Services:	60	45	60	60
	Community Organizations Individual Volunteers	184	213	220	220
	Volunteer Workers per Week	35	40	45	45
	Volunteer Days of Service per Week	18	19	23	20
7/	'aluation of Gifts\$		\$9,948	\$12,500	\$12,000
•	aradion of diffe	11,012	φυ,υ10	φ 2.23,0 00	Ψ-2,000
Appro	opriation Statement:	_	L956	1957	1958
		AC	TUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions		1	1	3
01	Salaries and Wages of Employees	••••	3,118	3,441	11,235
02	Technical and Special Fees		320	550	260
04	Travel			110	100
07	Motor Vehicle Operation and Maintenan		199	155	210
08	Contractual Services		4	100	100
09	Supplies and Materials		$1\overline{14}$	150	140
10	Equipment—Replacement	••••		1,080	••••••
	Total Operating Expenses		390	1,595	550
	Total Expenditure		3,828	5,586	12,045
	Original General Fund Appropriation	,		5,380	
	Transfer of General Fund Appropriation	on		206	
	Transfer of denotal Lung hippropriate	.011			
	Total General Fund Appropriation Less: General Fund Reversion		3,829 1		
	Less. General Fund Reversion	······			
	Net General Fund Expenditure		3,828	5,586	12,045
Budge	et Bill Text:				
10.03.0		000			
	General Fund Appropriation	CCS			12,045
	comorar z and rippropriation	••••••	• • • • • • • • • • • • • • • • • • • •	•••••	12,010

RESEARCH—EASTERN SHORE STATE HOSPITAL

Program and Performance:

The research program at this hospital is markedly limited in scope because the medical staff is only 50% of its authorized strength. A project involving two of the tranquilizing drugs, begun in 1956, will be continued in 1957. Planned for 1958 are two projects, one involving alcoholic patients and the other involving the in-service teaching program as outlined below:

Published in 1956: Citron, Harry and Jockel, Else:

"Promoting Social Recovery of State Hospital Patients Through the Group Process", J. Social Work Process, V. 7, Pp. 97-110.

Research in Progress:

"The Relative Effects of Chlorpromazine, Miltown, Placebo on Certain Personality Traits and Symptoms of Chronic Mental Patients."

Research Planned

- 1. "Further Studies of the Relative Effects of Chlorpromazine, Miltown, and Placebo on Certain Personality Traits and Symptoms of Chronic Mental Patients."
- 2. "A Research Approach to the Rehabilitation of Alcoholic Patients in a Mental Hospital."
- 3. "An Evaluation of an In-Service Teaching Program for New Attendants in Relation to the Needs of a Mental Hospital in a Rural Area."

Appropriation Statement:

	op-ravion stationion	1956 ACTUAL	1957 APPROPRIATION	1958 ALLOWANCE
02	Technical and Special Fees	150	300	300
04 08 09	Travel	36	24 25 50	24 125 50
	Total Operating Expenses	36	99	199
	Total Expenditure	186	399	499
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion Net General Fund Expenditure	338 —150 —188 —2 ———————————————————————————————	399 	499
Budge 10.03.	et Bill Text: 04.09 Research General Fund Appropriation			499

FARM OPERATION AND MAINTENANCE—EASTERN SHORE STATE HOSPITAL Program and Performance:

The farm program includes the production of pasteurized milk, pork and food crops for the institution.

The farming area covers 251 acres. Our present farming program includes 183½ acres in field crops for livestock feed, 23½ acres for food crops and 44 acres in permanent pastures. Woodland covers approximately 25 acres of our property.

In 1958 we plan to increase milk production, as required in the basic ration, maintain the same level of pork production and produce vegetables.

At the present time there are 18 male patients participating in the farming and dairy operations who have been assigned on recommendation of the Medical and Rehabilitation Services.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1955	1956	1957	1958
Total Value of Food to Institution	\$40,418	\$38,066	\$43,000	\$43,000
Annual production value per employee	\$5,774	\$5,438	\$6,143	\$6,143
Number Acres Used for Farming	251	251	251	251

Appr	opriation Statement:			
		1956	1957	1958
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	7	7	7
01	Salaries and Wages of Employees	22,888	24,894	25,500
04 06 07 08 09 10 11 13	Travel Fuel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Land and Structures Total Operating Expenses	12 407 1,081 1,314 12,083 	1,500 10 25 12,710	12 600 1,000 810 9,580 2,000 250 10 25 14,287
	Total Expenditure	37,801	37,604	39,787
	Original General Fund Appropriation Transfer of General Fund Appropriation	34,189 3,642	36,065 1,539	
	Total General Fund Appropriation Less: General Fund Reversion	37,831 30		
	Net General Fund Expenditure	37,801	37,604	39,787
_	et Bill Text:			
10.03.	04.10 Farm Operation and Maintenance General Fund Appropriation	***************************************	••••••	39,787

SUMMARY OF ROSEWOOD STATE TRAINING SCHOOL

Total Number of Authorized Positions	1956 ACTUAL 600	1957 APPROPRIATION 729	1958 ALLOWANCE 771
Salaries and Wages of Employees	1,712,905 21,778 852,969	2,147,086 28,290 912,037	2,499,542 25,102 911,876
Original General Fund Appropriation Transfer of General Fund Appropriation	2,710,907 —118,750	2,858,696 228,717	
Total General Fund AppropriationLess: General Fund Reversion	2,592,157 4,505		
Net Total General Fund Expenditure	2,587,652	3,087,413	3,436,520
Capital Funds:			
Appropriation	167,600	116,250	40,000

GENERAL ADMINISTRATION—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

Rosewood, established in 1888, has the responsibility for educating, training, rehabilitating and treating mentally retarded patients. The Institution is located at Owings Mills, Baltimore County, 13 miles northwest of Baltimore City, with a total acreage of approximately 790 acres. The latest evaluation of State-owned property at Rosewood, including land, buildings and equipment, is \$10,362,406.

This program provides executive direction, establishes and interprets institutional methods and policies of operation under the supervision of the Department of Mental Hygiene.

The new School Building was opened in 1956 and construction has begun on an additional Nursery building and the Emotionally Disturbed Building, and they are expected to be completed during the fiscal year 1957.

Admissions during fiscal year 1956 were 240; discharges, including deaths, 133; in-patient population over 65, 18; on visit, 6.4% of the book population; in foster care, .4%.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1955	1956	1957	1958
Admissions (Total)	201	240	300	590
Discharges	99	81	110	150
Deaths	38	52	55	56
Total Patient Days	604,805	628,895	817,380	716,350
Average Daily In-Patient Population	1,657	1,723	2,212	1,990
Total Number of Authorized Positions	559	600	729	771
Ratio Total Positions to Population	1:2.	96 1:2.3	87 1:3.03	1:2.58
Total Annual Per Capita	\$1,406.86	\$1,502	\$1,395.75	\$1,726.89
Total Cost Per Patient Per Day	\$3.85	\$4.12	\$3.82	\$4.73

Average square feet per patient—"Space Survey"—

53 sq. ft. per bed (1,803 bed capacity).

Appropriation Statement:

	operation Statement.	1956 ACTUAL	1957 APPROPRIATION	1958 ALLOWANCE
	Number of Authorized Positions	29	29	29
01	Salaries and Wages of Employees	111,173	116,616	122,393
03 04 07 08 09 10 11 13	Communication Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses. Total Expenditure	7,021 73 324 363 1,583 183 41 188 9,776	7,000 300 454 633 1,300 178 144 245 10,254	7,200 400 384 654 1,300 1,028 650 245 11,861
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion Net General Fund Expenditure	118,408 2,600 121,008 59 120,949	120,808 6,062 126,870	134,254

Budget Bill Text:

10.03.05.01 General Administration

General Fund Appropriation.....

134,254

DIETARY SERVICES—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

The Dietary Department of the Rosewood State Training School operates a Central Kitchen for all patients and employees. Food is served in 19 areas in 16 buildings.

The activities of the department are planning, preparation, cooking, transportation and serving food to patients and employees. It is necessary to vary the preparation

of many foods to meet the needs of the individual patient. This involves the preparation of diets ordered by the Medical Staff; infants diets, purees for those with eating or swallowing difficulties, chopped food for patients who cannot handle a knife or fork.

A congregate dining room, with Cafeteria type service, was opened in January 1956 for the patients in Stump, Pembroke, Keating, Holland, King, Thom and Central cottages. Food is transported to this area, and all other dining areas, except Wyatt, in electrically heated food carts. Wyatt patients will be transferred to Holland Cottage upon completion of renovations (Holland) provided for in the 1957 budget. When this move is completed all patient dining areas will be served by electrically heated food carts.

Mechanical dish washers were provided for Bensinger, Bissell, Hill and Holland (originally Wyatt) Cottages in 1956. This will allow a mechanical dish machine in all patient dining areas, giving a more sanitary operation.

Classes in Nutrition for Practical Nursing Students were conducted by a Dietitian. Classes were held for new personnel to orient them with institution policies.

Efforts will be made in 1958 to prepare and serve a nutritionally balanced diet in an attractive and sanitary manner, within the pattern of Department of Mental Hygiene base ration. One additional patient serving area will be added during 1958.

Four additional Dietary Personnel have been allowed to staff the additional serving area and provide adequate relief.

	and provide standard Toxior.				
		ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
		1955	1956	1957	1958
Total Total Total Total Total Total Daily Total	Regular Diets Served	297,163	1,326,778 323,726 241,350 601 224,238 177 \$1.87 \$.608	466,105 235,425 2,880 214,724	1,507,085 420,115 251,850 2,880 302,324
	•	4200	4000	¥=0=	,
Appr	opriation Statement:		1956	1957	1958
			ACTUAL	APPROPRIATION	
	Number of Authorized Positi	one	46	59	63
	Number of Authorized 1 ositi	0115	40		
01	Salaries and Wages of Empl	oyees	126,111	162,098	191,559
04 05 07 08 09 10	Travel Food Motor Vehicle Operation and Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional	Maintenance	365,629 1,072 8,566 10,870 2,010 12,721	162 441,037 1,589 2,579 12,146 1,347 745	25 406,455 1,189 3,256 10,924 9,220
	Total Operating Expens	es	400,868	459,605	431,069
	Total Expenditure .	••••••	526,979	621,703	622,628
	Original General Fund Appro Transfer of General Fund Ap	opriation opropriation	587,246 59,392	600,125 21,578	
	Total General Fund Appropri Less: General Fund Reversio	ation n	527,854 875		
	Net General Fund Expen	diture	526,979	621,703	622,628
-	et Bill Text: 05.02 Dietary Services General Fund Approp	oriation			622,628

HOUSEHOLD AND PROPERTY SERVICES—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

In addition to the Rogers Hospital Building, there are 24 patient cottages, a new school with auditorium and indoor swimming pool, 30 employee apartments, 4 staff residences and 39 administrative structures. Also there are 7 other residences occupied by farm and maintenance personnel, together with 9 additional farm buildings. Two patient buildings, Nursery and Emotionally Disturbed Children's Building, are expected to be completed during the 1957 fiscal year.

The Maintenance section has 42 employees engaged in the following occupations: Administration—2, Power Plant—13, Plumbing—5, Electrical—7, Carpenter—7, Painting—4. Grounds—4.

11,349 tons of coal were burned during 1956, with an average evaporation rate of 10 pounds of water per pound of coal. The heating plant supplies heat and hot water to the entire institution and furnishes "direct" electric current for operation of the Laundry. It also furnishes supervision and labor for the Sanitation Plant, and its night shift personnel serve to clear service calls when day shift personnel are off duty.

Building maintenance forces conduct regular inspections, process service calls and keep duplicate records of work requests until the requests are acted upon. Maintenance men also make minor alterations to facilitate patient care where it is possible to do so without interference to normal repair work.

	ACTUAL	ESTIMATED	ESTIMATED
	1956	1957	1958
Total Number of Employees	41	42	43
Budget Funds for Materials (.09)		\$25,800	\$27,450
Men Directly Using These Materials	33	• 34	35
Budgeted Materials Per Man	879	614	784
Number of Service Calls Received	9,568	10,000	12,000

Sewing and Central Clothing rooms have been a contributing factor in a lower clothing cost per patient.

Patients fully clothed by families—1%; 70% of the clothing is made in the Sewing Room totaling 44,205 articles; 100% of the institution's flat work is manufactured at this point. Clothing mending for the entire institution, totaling 156,045 pieces, was done in 1956 with Sewing room supplies costing 62¢ per capita and a total patient clothing cost of \$23.06.

A patient training program is continuing and if trainees are made available, this unit can continue its high level of training and production with a small personnel increase.

During the fiscal year 1956, our central Laundry processed 2,800,000 pounds of laundry for patient-employee use, with a supply cost of \$4.98 per patient. In addition, there were 50,153 patient ironed pieces, 18,155 patient garments dry cleaned, together with an average of 2,448 employee uniform pieces per month, all linen from employee quarters, and any necessary laundry from other institutional units.

The Domestic Service Department takes care of the rooms and apartments of 259 employees who live on the grounds. All public rooms, halls, lavatories, and 76 offices are cleaned daily.

During 1955-56 the new school building, with an area of 67,998 sq. ft. was added to this department. There are 14 classrooms, 6 practice rooms, a gymnasium and swimming pool, and auditorium to be cleaned.

The training program for patients continues to operate satisfactorily. At present, we have fifteen patients who are being trained to do all phases of housework. Many patients from this department have been paroled.

Motorized transportation is furnished through the garage unit for all patient food distribution service on a two-shift, seven-day week basis. Laundry pickup and delivery, trash and garbage are handled on a daily basis in addition to the servicing of all motorized equipment of the institution. The reduction in public transportation schedules still requires that employees be transported to Pikesville on the early morning and late night shifts in addition to the operation of a scheduled intermural patient and employee bus service during two shifts, seven days per week.

Two additional positions have been allowed due to increased work load.

C L A	atients Clothed by Hospital	1955 ,683 \$25.12	ACTUA 1956 1,851 \$23 240,000 \$388 \$1	1957 2,189 .06 \$20.21 296,930	1958 1,970 \$22.22 265,000 \$353.19 \$.97
Appro	opriation Statement:				
		1	956	1957	1958
			TUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	•••	97	100	102
01	Salaries and Wages of Employees	29	9,015	335,812	348,890
06	Fuel	12	7,884	123,810	125,000
07	Motor Vehicle Operation and Maintenan	ce	3,534	5,394	4,215
08	Contractual Services	10	5,482	85,882	83,670
09 10	Supplies and Materials	12	8,895 2,148	$119,228 \\ 10,301$	$118,510 \\ 13,352$
11	Equipment—Replacement Equipment—Additional	••••	$\frac{2,148}{1,967}$	1,700	9,230
13	Fixed Charges	••••	300		
	Total Operating Expenses	37	0,210	346,315	353,977
	Total Expenditure	66	9,225	682,127	702,867
	•				
	Original General Fund Appropriation.	66	2,208	653,163	
	Transfer of General Fund Appropriation	on	7,250	28,964	
	Total General Fund Appropriation Less: General Fund Reversion		9,458 233		
	Net General Fund Expenditure	66	9,225	682,127	702.867
Capit	al Funds:		===	======	40.000
	Appropriation	•••••	•••••		40,000
Budg 10.03.	et Bill Text: 05.03 Household and Property Services General Fund Appropriation				702,867

MEDICAL CARE OF PATIENTS—ROSEWOOD STATE TRAINING SCHOOL Program and Performance:

This program comprises all medical and nursing care within the institution. It contains the majority of institutional personnel who are responsible for the day-to-day care of patients.

The medical program includes psychiatric care, both with medication and various forms of psychotherapy, care of somatic illness, including a wide variety of surgical procedures, and laboratory tests and procedures of various kinds. Program IV includes the activities of the Psychology Department in psychometric evaluation and psychodiagnostic testing. There is an active admission service, averaging about 5 patients per week. These include infants and small children requiring nursing or bed care and numerous children and young adults suffering from a variety of personality disorders. There are approximately 340 patients suffering from some degree of cerebral palsy, many requiring bed care. There are 21 patients in the Tuberculosis Hospital, 8 of whom are on drug thérapy. Numerous patients are being brought under control either by an active milieu therapy program or by the use of new medications. An evaluation of these has been continued through 1956 as a basis for valid estimation of their efficacy. The efficacy of these tranquilizing drugs has resulted in their gradually increasing usage throughout the institution. Major problems still exist in control

of disturbed behavior in the area of the severely retarded as well as in the residential setting of the emotionally disturbed patients with minimal retardation. Our psychiatric treatment team endeavors will be stepped up to "total push" proportions this fiscal year to attempt to control or greatly minimize this patient dysfunction.

Consultants are employed in every phase of medical and surgical endeavor and contribute not only to diagnostic understanding but the therapeutic benefit of the patients referred to them. Use of the Standard Nomenclature of Diseases and Operations has resulted in a more flexible and accurate system for making and recording psychiatric, medical and surgical diagnoses and procedures.

The average stay expectancy upon admission varies with the fundamental diagnosis and degree of limitation observed. About 75% of patients admitted can be expected to remain for the rest of their lives, either as nursing care cases or ambulatory custodial patients; many of these can be expected to lead productive lives within the institution. The remaining 25% can be expected to return to the community by the time they reach early adulthood.

Twenty-eight additional positions have been allowed to provide more adquate coverage and to complete the staffing of new facilities.

	ACTUAL		ESTIMATED		ESTIMATED	
	195	6	195	7	1958	
Population over 65	18	cases	21		24	
Tuberculosis	21	cases	18		15	
Epileptics	369	cases	399		429	
Children 16 and under	811	cases	1,111		1,260	
Completely bedridden		cases	353		403	
Nursery patients		cases	215		235	
Spastic Patients	340		400		440	•
Shock Treatment (all types)						
Individual Psychotherapy		Patients		Patients		Patients
C1 1997		Treatments		Treatments		Treatments Patients
Group Therapy		Patients Treatments		Patients Treatments		Treatments
Physiotherapy		Treatments		Treatments	2.214	Treatments
• ••	2,214	reauments	2,214	1100000000	_,	21000000000
Dental Care:						
Patients Examined	2,180					
0 115 1141 6	2,278	Treatments	4,000		4,700	
Special Psychiatric Therapy:						
Reserpine & Thorazine	195	Patients	300	Patients	400	Patients
Anti-Convulsive	490	Detient	400	Dationto	400	Dationta
Treatments		Patients Treatments	460	Patients	480	Patients
Number of:	4,920	Treatments				
	2 097	Patients	9 100	Patients	3 200	Patients
X-rays		Procedures	5,100	ratients	3,200	1 attents
Autopsies	38	Trocedures	44		50	
Laboratory Procedures		Patients		Patients		Patients
		Treatments		Treatments		Treatments
Psychological Tests		Patients	890	Patients		Patients
		Tests		Tests	1,600	Tests
Surgical Operations	374	Patients &			F09	
		Procedures	467		583	
Consultants (16):	4,795	Patients	5.000	Patients	5,000	Patients
` ,		Visits.		Visits	520	Visits
Annual Program Per Capita	Annual Program Per Capita			\$612.25		\$807.86
Program Cost Per Patient P			\$593.50 \$1.63	\$1.68		\$2.21
3			7	700		T

Appro	opriation Statement:			
		1956	1957	1958
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	359	470	498
01	Salaries and Wages of Employees	962,544	1,275,464	1,535.093
02	Technical and Special Fees	12,500	12,370	15,000
04 07 08 09 10	Travel	28 511 1,644 35,612 4,307 5,277	245 728 4,293 45,622 8,827 6,748	150 618 4,350 40,161 6,851 5,415
	Total Operating Expenses	47,379	66,463	57,545
	Total Expenditure	1,022,423	1,354,297	1,607,638
	Original General Fund Appropriation Transfer of General Fund Appropriation	1,072,449 — 48,876	1,195,243 159,054	
	Total General Fund Appropriation Less: General Fund Reversion	1,023,573 1,150		
	Net General Fund Expenditure	1,022,423	1,354,297	1,607,638
Capit	al Funds:			
Cupit	Appropriation	167,600	116,250	
Budge 10.03.	et Bill Text: 05.04 Medical Care of Patients General Fund Appropriation			1,607,638

REHABILITATION AND RECREATION OF PATIENTS—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

This program is entrusted with the total scope of patient rehabilitation with the exception of medical care, specific psycho-therapy and social case work. It includes academic education, Recreation Therapy, Industrial Therapy and vocational guidance, Music Therapy and education, and speech training and therapy. It includes also the amalgamation of these various activities into a combined effort, utilizing a team approach to bring about maximum personality stabilization and potentialities for education growth. A complete rehabilitation program aims not only at preparing patients for readjustments to normal extra-mural society, but for those patients who will remain in the institution at bringing about maximum comfort, self-awareness, and the feeling of usefulness. These aims are accomplished by instructional techniques which must compensate for the patients' intellectual limitations and by self expression geared to varying levels of motor and integrative levels.

The principal developments in 1956 were the reorienting of existing facilities toward a more realistic prevocational and vocational training program, the introduction of a more didactic farm training project, a more therapeutically oriented industrial therapy program, the preparation of specific curricula and the reevaluation and closer coordination of the various disciplines toward establishing basic guiding philosophies with a view toward meeting common objectives.

Efforts will be made in 1958 to foster a healthy growth of the patient rehabilitation program through a total-push to include hitherto unexplored areas of the more seriously retarded and infirm through the development of a program to meet the work and leisure needs of such patients and through the expansion of dynamic therapies for emotionally disturbed patients. Greater emphasis is anticipated on more thorough preparation of patients for successful parole.

Four additional positions have been allowed to expand both the academic and rehabilitation facilities.

		ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
m . 1		1955	1956	1957	1958
	No. Patients Reached	1 401	1 000	1 000	1 000
	Recreation Music		1,809 1,528	1,800	1,800 1,400
i	Occupational Therapy	$\frac{420}{129}$	260	$1,000 \\ 120$	200
	industrial Therapy	595	589	675	700
7	Academic Classes		377	350	450
Daily	Average No. of Patients Reached	1	0	000	100
3	Recreation	556	871	1,050	900
ľ	Music	122	152	140	140
(Occupational Therapy	51	126	60	97
1	ndustrial Therapy	545	502	625	600
	Academic Classes	175	250	600	350
Annu	al program per capita	\$70.06	\$67.66		\$89.20
Prog	ram cost per patient per day	\$.191	\$.17	8 \$.1874	\$.2444
Appr	opriation Statement:				
	•		1956	1957	1958
			ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	3	39	41	45
					
01	Salaries and Wages of Employe	es	123,539	141,985	167,493
04	Travel		67	100	165
07	Motor Vehicle Operation and Mai	intenance	462	600	575
08	Contractual Services	••••••	1,345	1,890	1,830
09	Supplies and Materials	••••••	5,275	5,365	6,946
10	Equipment—Replacement	•••••	195	698	299
11	Equipment—Additional	••••••	477	690	180
13	Fixed Charges	••••••	19	19	21
	Total Operating Expenses.	••••••	7,840	9,362	10,016
	Total Expenditure		131,379	151,347	177,509
	10001 Exponditure	:	=====	=====	=======================================
	Original General Fund Appropr		142,987	143,465	
	Transfer of General Fund Appr	opriation	—11,400	7,882	
	Total Conoral Fund Annuanciati		191 507		
	Total General Fund Appropriati Less: General Fund Reversion	.011	131,587 208		
	Dess. General I und Reversion		208		
	Net General Fund Expendit	ure	131.379	151,347	177.509
	£			-,	
Rudes	et Bill Text:				
_		dam of Dad			
10.03.	05.05 Rehabilitation and Recreat				177 500
	General Fund Appropria	av1011		***************************************	177,509

SOCIAL SERVICES—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

The aim of this program is to assist in the study, evaluation and social rehabilitation of mentally retarded patients and emotionally disturbed children. As part of the psychiatric team in the diagnostic and consultation service of pre-admission, the caseworker studies the social and developmental problems of the patient and reviews with the family or agency the resources of the institution and the community. Following the staff review of the total situation, the caseworker interprets and implements the recommendations. Of the 276 applicants seen, 104 were referred to social agencies, 106 were admitted, 22 withdrew or declined the service, 7 were ineligible to use it and 37 cases are still open.

A diagnostic, consultation and teaching service is provided to the Department of Public Welfare's foster care children who seem to be emotionally disturbed and for whom it is felt psychiatric help is needed before further planning is made. The service is meeting an urgent community need and helping to improve community relationships with agencies. It is also providing us with valuable experience, knowledge and factual data essential to the selection of patients for the emotionally disturbed unit completed in 1957.

Interim and pre-parole services were given to 264 cases. This included casework and group services directly with the patient in helping him toward leaving, and casework with the parents in helping them understand the part they have in making plans for and with the child. Of these, 160 patients were helped through Social Services to return to their own homes or to the supervision of social agencies in the community. Social Services were also extended to the "closed cottages" for two months of the year as part of the psychiatric team working with patients to provide them with an incentive to meet acceptable standards of normal social behavior as a step towards community adjustment

During 1956, the number of patients served in foster care increased from 81 to 92. This increase would have been greater but for a complete staff turnover including the supervisor. It is anticipated that if the present staff can be maintained, a greater number of placements per worker can be expected as they will be more experienced. With one additional worker in 1958 in foster care, we expect to increase the number served from 92 to 132. This specialized foster care program for emotionally disturbed children in therapy is expected to provide a valuable adjunctive service to the Emotionally Disturbed Unit. An additional Senior Case Worker has been allowed to handle foster care activities.

ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
1955	1956	1957	1958
600	764	1.060	1,094
	7.783		11,158
			\$85.94
			1,469
			414
			395
			249
			144
			$\tilde{27}$
			20
			88
			132
02	00	2,2	102
3	21 4	3	40
		-	132
			59
24	40	40	00
6 1	7.0	10	16
			90
	•	16	16
\$384.40			•••••
•••••	27.2	30	30
		400	400
			100
			\$41.00
\$.06	85 \$.081	8 \$.1282	\$.1123
	600 5,482 \$47 870 241 201 198 47 13 14 60 82 3 81 24 6.1 53.26 10 \$384.40 	1955 1956 600 764 5,482 7,783 \$47 \$67.38 870 1,011 241 276 201 277 198 168 47 96 13 24 14 18 60 59 82 93 3 21.4 81 92 24 43 6.1 7.9 53.26 64.2 10 6 \$384.40 \$323.28 27.2 50 75 \$25.02 \$29.88	1955 1956 1957 600 764 1,060 5,482 7,783 7,420 \$47 \$67.38 \$76 870 1,011 1,523 241 276 376 201 277 250 198 168 300 47 96 115 13 24 30 14 18 30 60 59 150 82 93 272 3 21.4 3 81 92 125 24 43 45 6.1 7.9 12 53.26 64.2 85 10 6 16 \$384.40 \$323.28 27.2 30 50 75 100 \$25.02 \$29.88 \$28.35

Appr	opriation Statement:			
		1956	1957	1958
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	13	16	17
01	Salaries and Wages of Employees	45,223	54,367	71,570
04	Travel	64	159	99
07	Motor Vehicle Operation and Maintenance	1,104	941	911
08	Contractual Services	4,319	5,185	7,463
09	Supplies and Materials	60	250	250
10	Equipment—Replacement		980	1,010
11	Equipment—Additional	689	807	261
13	Fixed Charges	25	25	25
	Total Operating Expenses	6,261	8,347	10,019
	Total Expenditure	51,484	62,714	81,589
	•	Ξ		
	Original General Fund Appropriation	52,828	60,262	
	Transfer of General Fund Appropriation	132	2,452	
	Total General Fund AppropriationLess: General Fund Reversion	52,696 1,212		
	Net General Fund Expenditure	51,484	62,714	81,589
Budge	et Bill Text:			<u> </u>
10.03.	05.06 Social Services General Fund Appropriation			81,589

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

The aims of this program are:

- 1. To develop a residency training program within the State Hospital System in order to prepare residents in training for certification by the American Board of Psychiatry and Neurology.
- 2. To build a staff of trained psychiatrists to serve as a faculty for training residents and to serve as a nucleus for further research and investigation in the fields of mental deficiency and child psychiatry.
- 3. To attain and maintain high standards for accreditation by the American Medical Association and the American Psychiatric Association.
- 4. To establish affiliation with the medical universities of the state.
- 5. To stimulate interest in and attract medical school graduates into hospital psychiatry as a career.
- 6. To develop a reserve of trained certified psychiatrists from which may be selected future replacements for the staffing of the State hospitals.

During Fiscal 1956 the following activities were included:

- Teaching consultations in child psychotherapy and psychiatrists and psychologists: 80 hours.
- 2. Formal lectures, staff meetings, for all professional personnel: 125 hours (Preliminary and Diagnostic Staffs, Teaching Rounds, Journal Club).
- 3. Supervision for specific professional groups individually and in staff conferences: 75 hours (Social Service).
- 4. Experimental Teaching Unit (staff workshops with a selected patient group): 63 hours.
- 5. Special lectures, seminars, meetings, including affiliation with Johns Hopkins and University of Maryland Medical Schools: 36 hours.

- 6. Rosewood Practical Nursing Course: 408 hours; 24 students. Of these students 12 were licensed, 9 are working here at Rosewood.
 7. Affiliate Nurses: 320 hours, 79 students.
 8. Attendant orientation (134 attendants—960 hours).

- 9. An out-patient diagnostic, psychiatric clinic was established to handle referrals of emotionally disturbed children from the Department of Public Welfare of Baltimore City: 147 hours. This will be incorporated in our admission Procedure for the Emotionally Disturbed Unit when it is opened. Until such time we plan to continue the clinic under present status. This clinic while

diagnostic is one of our best training staffs. In 1958 expansion in all aspects is contemplated.

	rogram cost per capita rogram cost per patient per day	ACTUAL 1956 \$16.52 \$.0452	ESTIMATED 1957 \$19.84 \$.0543	1958 \$18.89 \$.0518
Appro	priation Statement:			
		1956	1957	1958
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	10	7	7
01	Salaries and Wages of Employees	22,593	36,191	30,013
02	Technical and Special Fees	4,488	6,100	6,100
04	Travel	47	260	100
08	Contractual Services	232	$\overline{205}$	170
09	Supplies and Materials	230	420	470
10	Equipment—Replacement	181	**********	***********
11	Equipment—Additional	358	518	540
13	Fixed Charges	345	200	200
	Total Operating Expenses	1,393	1,603	1,480
	Total Expenditure	28,474	43,894	37,593
		0		
	Original General Fund Appropriation	37,443	42,756	
	Transfer of General Fund Appropriation	8,800	1,138	
	Total General Fund Appropriation	28,643		
	Less: General Fund Reversion	169		
	Net General Fund Expenditure	28,474	43,894	37,593
Budge	et Bill Text:			
_	05.07 Education and Training of Profession	nal Person	nel	
	General Fund Appropriation		***************************************	37,593

RELIGIOUS AND COMMUNITY SERVICES-ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

This program encourages the growth of personality traits that are related to the formation of socially acceptable habits and the ability to live constructively with others. Religious guidance is given by part-time chaplains of the three main faiths who hold weekly services in the hospital auditorium. Volunteer clergy, Seminarians and Sunday School teachers supplement this religious program and give counseling and guidance on an individual basis to increasingly larger numbers of patients.

Our far-range program is to make our hospital available for specialized training to clergy, Seminarians and theologians, not only that they may extend the fundamentals of character building to patients in all hospital units, but also that they may be prepared to interpret the problems inherent in mental retardation to their parishioners in the larger community.

Religious	Services	Weekly
TACTIBIONS	~~~	* * * * * * * * * * * * * * * * * * * *

	ACTUAL	ESTIMATED	ESTIMATED
	1956	1957	1958
Number of Religious Services	6	6	8
Patients attending formal services	435	650	700
Patients attending volunteer services	325	360	450
Number of Volunteer Clergy and Seminarians		35	35
Hours given by Volunteer Clergy and Seminarians	43	75	80

Community interest in helping the handicapped child is manifest in the varied services of the volunteer workers, who join and supplement the treatment teams in the areas of medical, rehabilitation and social services. Volunteers help supply the patients need for love, acceptance, security and faith. The association established by the workers with the patients carries over into the community, facilitating rehabilitation. The community, in turn, gains greater understanding and appreciation of the problems and needs of the mentally handicapped child.

needs	or the mentally handicapped child.				
				ESTIMATED	ESTIMATED
			956	1957	1958
Comn	nunity Organizations		120	125	125
Volun	teers (Individuals)		247	230	250
Volun	iteer Workers (Weekly)	******	56	58	60
Volun	teer Hours (Weekly)		228	220	240
Days	of Volunteer Service (Weekly)	•••••	28	27	30
Evalu	ation of Gifts	\$34,	962	35,000	35,900
Appro	opriation Statement:	1956		1957	1958
		ACTUAL	APPRO	PRIATION	ALLOWANCE
	Number of Authorized Positions	2		2	2
01	Salaries and Wages of Employees	5,945		6,595	6,864
02	Technical and Special Fees	1,640		2,120	3,150
04	Travel	64	*******	96	100
08	Contractual Services	614		234	315
09	Supplies and Materials	156		181	180
11	Equipment—Additional	200		33	200
13	Fixed Charges	************		10	35
	,				
	Total Operating Expenses	834		554	630
	Total Expenditure	8,419		9,269	10,644
	Original General Fund Appropriation			8,833	
	Transfer of General Fund Appropriation			436	
	** *				
	Total General Fund Appropriation	8,470			
	Less: General Fund Reversion	51			
	37 . 71 . 72 . 72 . 72				
	Net General Fund Expenditure	8,419		9,269	10.644
Rudo	et Bill Text:		=		
	.05.08 Religious and Community Services				
10.03	General Fund Appropriation				10,644
	deneral rand Appropriation	•••••	••••••		10,044

RESEARCH—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

A sound and continually growing research program is a vital part of any institution as it contributes to the understanding of particular problems and tends to raise the level of clinical judgment and evaluation of results. The most valuable research in mental deficiency will inevitably come from direct study, and special techniques, principally statistical, for the interpretation of data. Research in mental deficiency has as its aims search for factors in the etiology of mental defect which might decrease the future incidence of this condition; improvement of diagnostic and treatment

techniques of patients; reduction of disabling or uncomfortable symptoms of patients to a minimum, thereby giving the handicapped greater latitude of activity and a maximum utilization of potentialities.

In 1956 the Study of Epileptics continued and report of results of such study should

be available in the near future. The efficacy of the diagnostic procedures pertaining thereto have justified the pneumoencephalogram as a standard diagnostic procedure on all epileptic patients.

The program "Analysis and Study of the Central Nervous System in Mongoloid Children" had to be abandoned due to the acceptance by the Neurosurgical Consultant

Director of the Chair of Neurosurgery at the University of Georgia.

An Intensive follow-up Study of Preadmission Applicants (particularly those referred back to community resources) began in 1956.

A study of Drug Therapy (tranquilizing drugs) was carried on during this year and the evaluation of such treatment was recorded and reported.

"Intensive Studies of Motivational Factors Producting Good Performance among Attendants and Group Work with Attendants along Group Therapy Lines" was conducted during this year.

Other research programs during 1956 include "An Attempt to Establish a Selection Program of Attendant Personnel", and "An Evaluation of Certain Factors in Length of Employment of State Training School Employees".

A Study of the "Natural History of Human Respiratory Viral Disease in Children" with the objective to determine the causative agent and to develop a vaccine against the agents causing such disease. Duration 3 years from April 1, 1956. This program will not involve State funds and is under the direction of Dr. Winston H. Price, Department of Epidemiology, Johns Hopkins University School of Hygiene and Public Health.

In 1957 proposed research pilot studies without format are under consideration as follows:

- 1. "The use of psychological tests to predict the rate of learning of mentally retarded patients".
- "A study of the attitudes and personalities of mothers of mentally retarded children".
- In fiscal 1958 we will begin an "Investigation of Phenylalomine Free—Diet in Phenylpyruvic Oligophrenia over an extended period of time". A beneficial effect of such diet in these patients would mean significant therapeutic implications.

Three positions have been allowed to operate this research project.

		ACT	UAL ESTIMATED	ESTIMATED
		19	56 1957	1958
A	Annual program cost per capita	\$2.	02 \$4.14	\$17.80
	Program cost per patient per day		006 \$.0113	\$.049
_	rogram cost per person per day	ψ,	ψ.σ.220	Ψισο
Appro	opriation Statement:	1956	1957	1958
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions		***********	3
01	Salaries and Wages of Employees			7,285
02	Technical and Special Fees	3,150	7,700	852
08	Contractual Services	340	195	6,000
09	Supplies and Materials		1,049	20,478
11	Equipment—Additional	•••••	205	800
	Total Operating Expenses	340	1,449	27,278
	Total Expenditure	3,490	9,149	35,415
	:			
	Original General Fund Appropriation		9,149	
	Total General Fund Appropriation Less: General Fund Reversion	4,022		
	Less: General Fund Reversion	532		
	Net General Fund Expenditure	3,490	9,149	35,415

Budget Bill Text:

10.03.05.09 Research

General Fund Appropriation.....

35,415

FARM OPERATION AND MAINTENANCE—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

The production of livestock for edible food is our main farming activity. Most of the feed for the beef cattle and swine is produced on the farm. The only truck crop produced is white potatoes. A garden project, operated by the Rehabilitation program, utilizes about 7 acres of farmland. All beef, pork, and food crop production is utilized for the feeding of patients.

With the completion of 3 new farm buildings and a farm residence, we are now consolidating all farming operations in the farming area of the Institution.

The farming area is being decreased from 424 acres in 1955 to an estimated 364 acres in 1958 by the institutional building program. Our soil conservation work is expected to make some of the farmland more productive and farm production should not be materially curtailed. This involves land clearing, ditching, fencing, the liming of soils, and realignment of the farming areas. At present, the food crop production area comprises 31 acres, the areas used for growing livestock feed consists of 285 acres and 86 acres are in permanent pastures.

During 1956, a farm training program was established in connection with the Rehabilitation Program. With trainable patients made available through this Rehabilitation program, the farm employees can furnish on-the-job training in the various farm enterprises in addition to the special training provided in the garden project.

		ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
		1955	1956	1957	1958
Total	Value of Farm Production	\$23.410	\$19.324	\$26,000	\$26,200
	al Production Value Per Employee		\$3,864	\$5,200	\$5,240
Numb	per Acres Used for Farming	424	402	364	364
	·				
Appro	opriation Statement:				
		198	66	1957	1958
		ACTU	IAL APP	ROPRIATION	ALLOWANCE
	Number of Authorized Positions	•	5	5	5
01	Salaries and Wages of Employees	. 16,	762	17,958	18,382
06	Fuel	. ——	 -	65	158
07	Motor Vehicle Operation and Maintenance	1.0	384	2,000	1.825
08	Contractual Services	/	519	868	868
09	Supplies and Materials	. 4.0)64	5,027	5,025
10	Equipment—Replacement	. 1.5	291	**********	
11	Equipment—Additional	. (334	**********	*******
14	Land and Structures	. :	L76	125	125
	Total Operating European	- 0.0	<u> </u>	0.005	0.001
	Total Operating Expenses)68 	8,085	8,001
	Total Expenditure	. 24,8	330	26,043	26,383
	-		= =		
	Original General Fund Appropriation	_		24,892	
	Transfer of General Fund Appropriation	1		1,151	
	Total General Fund Appropriation Less: General Fund Reversion		346 16		
	Less: General Fund Reversion	•	10	•	
	Net General Fund Expenditure	. 24,8	330	26,043	26.383
Rudg	et Bill Text:		- -		
_	05.10 Farm Operation and Maintenance				
10.03	General Fund Appropriation				26,383
	General Tund Appropriation	••••••	••••••	************	20,000

SUMMARY OF SPRINGFIELD STATE HOSPITAL

Total Number of Authorized Positions	1956 ACTUAL 982	1957 APPROPRIATION 1,095	1958 ALLOWANCE 1,110
Salaries and Wages of Employees	25,414	3,413,726 23,745 1,315,231	3,577,035 28,995 1,404,638
Original General Fund Appropriation Transfer of General Fund Appropriation		4,355,413 397,289	
Total General Fund AppropriationLess: General Fund Reversion	4,241,854 1,816		
Net Total General Fund Expenditure	4,240,038	4,752,702	5,010,668
Capital Funds: Appropriation		355,480	140,000

GENERAL ADMINISTRATION—SPRINGFIELD STATE HOSPITAL

Program and Performance:

Springfield State Hospital, located at Sykesville, Carroll County, Maryland, was established in 1896. White mentally ill patients are received for care and treatment from Baltimore City and from the central and western counties of the State, as are the white tuberculosis and epileptic patients that are psychotic from the entire State.

The property consists of 1,382 acres, of which 761 acres are used for farming and allied activities.

During the fiscal year of 1956, the hospital experienced the largest number of admissions in its history, totaling 1,232. During this period the daily average in-patient population has remained practically unchanged. As of June 30, 1956, the total patients on the books was 4,163; of this number 3,413 were in the hospital, 117, or 2.8 per cent, in boarding-out care and 633, or 15.2 per cent, on parole or otherwise absent from the hospital. Of the number in the hospital 1,029, or 30.4 per cent, were 65 years of age or over.

New accommodations for 140 patients will be made available with the completion of the first unit of the Geriatric Division of the hospital on or about July 1, 1957.

The Joint Commission on Accreditation of Hospitals and the American Psychiatric Association has given provisional accreditation to Springfield State Hospital. The hospital also has been approved by the Council of Medical Education and Hospitals and the American Board of Psychiatry and Neurology for two year residency training in psychiatry.

The daily average in-patient population for the fiscal year of 1956 was 3,429, or 23.6 per cent, over our rated capacity of 2,774, which allows an average bed space per patient of 48.9 square feet. With the completion of the new Geriatric unit in 1958, and an estimated daily average in-patient population of 3,460, the average square feet of bed space per patient will be 50.5.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1955	1956	1957	1958
Admissions (Total)	1,163	1,232	1,363	1,370
Discharges	874	922	1,022	1,018
Deaths	260	308		*******
Total Patient Days1	.254.367	1,258,067	1.292.100	1,262,900
Average Daily In-Patient Population	3,430	3,429	3,540	3,460
Total Number of Authorized Positions	949	982	1,095	1,110
Ratio-Total Positions to Population	1-3.6	1-3.4	1-3.2	1-3.1
Total Annual Per Capita	\$1.158	\$1,236	\$1,343	\$1,462
Total Cost Per Patient Per Day	\$3.1		3 \$3.68	\$4.01

Appr	opriation Statement:			
		1956	1957	1958
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	31	31	31
01	Salaries and Wages of Employees	123,600	128,720	133,316
03 04 07 08 09 10 11	Communication Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials. Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses	15,776 123 908 1,227 2,151 1,068 673 434 22,360	15,163 160 972 1,365 1,678 1,275 223 476	21,442 85 922 1,425 2,150 1,317 250 480 28,071
	Total Expenditure:	145,960	<u>150,032</u>	161,387
	Original General Fund Appropriation Transfer of General Fund Appropritaion	141,714 4,250	143,793 6,239	
	Total General Fund AppropriationLess: General Fund Reversion	145,964 4		
	Net General Fund Expenditure	145,960	150,032	161,387
Budge	et Bill Text:			
Ÿ	06.01 General Administration			
	General Fund Appropriation		********	161,387

DIETARY SERVICES—SPRINGFIELD STATE HOSPITAL

Program and Performance:

Dietary Services involves the planning, ordering, preparation, cooking, transportation and the serving of food, plus the proper sanitation in all dietary areas.

In planning food served to patients, a basic ration, as recommended by the Department of Mental Hygiene, is followed. It is the function of the Dietary Department to serve this ration in an appetizing and sanitary manner, and to vary its preparation to meet the various needs of patients on therapeutic diets, for the old and debilitated unable to swallow solid foods and to provide extra nourishment for our patients suffering from tuberculosis and malnutrition.

In addition to service to patients, the Dietary Department operated a cafeteria feeding 152,374 meals in 1956. In 1958 this will be augmented by a snack bar operating 12 hours per day.

In 1956 we operated 4 kitchens with 37 serving areas in 26 buildings. In 1958 all food will be prepared in the central kitchen and there will be 41 areas that will have to be served, including the new geriatric division accommodating 140 patients.

Three additional positions have been allowed to staff new serving areas.

	ACTUAL 1955	ACTUAL 1956	ESTIMATED 1957	ESTIMATED 1958
Total regular patient meals				
served	3,488,601	3.478.614	3,876,300	3,788,700
Total special diets served	352,571	479,610	370,625	479,610
Daily Student meals	18,774	19,645	51,372	54,084
Total employee meals served	132,069	132,729	135,500	142,200
Daily edible food waste per	•	,	•	,
patient	6.57	oz. 7 oz.		***********
Total Daily Per Capita Food Cost	\$.493	3 \$.541	9 \$.572	6 \$.5782
Annual Program Per Capita	\$236	\$277	\$292	\$304

Appr	opriation Statement:			
	•	1956	1957	1958
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	98	111	114
01	Salaries and Wages of Employees	273,783	326,174	347,401
04 05 07 08 09 10	Travel Food Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional	18 607,489 2,537 6,820 25,151 4,311 31,071	20 663,409 4,112 5,279 22,218 11,263 150	145 649,236 3,459 5,325 22,243 9,661 5,745
11	Total Operating Expenses	677,397	706,451	695,814
	Total Expenditure	951,180	1,032,625	1,043,215
	Original General Fund Appropriation Transfer of General Fund Appropriation	974,171 22,984	991,288 41,337	
	Total General Fund Appropriation Less: General Fund Reversion	951,187		
	Net General Fund Expenditure	951,180	1,032,625	1,043,215
_	et Bill Text: .06.02 Dietary Services General Fund Appropriation			1,043,215

HOUSEHOLD AND PROPERTY SERVICES—SPRINGFIELD STATE HOSPITAL Program and Performance:

This program provides the everyday living necessities for patients and for some employees. These necessities include light, heat, power, water, sewage, clothing and shelter.

The hospital is self-sufficient in respect to utilities, in that it has a complete power plant supplying electricity and heat, modern water filtration and treatment facilities, and sewage disposal equipment. The boilers, with a capacity of 265,000 pounds of steam per hour, operate the electric generators which have a capacity of 6,000,000 kilowatt hours per year. Steam is also produced for heating of the major hospital buildings, heating water and operating the laundry, kitchen and cannery. The water filtration and treatment plant capacity is 1,500,000 gallons per day. This plant, in addition to meeting the water needs of Springfield State Hospital, also supplies water to the Henryton State Hospital (425 beds). Seventy-nine buildings, with 1,046,000 square feet of floor space, must be heated and maintained. Ninety-two percent of the maintenance work orders handled monthly.

As a result of a recent study into our future power plant needs it has been decided that Springfield should provide "stand-by electrical service" and purchase whatever power will be needed to meet our additional future requirements.

Two additional positions have been allowed for the maintenance of new facilities.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1955	1956	1957	1958
Patients Clothed by Hospital	2,500	2,450	2,580	2,480
Cost Per Patient Clothed	\$28.94	\$32.08	\$30.05	\$31.72
Annual Program Per Capita	\$206	\$216	\$217	\$240
Program Cost Per Patient Per Day	\$.56	\$.59	\$.59	\$.66
Laundry Work Load (Lbs. per month)	395,860	472,200	404,180	495,000

Appr	opriation Statement:			
		1956	1957	1958
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	94	102	104
01	Salaries and Wages of Employees	298,959	346,894	359,916
04 06 07 08 09 10 11	Travel Fuel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	38 186,599 8,062 29,661 209,081 8,413 2,509	60 189,133 8,441 17,700 193,962 11,211 1,957	60 184,500 8,179 60,603 203,411 10,646 3,165
	Total Operating Expenses	444,366	422,469	470,569
	Total Expenditure	743,325	769,363	830,485
	Original General Fund Appropriation Transfer of General Fund Appropriation	731,965 11,363	734,979 34,384	
	Total General Fund Appropriation Less: General Fund Reversion	743,328 3		
	Net General Fund Expenditure	743,325	769,363	830,485
Capit	al Funds:			
-	Appropriation		355,480	140,000
Budge	et Bill Text:			
10.03.	06.03 Household and Property Services General Fund Appropriation	•••••		830,485

MEDICAL CARE OF PATIENTS-SPRINGFIELD STATE HOSPITAL

Program and Performance:

This program comprises all medical, psychological and nursing services and includes Physiotherapy, Pharmacy, Laboratory, and Record Room. The aim of this program is to assure a high standard of psychiatric treatment and its goal is the rehabilitation of the recovered patient in his community.

In spite of a continued increase of admissions during the past fiscal year the average daily in-patient population has remained fairly stable and we were able to end the year with fewer patients than we started. If this is due to the extensive use of tranquilizing drugs, the trend should continue during the coming year. Undoubtedly, these drugs have brought about marked changes in our hospital; they have decreased the need for disturbed wards and have changed their character to the point where they hardly deserve their name any longer. At the same time, however, they have made us aware of the ever-increasing need for more trained personnel to help the improving patients to take their first steps back into normal life.

Services of the Medical-Surgical Building have increased considerably and are aided by the use of medical consultants in different specialties. All operations, including neuro-thoracic, orthopedic and ophthalmological surgery are performed in this building. Medical problems are treated according to recommendations of a consultant in Internal Medicine who makes regular ward rounds.

Movement of patients in the Tuberculosis Building has been facilitated by a closer relationship and cooperation with the open State Tuberculosis Hospitals, which will accept our patients for further treatment as soon as they have recovered from their mental illness.

The construction of the first part of a new geriatric unit was started recently. The construction of the first part of a new genatric unit was started recently. When completed, we are planning to use it as a treatment center for our steadily increasing number of geniatric cases. We expect that a sizeable number of these elderly patients can be improved to the point where they no longer need hospital facilities but can be placed in foster or nursing homes in their community. We shall make a sincere effort to evaluate the performance of the new geniatric unit carefully, as it could be used as a guide for future planning.

Four additional positions have been allowed to handle increase in geriatric patients.

			ACTUAL		ESTIMATED 1958
E Ir Ir G D N N	Average Patients Under Treatment lectroshock Therapy	10 20 16 5,791 4,835 109 44,462	1956 38 6 25 20 3,359 7,446 6,215 118 65,544 2,084	1957 10 	1958 10 28 30 4,000 8,000 6,500 65,000 2,200
N A	umber of Sychological Testsumber of Surgical Operationsnnual Program Per Capita Costrogram Cost Per Patient Per Day	134 \$569	149 \$598	160 \$679	170 \$746 \$2.04
Appro	opriation Statement:				
			1956	1957	1958
	Number of Authorized Positions		671	APPROPRIATION 761	ALLOWANCE 765
01	Salaries and Wages of Employees	1,92	4,997	2,302,784	2,394,823
02	Technical and Special Fees	1	7,805	14,825	17,995
04 07 08 09 10	Travel	 9	1,012 1,013 2,127 98,281 3,633 2,511	968 1,022 2,361 72,593 5,472 2,279	977 1,022 2,521 112,534 8,266 5,355
	Total Operating Expenses	10	8,577	84,695	130,675
	Total Expenditure	2,08	51,379	2,402,304	2,543,493
	Original General Fund Appropriation Transfer of General Fund Appropria		38,982 12,995	2,105,111 297,193	
	Total General Fund Appropriation Less: General Fund Reversion	2,0	51,977 598		
	Net General Fund Expenditure	2,08	51,379	2,402,304	<u>2,543,493</u>
	et Bill Text: .06.04 Medical Care of Patients General Fund Appropriation				2,543,493

REHABILITATION AND RECREATION OF PATIENTS— SPRINGFIELD STATE HOSPITAL

Program and Performance:

Rehabilitation of patients is a program of therapeutic services. Its primary objective is the provision of prescribed therapeutic treatment, such as stimulation or sedation, resocialization and re-education. The forms of treatment desired are accomplished through one or more of the following media: Occupational, Recreational, Industrial, Educational and Musical Therapies. Rehabilitation techniques are applied under the doctor's supervision in order to accomplish the above and contribute to as rapid a return of the patient to the community as possible.

In 1956, 2,809 patients (79%) were provided with rehabilitation services, some of them receiving more than one type of therapy. The number of treatments given to 3,540 patients in the year 1956 was 135,900.

Approximately 60% of the patients received benefit from entertainment which is offered on a diversional rather than a prescription basis. This includes movies, parties, dances and band concerts.

The Industrial Therapy program has increased gradually. The placing of patients is done under the doctor's guidance. Occupational Therapy and Recreational Therapy maintain an adequate program.

The Home Economics Unit was recently opened as part of the Educational Program. There will be vocational training received and a re-training of those who are returning to their homes. The Colony School is being carried on a part-time basis.

1958, efforts will be made to maintain as high a degree of performance as possible. New personnel will be allotted to new areas, and to refill areas which are not as adequately covered as they might be. Present personnel, through as integrated a program as possible, will assist in the treatment and movement of patients.

The new tranquilizing drugs have placed an increasing load upon the various rehabilitation therapies. In 1956, 5,044 patients were reached by this program. In 1958 we estimate that 5,590 patients will have need for rehabilitation therapies. A large proportion of this increase will be due to use of the new drugs.

Two additional positions have been allowed due to impact of special drugs.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1955	1956	1957	1958
Patients Reached:				
Occupational Therapy	1,723	1,725	1,755	1,760
Recreational Therapy	1,536	1,660	1,810	1,900
Industrial Therapy	1,615	1,425	1,545	1,625
Music Therapy	194	169	195	200
Education	39	65	95	105
Daily Average Patients Under Treatmen	ıt:			
Occupational Therapy	221	194.8	200	235
Recreational Therapy	310	254.8	300	360
Industrial Therapy				
(monthly average)	750	868.8	950	975
Music Therapy	38	47.9	60	65
Education		5.3	6	6.5
Annual Program Per Capita Cost	\$29.84	\$33.00	\$36.02	\$38.84
Program Cost Per Patient Per Day	\$.08		\$.099	\$.106

Appr	opriation Statement:			
		1956	1957	1958
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	34	35	37
01	Salaries and Wages of Employees	98,687	113,273	120,513
04 08 09 10 11 13	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	226 1,618 12,128 107 373 16	269 1,899 11,098 595 377 12	268 1,764 11,236 178 408 16
	Total Operating Expenses	14,468	14,250	13,870
	Total Expenditure	113,155	127,523	134,383
	Original General Fund Appropriation Transfer of General Fund Appropriation	117,739 — 4,400	120,404 7,119	
	Total General Fund Appropriation Less: General Fund Reversion	113,339 184		
	Net General Fund Expenditure	113,155	127,523	134,383
Budge	et Bill Text:			
10.03.			•••••	134,383

SOCIAL SERVICES—SPRINGFIELD STATE HOSPITAL

Program and Performance:

The objectives of the Social Service Program for 1958 are three-fold:

- 1. To maintain existing social services but raising the level of performance.
- 2. To extend the program into the continued service groups where so far we have never had a coordinated program for movement. The work is to be similar to that done in 1955 in the convalescent cottages, where 199 patients were stimulated into leaving the hospital. (By the end of the fiscal year 141 of these patients had either already left or were active in pre-parole or pre-placements.)
- 3. To develop and expand out-patient services in follow-up of drug therapy patients in the counties.

It is estimated that this extended program will:

- 1. Increase the number of patients served by the existing social service from 1,998 to 2,547.
- 2. Expand the supervision of all paroled patients on special therapies for whom we never had a coordinated follow-up program through consultation with county health departments. (In Montgomery County 65 of such patients are already being followed up by public health nurses for a period of one year.)
- 3. Continue the effort to prevent unnecessary hospitalization. (52 patients were helped to other plans during our first full year of pre-admission service.)
- 4. Create opportunities for leaving the hospital for chronic patients in continued service groups.

In 1956, beginnings were made to work in the direction of the above objectives. The total number of patients receiving social services increased to 1,998, due largely to preadmission service and Clinic.

k'oster Care: Efforts were continued to extend Foster Care and to prevent chronicity. A total of 241 patients used Foser Care; 79 of whom were entirely new patients in the service; 37 of our patients reached discharge and an additional 26 left Foster Care to go home with their families, or were paroled to themselves. Use of community resources for financial assistance was increased which reduced the monthly average boarded by the hospital from 42 last year to 36.3 in 1956. One hundred eighteen became financially independent from the hospital.

All Others: Efforts were made to streamline these services in the direction of the above objectives. Pre-admission services were extended in 1,097 cases, resulting in other plans than hospitalization for 52 patients. History questionnaires were revised to ascertain data pertinent to the patient's movement. Pre-parole counseling, though smaller in number than last year, resulting in 114 patients being brought to Social Planning Staff and an additional 49 patients were being helped to return to their families or to discharge. Our greatest development was in our Clinic where the social worker carried responsibility for a total of 396 cases during the year. These cases include 65 patients so far supervised by the Montgomery County Public Health Nurse and 50 patients paroled on drug therapy who required social follow-up. It is out of these small experiments that we expect to expand new services in 1958.

An additional Senior Case Worker has been allowed due to increased case services.

	CTUAL	ESTIMATED	ESTIMATED
	1956	1957	1958
Total number of patients served		_,,,	
(unduplicated count)	1.998	1,896	2.547
Total number of interviews	13,811	15,230	17,131
Total cost per active assigned case		\$34.71	\$29.13
Total number of cases assigned	7	40-111-	Ψ=01=0
(all services)	3,635	3,122	4,630
a. Pre-admission	1,097	1,166	1,235
b. Admissions (actual number of	_,,,,,,	_,	-,- 00
admissions)	1,342 (1,232)	1.463 (1.353)*	1,480 (1,370)*
c. Interim services	11		20
d. Pre-parole counseling	315	********	$5\overline{50}$
e. Clinic assistance	396	**********	792
f. Supervised parole		*********	
g. Pre-placement	221	*********	258
h. In Foster Care	253	*********	295
Number of cases per month waiting for		***********	
assignment	48.8	•••••	•••••
Foster Care—Total number served	,	*********	***********
(unduplicated count)	241 (79 new	7 253	274
(pts. all time		
Total number placed	118	144	138
Monthly average boarded by hospital	110	***	100
(whole or in part)	36.3	50	41
Daily average in care	126.6	134	139
Discharged from Foster Care	37	40	40
Average annual cost per patient in	0.	40	40
Foster Care	\$449.28	\$430.93	\$430.93
Average Foster Care caseload (including	ψ110.20	φ±00.00	φ±00.00
pre-parole cases)	31.6	31.6	31.6
Annual Program Per Capita		\$31.26	\$35.26
Program Cost Per Patient Per Day	\$27.03 \$.075	\$.086	\$.097
11081am Cost I et l'autent l'et Day	φ.στο	φ.υου	φ.031

^{*} Actual number of admissions.

Appr	opriation Statement:			
		1956	1957	1958
	Number of Authorized Positions	actual 23	APPROPRIATION 24	ALLOWANCE 25
01	Salaries and Wages of Employees	72,251	84,624	96,843
04 07 08 09 10 11 13	Travel	2,450 939 17,136 115 1,945 61 59	2,388 836 21,232 250 1,110 136 86	2,745 734 20,200 250 1,005 160 86
	Total Operating Expenses	22,705	26,038	25,180
	Total Expenditure	94,956	110,662	122,023
	Original General Fund Appropriation Transfer of General Fund Appropriation	$\frac{101,169}{-6,200}$	106,219 4,443	
	Total General Fund Appropriation Less: General Fund Reversion	94,969 13		
	Net General Fund Expenditure	94,956	110,662	122,023
Budge 10.03.	122,023			

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL— SPRINGFIELD STATE HOSPITAL

Program and Performance:

The objective of this program is to plan and to integrate all professional educational activities. Due to a combined effort of all departments there was no curtailment of the training program during the year, in spite of the absence of a Director of Psychiatric Education.

Springfield State Hospital offers a two-year training program for psychiatric residents approved by the American Psychiatric Association. The resident has the opportunity to obtain clinical experience under the supervision of a staff psychiatrist. As his competence to recognize and to treat the various types of mental disorders increases he is given more responsibility. Except for basic sciences, didactic teaching has been replaced by seminars and informal discussions. Ward rounds, staff presentations, journal club and clinical pathological conferences are obligatory. The psychiatric facilities of the University Hospital are used for supervised psychotherapy with adults and children. Due to the extensive use of tranquilizing drugs more time had to be allotted to seminars on brain metabolism and the pharmacology of psychotherapeutic drugs. Medical students at the University of Maryland serve a two-week clerkship at the hospital as part of their training in psychiatry. In addition, a number of them work as medical externes to gain more experience in psychiatry.

For the training of psychology internes the hospital is affiliated with Adelphia College, Vanderbilt University and Florida State University. Five internes matriculated for their Ph.D. degree in Clinical Psychology and successfully passed their preliminary comprehensive doctor examinations. A number of undergraduate students from George Washington University were accepted as externes.

The Schools of Social Work of the University of Pennsylvania, the University of North Carolina and The Catholic University use the hospital as a field training center. This year five students completed the requirements for the Master's degree in Social Work; two advanced students completed one year's work toward the Doctorates of Social Work and Sociology respectively.

Ministerial students of the Theological Seminary in Westminster were given a course in clinical psychiatry for which they received college credits.

A three months' course in psychiatric nursing, which is accredited by the American Psychiatric Association, is given for undergraduate nurses. Eight schools in Maryland and neighboring States join in this affiliation. A one-year course in practical nursing, approved by the Maryland Board of Nurse Examiners, is given to selected candidates. A two-week orientation class was held for 217 new attendants, of which 170 received additional special instruction.

		A	CTUAL 1956	ESTIMAT 1957	CLASS ED HOURS PER YE	ESTIMATED	CLASS HOURS PER YEAR
7	Viimi	per of Students:	1000	1001	11310 113.	AI, 1500	I ER I EAR
1		chiatry	9	8	802	10	802
		dical Externes	6	3	20	6	20
		dical Students, University					
		f Maryland		38	84	48	84
	Per	ntal Internes chological Internes	$\frac{1}{5}$	 5	1,151	2 5	1.151
	Psy	chological Externes		$\frac{3}{3}$	$\frac{1,131}{260}$	3	260
	Psy	chological Practicum	Ü	v	200	v	200
	S	students	3	4	16	3	16
	Soc	ial Service Students		10	469	10	469
	Mir	nisterial Students	10	12	37.5		37.5
	Aff	iliated Student Nurses		130	518	176	520
	Att	ctical Nurse Studentsendants, Orientation classes	31	$\begin{array}{c} 28 \\ 300 \end{array}$	$\begin{array}{c} 684 \\ 300 \end{array}$	$\begin{array}{c} 40 \\ 300 \end{array}$	684 300
	Att	endants, Orientation classes endants, Drugs and	211	300	300	300	300
		solutions classes	170		720		300
						•••••	333
I	Appr	opriation Statement:					
		•			1956	1957	1958
					ACTUAL	APPROPRIATION	ALLOWANCE
		Number of Authorized Pos	itions		16	16	16
				-			
	01	Salaries and Wages of Em		_	39,677	59,672	59,085
	02	Technical and Special Fees	S	······	5,973	6,800	6,900
	04	Travel		•••••	535	545	575
	05	Food			6,134	******	•••••
	08	Contractual Services		•••••	92	150	135
	09	Supplies and Materials	••••••	•••••	839	817	860
	$\begin{array}{c} 10 \\ 11 \end{array}$	Equipment—Replacement Equipment—Additional		••••••		379	
	13	Fixed Charges	• • • • • • • • • • • • • • • • • • • •	************	$\begin{array}{c} 27 \\ 348 \end{array}$	$\frac{20}{330}$	90 330
	10	Tixed Charges			040		
		Total Operating Exper	ises		7,975	2,241	1,990
		Total Expenditure			53,625	68,713	67,975
		_		=			
		01110 17 14		. •	=0.000	25 5 20	
		Original General Fund App Transfer of General Fund	propria	tion	78,888	65,560	
		transfer of General Fund	Approp	priation -	24,900	3,153	
		Total General Fund Appro	priatio	n	53,988		
		Less: General Fund Rever	sion	*************	363		
				_			
		Net General Fund Exp	enditu	re	53,625	68,713	67,975
				=			
		A Dill Tours					
		et Bill Text:					
1	U.U3.	06.07 Education and Training					05 055
		General Fund Appr	ropriati	ıon	••••••		67,975

RELIGIOUS AND COMMUNITY SERVICES—SPRINGFIELD STATE HOSPITAL

Program and Performance:

This program gives the patient the opportunity for the fulfillment of his spiritual needs through the services of staff and volunteer clergy. It contributes to his social readjustment through friendly community contacts with hospital trained volunteer workers.

Formal church services are conducted each week in the hospital auditorium by staff-connected Catholic, Jewish and Protestant Clergy. Informal services are held on the wards by volunteer clergy for the patients who are unable to participate in the larger group. Religious counseling is available and religious holidays of the three faiths are appropriately observed. It is anticipated that the religious program will expand with the full-time chaplain to initiate new services and correlate the efforts of the recent part-time Clergymen.

	ACTUAL	ESTIMATED	ESTIMATED
	1956	1957	1958
Religious Services (weekly)	3	3	5
Patients Attending Formal Services	200	260	300
Hours Given by Volunteer Clergy (weekly)	25	15	.30
Patients Attending Volunteer Services	460	580	600
Volunteer Clergy and Laymen	12	12	14

Diversions from hospital routines are provided by community organizations who indicate their interest in the care and treatment of the mentally ill with gifts and volunteered services. A Coordinator of Volunteer Activities channels this interest through the hospital, arranges for the orientation of volunteer workers and schedules their activities in the medical and rehabilitation treatment areas where, under the supervision of department heads, volunteers extend treatment techniques to greater numbers of patients. A Woman's Auxiliary participates in and gives impetus to the volunteer program and, in addition, operates a Canteen for patients, all profits of which inure to patient welfare projects. It is anticipated that the volunteer program will expand with addition of clerical services and the resultant release of the Coordinator for active recruitment and placement of volunteers.

A CODITAL

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		ACTUAL	ESTIMATED	ESTIMATED
		1956	1957	1958
C	ommunity Organizations	135	125	138
ŏ	olunteers (individual)	350	390	390
Ż	olunteer Days of Service (weekly)	45	28	50
v	olunteer Workers (weekly)	64	64	70
V	aluation of Gifts	\$21,391	\$21,000	\$25,000
Appro	priation Statement:	1956	1957	1958
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	1	1	3
01	Salaries and Wages of Employees	3,527	3,757	11,425
02	Technical and Special Fees	1,485	1,620	1,100
04	Travel	108	95	195
08	Contractual Services	152	130	180
09	Supplies and Materials	9	80	60
11	Equipment—Additional	•••••	••••••	160
	Total Operating Expenses	269	305	595
	Total Expenditure	5,281	5,682	13,120
	=		=====	
	Original General Fund Appropriation	4,952	5,452	
	Transfer of General Fund Appropriation	386	230	
	Total General Fund Appropriation	5,338		
	Less: General Fund Reversion	57.		
	Net General Fund Expenditure	5,281	5,682	13,120
	-		=== ==	

Budget Bill Text:

10.03.06.08 Religious and Community Services

General Fund Appropriation.....

13.120

RESEARCH—SPRINGFIELD STATE HOSPITAL

Program and Performance:

This program has been carried out under the direction of a Research Committee with technical help and advice from consultants. As interest in research has increased almost all levels of personnel in the hospital have become involved. Many of the new research projects are related to the study of the tranquilizing drugs, which have given new leads for further investigation of mental illness. These studies require the cooperation of the nursing and social service departments, as well as the laboratory, medical and psychological services.

A Psychologist position has been allowed to supervise this program.

Published Articles, 1955-56:

- "Clinical, Psychological and Myoneural Changes in Psychotic Patients Under Oral Serpasil Medication" (Also presented before the Society for Biological Psychiatry, Chicago Convention, 1955).
- 2. "Chlorpromazine in the Treatment of Symptomatically Refractory Conditions in General Paretics" (A preliminary report of 7 cases).
- 3. "A Longitudinal Study of Ninety Schizophrenic Women" (Presented before the Society of Biological Psychiatry, May, 1956).
- 4. "The Effect of Frequency Stress During Early Development of the Male Albino Rats Upon: 1. Adult Maze Learning" (Doctoral dissertation).
- 5. "The Effect of Frequency Stress During Early Development of the Male Albino Rats Upon: 2. Emotional Stability" (Doctoral dissertation).
- 6. "Promoting Social Recovery of State Hospital Patients Through the Group Process" (Presented at the Annual Conference of the American Group Psychotherapy Association, January, 1956).

Completed Projects being readied for Publication:

- 1. "A Survey of the Effect of B6 on Adult Epileptics".
- 2. "Follow-up Study on Patients Treated with Tranquilizing Drugs".
- 3. "Chlorpromazine in the Treatment of Chronic Schizophrenics" (Doctoral dissertation).
- 4. "A Study of Some Relationships with Personality Integration and Transmitted Information".

Projects in Progress:

- 1. "A Study of the Children of Long-Term Hospitalized Schizophrenic Women"
- 2. "A Preliminary Study of the Action of Benzyl Analogue of Serotonin on Psychotic Patients"
- 3. "Clinical, Psychological and Biological Correlates of Tranquilizing Drugs" (Extended from "Metabolic Studies on Patients Under Treatment with Reserpine and Chlorpromazine"
- 4. "The Effect of Thorazine on Tuberculous Psychotics: A Psychological and Physiological Study"
- 5. "An Experimental Investigation of Color as Related to Psychoses"
- 6. "The Predictive Value of the Klopfer Prognostic Scale as to the Success of Thorazine Medication"
- 7. "Association Value of the Bender-Gestalt for Paranoid Schizophrenics"
- 8. "The Body Image Tests: A Graphic Technique"
- 9. "A Scoring Plan for the Goldstein-Scheerer Test for Organic Brain Damage"
- "The Szondi Test as a Measure of Evaluating Change after Electroconvulsive Therapy"
- 11. "A Comparative Study of the Effectiveness of Promazine and Chlorpromazine in the Treatment of Chronic Schizophrenia"
- 12. "Comparison of Efficacy of Chlorpromazine and Promazine in the Treatment of Delirium Tremens"

Books and Monographs-Psychology Department

1. The Mira Myokinetic Test

Vol. I—Myokinetic Psychodiagnosis (completed)

Vol. II—The Clinical Application of the Mira Test (Logos Press, New York, N. Y.)

2. The Springfield Conference on Intern Training in Clinical Psychology

Vol. I-1955

Vol. II-1956

Projected Research:

- 1. "A Statistical Study of the Action of Tranquilizing Drugs at Springfield State Hospital"
- 2. "Convulsive Disorders with Psychotic Reaction: A Clinical Neurological and Electro-encephalographic Study"
- 3. "Neutralization of Aggression as a Measure of Ego Strength"
- 4. "An Investigation of Neuro-muscular Correlates as a Measure of Personality"
- 5. "The Mira Test in the Early Diagnosis of Brain Damage"
- 6. "Perceptual and Learning Ability in patients under Tranquilizing Drugs"
- 7. "Energy Dissipation After Neutralization of Aggression in Various Diagnostic Categories'

Appropriation Statement:

	Number of Authorized Positions	1956 ACTUAL	1957 APPROPRIATION	1958 ALLOWANCE 1
01	Salaries and Wages of Employees			4,979
02	Technical and Special Fees	151	500	3,000
04 08 09 11	Travel	7 63 166 397 633	20 100 225 825 	20 175 333 875 1,403 9,382
	Total General Fund Appropriation Less: General Fund Reversion Net General Fund Expenditure	1,354 570 784	1,670	9,382
Budge	et Bill Text:			

10.03.06.09 Research

General Fund Appropriation..... 9,382

FARM OPERATION AND MAINTENANCE—SPRINGFIELD STATE HOSPITAL

Program and Performance:

The farming program consists of the production of pork, poultry, eggs, vegetable crops and fruits. A portion of the vegetable and fruit crop is canned each year. An average of 54 patients are engaged in our general farming operations. An expanded patients' program is in the process of development.

The farming area comprises 761 acres at the present time; 421 acres are used for producing livestock feed, 178 acres are used for growing vegetables and fruits, some of which are used fresh and the balance canned; 162 acres are in pastures. About 100 tons of surplus hay is produced annually and this is sold to other Department of Mental Hygiene farms for feeding livestock. Any surplus grain production is disposed of on the same basis.

In this budget request, there is an allowance for operating a young dairy stock project in connection with the Central Farm. This project is limited to the raising of 140 heifers as replacement stock. The annual expense of this project is added to the cost of producing milk at Central Farm.

	TUAL			ESTIMATED
Total Value of Food Crops\$8		1956 \$74,71		1958 \$90,000
Cash Receipts—Reverted Transfers (D.M.H.)	3,693	1,78 3,03		5,000
Total Farm Income\$8 Annual Production Value Per Employee \$ Number of Acres Used in Farming		\$79,533 \$5,683 780	1 \$6,893	\$95,000 \$6,786 761
Appropriation Statement:	-	1956	1957	1958
	-	TUAL	APPROPRIATION	ALLOWANCE
Number of Authorized Positions	•	14	14	14
01 Salaries and Wages of Employees	. 4	4,057	47,828	48,734
07 Motor Vehicle Operation and Maintenance	•	2,817	3,300	3,176
08 Contractual Services		700	800	700
09 Supplies and Materials	. 2	7,728	30,000	30,090
10 Equipment—Replacement	•	3,158	150	250
11 Equipment—Additional14 Land and Structures	• •••	1,933 	1,700 350	$1,910 \\ 345$
Total Operating Expenses	. 3	6,336	36,300	36,471
Total Expenditure	8	0,393	84,128	85,205
Original General Fund Appropriation	_		80,937	
Transfer of General Fund Appropriation			3,191	
Total General Fund Appropriation Less: General Fund Reversion	. 80	0,410 17		
Net General Fund Expenditure	. 80	0,393	84,128	85,205
Budget Bill Text:				
10.03.06.10 Farm Operation and Maintenance General Fund Appropriation			•••••	85,205

SUMMARY OF SPRING GROVE STATE HOSPITAL

Total Number of Authorized Positions	1956 ACTUAL 834	1957 APPROPRIATION 897	1958 ALLOWANCE 913
Salaries and Wages of Employees	34,499	2,889,194 35,870 1,114,319	3,032,496 38,237 1,173,688
Original General Fund Appropriation Transfer of General Fund Appropriation		3,722,804 316,579	
Total General Fund Appropriation Less: General Fund Reversion	3,515,803 2,944		
Net Total General Fund Expenditure	3,512,859	4,039,383	4,244,421
Capital Funds:		=======================================	
Appropriation	65,500	82,883	181,200

GENERAL ADMINISTRATION—SPRING GROVE STATE HOSPITAL Program and Performance:

Spring Grove State Hospital is located at Catonsville, Baltimore County, Maryland. It was established in 1797. White male and female mentally ill patients from Baltimore City and from the central and southern counties of the State receive treatment as do criminally insane patients from the entire state. The property consists of 655 acres, of which 540 acres are farmland, woodland and pasture, and 115 acres are in lawns and buildings.

This program provides executive direction, business management, and coordination of all hospital programs and establishes and interprets institutional policies and methods of operation under supervision of the State Department of Mental Hygiene.

In 1956 there were 1385 admissions, the largest number ever admitted in one year. At the end of the year 833 or 30.2% of the patients were 65 years or over, 17.18% of the book population were on visit, and 3.96% were in boarding out care. The hospital has a capacity of and is licensed for 2253 patients.

The Central Storage and Kitchen Building is under construction and is expected to be ready for occupancy by the fall of 1956.

Spring Grove is fully accredited by the Joint Commission on Accreditation of Hospitals and the American Psychiatric Association.

iiosp.	itals and the American I sychiatric A	ssociai	,1011.		
		ACTUA	L ACTU	AL ESTIMATED	ESTIMATED
		1955	1956	1957	1958
Admi	ssions (Total)	1,286	1,385	1,428	1,525
	dmissions over 65	240	261		295
	Admissions under 15	21	21		Transferred to
					Rosewood Unit
Disch	arges (Total)	1.208	1,206		1,362
	Discharges	945	956		1,115
	Deaths	263	250		247
	es	3,839	5,699		5,220
Parol	e Returns	3,364	5.089		4,590
On P	arole (Average during year)	603	748		865
Avers	age Daily In-patient Population	2,807	2,779		2,900
Avers	age Daily Book Population	3,410	$\frac{2,119}{3,527}$		3,765
Total	Patient Days1,0	94 555	1,013,970		
Total	Number of Authorized Positions	788	834		1,058,500
Patio	Total Positions to Population				913
Total	Annual Per Capita				
Total	Cost Per Patient Per Day	\$1,187	\$1,264		\$1,473
	•	\$3.	• -	.46 \$3.76	\$4.04
Appro	opriation Statement:		1956	1957	1958
	37 1 4 4 11 1 3 5 41		ACTUAL	APPROPRIATION	
	Number of Authorized Positions		31	31	31
01	Salaries and Wages of Employees		122,408	128,193	134,151
03	Communication		13,411	17,634	16,511
04	Travel		64	235	414
07	Motor Vehicle Operation and Mainten	ance	1,050	1,100	1,100
08	Contractual Services		463	538	513
09	Supplies and Materials		1,364	984	1.450
10	Equipment—Replacement		2,224	1,348	173
11	Equipment—Additional		1,211	223	35
13	Fixed Charges		240	126	244
	Total Operating Expenses		20,027	22,188	20,440
	Total Expenditure	 =	142,435	150,381	154,591
	Original General Fund Appropriatio	n	137,630	144,130	
	Transfer of General Fund Appropris	ation	4,879	6,251	
	Total General Fund Appropriation		142,509		
	Less: General Fund Reversion	·······	74		
	Net General Fund Expenditure.		142,435	150,381	154,591
		=			

Capital Funds:	1956 ACTUAL	1957 APPROPRIATION	1958 ALLOWANCE 1,500
Budget Bill Text: 10.03.07.01 General Administration General Fund Appropriation			154.591

DIETARY SERVICES—SPRING GROVE STATE HOSPITAL

Program and Performance:

During the fiscal year 1956, meals were prepared for patients and employees in 6 Kitchens. Meals were served in 46 areas and 15 buildings. Meals for employees were prepared and served in 3 areas.

In 1957, a Central Kitchen will be available which will eliminate 4 Kitchens. Consolidation of Kitchens will eliminate waste in preparation and insure uniformity of food in all areas. Standards of nutrition as set up under the basic ration will be maintained. Efforts will be made to improve food service to patients by continued instruction of food service personnel.

During 1956, a nutritionally adequate diet was provided. Improvements were made in equipment for food preparation and service. All patients are now served food in plastic trays and dishes. The use of metal trays has been discontinued. Instruction in Nutition and Diet Therapy was given by the Head Dietitian and the Food Production Manager. Arrangements were made for food service personnel to attend Orientation Classes.

Two additional Food Service Workers have been allowed to operate food carts on

the w	ards.				
		ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
		1955	1956	1957	1958
	Regular Patient	0.040.111	0.000.055	0.050.000	040.015
	Ieals Served		2,936,955		3,040,815
	Special Diets Served Student Meals Served	$131,544 \\ 9.184$	114,387 $18,251$	$148,920 \\ 45,750$	134,685 44,508
	Employee Meals Served	195,933	200,167	200,500	209,000
	Daily per Capita Food Cost	\$.504			
	al Program Per Capita	\$239	\$265	\$287	\$296
Appro	opriation Statement:		1956	1957	1958
			ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Posi	tions	. 86	93	95
01	Salaries and Wages of Em	ployees	231,491	276,495	291,422
04	Travel			25	25
05	Food		472,533	546.945	$538.7\overline{19}$
07	Motor Vehicle Operation and	l Maintenance	575	1,100	1.625
08	Contractual Services		841	1,211	1,511
09	Supplies and Materials		15,358	15,180	13,795
10 11	Equipment—Replacement Equipment—Additional	••••••	728	3,010 96	$5,\!220$ 180
11	Equipment—Additional	•••••	15,276		100
	Total Operating Exper	nses	505,311	567,567	561,075
	Total Expenditure	***************************************	736,802	844,062	852,497
	Original General Fund App	ropriation	780.448	809,230	
	Transfer of General Fund			34,832	
	Total Cananal Found Annua		720.014		
	Total General Fund Approp Less: General Fund Reversi	riation	736.914 112		
	Boss. deficial I tild iteversi	· · · · · · · · · · · · · · · · · · ·		•	
	Net General Fund Expe	enditure	736,802	844.062	852,497
			=======================================		====

Budget Bill Text:

10.03.07.02 Dietary Services

General Fund Appropriation.....

852,497

HOUSEHOLD AND PROPERTY SERVICES—SPRING GROVE STATE HOSPITAL

Program and Performance:

This program includes the police, laundry, housekeeping, sewing, power and maintenance services of the hospital. It is responsible for the maintenance of 130 buildings, twenty-one of which house patients; five miles of roads, walks, and parking areas; and 115 acres of lawns. Motor vehicles and all equipment except those under service contract are maintained by this department. Telephone, gas and electricity, water and sewage are purchased from local utilities. Maintenance work, except for high line electrical work and labor by prisoners from the Penitentiary, is done by the hospital maintenance force.

Patients clothed by Hospital	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1955	1956	1957	1958
	2,092	1,941	2,225	2,050
Percentage of Patients clothed by Hospital Cost per patient clothed Laundry Work Load (lbs. per month)	75%	70%	76%	71%
	\$30.63	\$37.31	\$35.04	\$36.88
	157,810	168.051	176,000	180.000
Annual Program Per Capita Program Cost per Patient per Day Appropriation Statement:	\$221	\$247	\$238	\$257
	\$.605	5 \$.677	7 \$.652	\$.704

	Number of Authorized Positions	1956 ACTUAL 95	1957 APPROPRIATION 98	1958 ALLOWANCE 98
01	Salaries and Wages of Employees	292,316	325,793	336,041
02	Technical and Special Fees	1,092	1,100	1,600
04 06 07 08 09 10 11	Travel	17 113,824 6,507 91,445 179,148 145 1,487 462	107,564 6,800 81,293 157,571 18,045 2,438 462	124,000 6,800 92,450 176,121 6,560 1,512 462
	Total Operating Expenses	393,035	374,173	407,905
	Total Expenditure	686,443	701,066	745,546
	Original General Fund Appropriation Transfer of General Fund Appropriation	638,861 47,613	673,039 28,027	
	Total General Fund Appropriation Less: General Fund Reversion	686,474 31		
	Net General Fund Expenditure	686,443	701,066	745,546
Capit	al Funds:			
	Appropriation	65,500	82,883	
Budg	et Bill Text:			

Budget Bill Text:

10.03.07.03 Household and Property Services General Fund Appropriation.....

745.546

MEDICAL CARE OF PATIENTS—SPRING GROVE STATE HOSPITAL

Program and Performance:

The over-all purpose of this program is to provide medical-nursing care for patients, to facilitate as rapid recovery as possible. The Admission Service receives new patients, establishes diagnosis, and provides initial therapy. The major emphasis in the Convalescent Service is on rehabilitation and resumption of life outside the hospital. The Medical-Surgical Service treats patients acutely ill physically and provides consultative services. The White Building permits intensive treatment for acutely psychotic women. The Continued-Care Services provide treatment, including infirmary care, for senile and chronic cases. Maximum security areas provide care for male patients who need the utmost in security facilities, or who have seriously transgressed the law. The primary functions of the Out-patient Clinic are to provide aftercare supportive treatment, to refer patients and families to other agencies for help, to advise foster care workers and families concerning patients living in the community.

The introduction of the transquilizing drugs in 1954 has brought about many changes in the hospital: The Staff in general feels more optimistic about the treatment and rehabilitation of patients; agitated and disturbed patients are more tractable; accidents have been reduced; less seclusion has to be used; less maintenance electroshock is necessary; patients, we feel, are being released sooner; and destruction of property has been reduced.

Every effort will be made to maintain and expand present treatment programs. As a result of more intensive treatment, more patients are able to reside outside the hospital.

Five additional positions have been allowed for expanded activities. The in-patient population at the end of fiscal 1956 included:

65 years and over	833
16 years and under	30
Mentally retarded	326
Bedridden and infirm	509
Tubercular	2
Epileptic	5

		Doile	Nui	nber of Trea	tments
	Number	Daily Average	Actual	Estimated	Estimated
	Patients	No. Patients	1956	1957	1958
Electroconvulsive	311	38	2,765	2,800	2,800
Electro-non-convulsive	9	2 5	113	150	150
Insulin, deep coma	32		1,372	2,000	2,000
Individual Psychotherapy	137	90	3,405	3,500	3,500
Group Psychotherapy	405		5,092	5,000	5,000
Lobotomies	2			0.500	
Chlorpromazine	2,247			2,500	3,297
Reserpine	1,198			1,200	(patients) 1.456
Reserpine	1,190			1,200	(patients)
Frenquel	39				(patients)
Antabuse	20			30	30
Psychological Examinations	620		1.790	1,790	2,500
10, 0			(tests)	_,	_,
Medical-Surgical Service	946		` ′	950	1,000
•					(patients)
Medical-Surgical Dispensary	2,651			2,700	2.700
				(patients)	(patients)
Consultants	831			900	900
O 1 D 11 - 1 OII 1-	(visits)		1 004	0.500	0.000
Out-Patient Clinic	214 11		1,304	2.500	3.000
Child Clinic Dental Care				2.300	2.300
Dental Care	2,300			(patients)	(patients)
Physical Therapy	802		2.548	2.550	2.550
Surgery (all types)			191	225	225
General anesthesia			116	125	125
Orthopedics (including					-
fractures)			35	130	130

			ъ.	. 21	N	umber of Trea	tments
		Number		aily rage	Actual	Estimated	Estimated
		Patients	No. P	atients	1956	1957	1958
	ium applications				1	3	5
Neu	rosurgery (including				10	15	20
Oph	botomies)thalmological				10	15	15
	or (other)				36	36	36
	or (other)				99	100	100
	er proceduresatory Procedures				78 61,906	80 65,000	80 65,000
	ntgenologic Examinations				8,357	9,000	9,000
Bac	teriology				808	800	800
	od Bank Procedure				1,254	1,300	1,300
Hen	natology				14,306 7,300	15,000 7,500	$15,000 \\ 7,500$
	od Chemistryne, feces, fluids				24,990	26,000	26,000
Ser	ology				2,398	2,500	2,500
Fun	ctional (Kidney,				•	,	,
Phy	ver, etc.)rsiological (EKG,				413	500	500
a B	NR, EEG)				1,277	1,400	1,400
Spe	cial and unclassified topathology				$\frac{388}{415}$	$\frac{390}{450}$	390 450
	opsies				106	400	400
	•						
			I	CTUAL	ACTUAL	ESTIMATED	ESTIMATED
_				1955	1956	1957	1958
(:	am cost per capita average in-patient popula	tion)	9	\$551	\$587	\$678	\$723
	am cost per patient per da average in-patient popula			\$1.51	\$1.60	\$1.86	\$1.98
Appro	priation Statement:						
				195		1957	1958
		•.•		ACTU		PROPRIATION	ALLOWANCE
	Number of Authorized Po				41	600	605
01	Salaries and Wages of E			1,512,8	 	1,878,720	1,943,649
02	Technical and Special Fe	es	••••••••	27,4	.32 ——	27,795	27,122
04	Travel	135	•••••		50	320	320
07 08	Motor Vehicle Operation a Contractual Services				253 5 72	191 2,169	$263 \\ 1.742$
09	Supplies and Materials	• • • • • • • • • • • • • • • • • • • •	· · · · · · · · · · · · · · · · · · ·	86,4		79,648	98.852
10	Equipment—Replacement	t	• • • • • • • • • • • • • • • • • • • •	1,0	90	4,195	2 200
11	Equipment—Additional	• • • • • • • • • • • • • • • • • • • •		3,1	71	1,505	2 100
13	Fixed Charges	••••••	••••••		50	85	75
	Total Operating Ex	penses	•••••	92,8	397	88,113	105 552
	Total Expenditu	re	••••••	1,633,1	48	1,994,628	2,076,323
	Original General Fund A					1,762 288	
	Transfer of General Fun					232.340	
	Total General Fund App	ronristion		1 633 /	166		
	Less: General Fund Reve	ersion	·······	1,000,4	318		
	Net General Fund E	xpenditur	e	1,633,1	148 	1,994,628	2,076,323 ======

Capital Funds: Appropriation	1956 actual	1957 APPROPRIATION	1958 ALLOWANCE 14,000
Budget Bill Text:			
10.03.07.04 Medical Care of Patients General Fund Appropriation			2,076,323

REHABILITATION AND RECREATION OF PATIENTS—SPRING GROVE STATE HOSPITAL

Program and Performance:

Efforts will be made in 1958 to provide rehabilitation therapy services to all patients for whom occupational, recreational, industrial or music therapies are indicated. An attempt will be made to improve and further integrate all rehabilitation therapies so that a continuous and meaningful program will be scheduled for each patient. There will continue to be increased emphasis on industrial therapy and on the use of rehabilitation therapies as a part of an overall treatment program rather than as isolated activity programs.

In 1956, in-service training programs, particularly in recreation, were increased. In cooperation with medical, nursing and social service departments, special activities programs were developed for the patients sent to the continued care areas from the admission service.

Work is continuing on changing our recreational program from one of providing activities to one of assisting the patients in planning and developing activity regimens which they can follow after leaving the hospital.

Two additional positions have been allowed due to the impact of special drugs.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1955	1956	1957	1958
Daily Average Patients Under Treatmen		400	450	010
Occupational Therapy		190	170	210
Recreational Therapy		128	127	150
Music Therapy	54	64	60	90
Industrial Therapy (monthly)		421	600	600
Number of Patients Treated:				
Occupational Therapy	1.129	1.599	1,140	1,800
Recreational Therapy		1,799	1,600	2,000
Music Therapy		1,213	500	1,400
Industrial Therapy	590	1.284	600	1,700
Total Annual per Capita	\$22.97	\$27.90	\$33.18	\$36.66
Total Cost per Patient per Day				\$.100

Appro	opriation Statement:			
		1956	1957	1958
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	26	26	28
01	Salaries and Wages of Employees	66,811	85,287	91,954
04 08 09	Travel Contractual Services Supplies and Materials	31 753 9,625	118 989 9,591	118 995 10,497
10 11 13	Equipment—Replacement Equipment—Additional Fixed Charges	70 235 22	1,291 250 24	605 1,130 24
	Total Operating Expenses	10,736	12,263	13,369
	Total Expenditure	77,547	97,550	105,323
	Original General Fund Appropriation Transfer of General Fund Appropriation	85,896 — 7,159	92,515 5,035	
	Total General Fund Appropriation Less: General Fund Reversion	78,737 1,190		
	Net General Fund Expenditure	77,547	97,550	105,323
Capit	al Funds:			165,700
	Appropriation	***************	••••••	====
_	et Bill Text: 07.05 Rehabilitation and Recreation of Pa General Fund Appropriation			105,323

SOCIAL SERVICES—SPRING GROVE STATE HOSPITAL

Program and Performance:

The plan after 1958, with some additions to clinic and Foster Care staff, will be concerned with concentrated case finding of long hospitalized patients able to leave and to reversal of the conditions encouraging the development of another "socially" chronic group of patients and affecting the rate of re-admission.

An additional position has been allowed due to increased case work services.

No extension of Foster Care beyond 1960 is foreseen; if the problems basic to creation of another chronic group are met, Foster Care should, thereafter, gradually be reduced to about ¼ of the 1960 level.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1955	1956	1957	1958
Total number of Patients Served	4 500	0.100	1 000	0.104
(unduplicated count)		2,120	1,666	2,134
Total Number of Interviews		11,291	11,470	12,580 \$48
Total Cost Per Active Case Total Number Cases Assigned (all services)		37 $2,532$	$^{\$41}_{2,221}$	2,543
Pre-Admissions	2,014	2,332 147	34	160
Admissions	849	1,280	960	960
(1) Actual Number Patients	040	1,200	000	000
Admitted	(1.286)	(1,385)	(1,445)	(1,482)
Interim Services		214	234	234
Pre-Parole Counselling	342	$\overline{274}$	$\overline{342}$	$\overline{342}$
Clinical Assistance	99	195	125	273
Supervised Parole	3	3	*******	******
Pre-Placement in Foster Care	252	183	252	279
Foster Care	218	236	274	295
Number Cases Per Month Waiting				
for Assignment	32.6	41.6		******
Foster Care Total Number Served				
(unduplicated count)	218	222	274	269
Total Number Placed	123	103	141	154
Monthly Average Boarded by Hospital			40	000
(full or in part)	14.4	20.0	18	36.0
Daily Average in Care	110.9	139.3	143	162
Discharged from Foster Care	18	12	12	24
Average Annual Cost per Patient	\$407	\$357	\$402	\$457
Average Foster Care Case Load	99.9	33.3		30.0
(include pre-placement) Annual Program Per Capita	33.3 \$27.10		\$31.10	\$38.14
		74 45 (117)	7 4 085	\$ 104
Program Cost Per Patient Per Day	\$.07	4 \$.07	7 \$.085	\$.104
•	\$.07	·4 \$.07	7 \$.085	\$.104
Appropriation Statement:				•
•	1	956	1957	1958
Appropriation Statement:	1 AC	956 rual ai	1957 PPROPRIATION	1958 ALLOWANCE
•	1 AC	956	1957	1958
Appropriation Statement: Number of Authorized Positions	1 AC	956 FUAL AI 20	1957 PPROPRIATION 20	1958 ALLOWANCE 21
Appropriation Statement:	1 AC	956 rual ai	1957 PPROPRIATION	1958 ALLOWANCE
Appropriation Statement: Number of Authorized Positions O1 Salaries and Wages of Employees	1 AC: 65	956 FUAL AI 20 5,813	1957 PPROPRIATION 20 77,281	1958 ALLOWANCE 21 86,715
Appropriation Statement: Number of Authorized Positions O1 Salaries and Wages of Employees O4 Travel	1 AC: 65	956 FUAL AI 20 5,813	1957 PPROPRIATION 20 77,281 500	1958 ALLOWANCE 21 86,715 603
Appropriation Statement: Number of Authorized Positions O1 Salaries and Wages of Employees O4 Travel	1 AC:	956 FUAL AI 20 5,813 389 767	1957 PPROPRIATION 20 77,281 500 1,000	1958 ALLOWANCE 21 86,715 603 1,000
Appropriation Statement: Number of Authorized Positions O1 Salaries and Wages of Employees O4 Travel	1 AC: 65 11	956 FUAL AI 20 5,813 389 767 ,544	1957 PPROPRIATION 20 77,281 500 1,000 11,316	1958 ALLOWANCE 21 86,715 603 1,000 20,125
Appropriation Statement: Number of Authorized Positions O1 Salaries and Wages of Employees O4 Travel	1 AC: 65 11	956 FUAL AI 20 5,813 389 767	1957 PPROPRIATION 20 77,281 500 1,000 11,316 284	1958 ALLOWANCE 21 86,715 603 1,000 20,125 425
Appropriation Statement: Number of Authorized Positions	1 AC: 65	956 FUAL AI 20 5,813 389 767 ,544 342	1957 PPROPRIATION 20 77,281 500 1,000 11,316 284 1,010	1958 ALLOWANCE 21 86,715 603 1,000 20,125 425 1,630
Appropriation Statement: Number of Authorized Positions	1 AC:	956 FUAL AI 20 5,813 389 767 -,544 342 	1957 PPROPRIATION 20 77,281 500 1,000 11,316 284 1,010	1958 ALLOWANCE 21 86,715 603 1,000 20,125 425 1,630 49
Appropriation Statement: Number of Authorized Positions	1 AC:	956 FUAL AI 20 5,813 389 767 ,544 342	1957 PPROPRIATION 20 77,281 500 1,000 11,316 284 1,010	1958 ALLOWANCE 21 86,715 603 1,000 20,125 425 1,630
Appropriation Statement: Number of Authorized Positions	1 AC:	956 FUAL AI 20 6,813 389 767 .,544 342	1957 PPROPRIATION 20 77,281 500 1,000 11,316 284 1,010	1958 ALLOWANCE 21 86,715 603 1,000 20,125 425 1,630 49 45
Appropriation Statement: Number of Authorized Positions	1 AC:	956 FUAL AI 20 5,813 389 767 -,544 342 	1957 PPROPRIATION 20 77,281 500 1,000 11,316 284 1,010	1958 ALLOWANCE 21 86,715 603 1,000 20,125 425 1,630 49
Appropriation Statement: Number of Authorized Positions	1 AC: 65 11 13	956 FUAL AI 20 6,813 389 767 .,544 342	1957 PPROPRIATION 20 77,281 500 1,000 11,316 284 1,010	1958 ALLOWANCE 21 86,715 603 1,000 20,125 425 1,630 49 45
Appropriation Statement: Number of Authorized Positions	1 AC: 65 11 13	956 FUAL AI 20 5,813 389 767 -,544 342 68 30 3,140	1957 PPROPRIATION 20 77,281 500 1,000 11,316 284 1,010	1958 ALLOWANCE 21 86,715 603 1,000 20,125 425 1,630 49 45 23,877
Appropriation Statement: Number of Authorized Positions	11 AC: 65 11 13 78	956 FUAL AI 20 5,813 389 767 .,544 34268 30 3,140 3,953	1957 PPROPRIATION 20 77,281 500 1,000 11,316 284 1,010	1958 ALLOWANCE 21 86,715 603 1,000 20,125 425 1,630 49 45 23,877
Appropriation Statement: Number of Authorized Positions	1 AC: 65 11 13 78	956 FUAL AI 20 6,813 389 767 .,544 342	1957 PPROPRIATION 20 77,281 500 1,000 11,316 284 1,010	1958 ALLOWANCE 21 86,715 603 1,000 20,125 425 1,630 49 45 23,877
Appropriation Statement: Number of Authorized Positions	1 AC: 65 11 13 78	956 FUAL AI 20 5,813 389 767 .,544 34268 30 3,140 3,953	1957 PPROPRIATION 20 77,281 500 1,000 11,316 284 1,010	1958 ALLOWANCE 21 86,715 603 1,000 20,125 425 1,630 49 45 23,877
Appropriation Statement: Number of Authorized Positions	11 AC: 65 11 13 75 ion 3	956 FUAL A1 20 5,813 389 767 -,544 342	1957 PPROPRIATION 20 77,281 500 1,000 11,316 284 1,010	1958 ALLOWANCE 21 86,715 603 1,000 20,125 425 1,630 49 45 23,877
Appropriation Statement: Number of Authorized Positions	11 AC:	956 FUAL A1 20 5,813 389 767 ,544 342 68 30 5,140 5,953 4,454 ,501 7,955	1957 PPROPRIATION 20 77,281 500 1,000 11,316 284 1,010	1958 ALLOWANCE 21 86,715 603 1,000 20,125 425 1,630 49 45 23,877
Appropriation Statement: Number of Authorized Positions	11 AC:	956 FUAL A1 20 5,813 389 767 -,544 342	1957 PPROPRIATION 20 77,281 500 1,000 11,316 284 1,010	1958 ALLOWANCE 21 86,715 603 1,000 20,125 425 1,630 49 45 23,877
Appropriation Statement: Number of Authorized Positions	11 AC: 65 11 13 78 75 78 78 78 78 78 78 78	956 FUAL AI 20 6,813 389 767 .,544 342	1957 PPROPRIATION 20 77,281 500 1,000 11,316 284 1,010	1958 ALLOWANCE 21 86,715 603 1,000 20,125 425 1,630 49 45 23,877 110,592
Appropriation Statement: Number of Authorized Positions	11 AC: 65 11 13 78 75 78 78 78 78 78 78 78	956 FUAL A1 20 5,813 389 767 ,544 342 68 30 5,140 5,953 4,454 ,501 7,955	1957 PPROPRIATION 20 77,281 500 1,000 11,316 284 1,010	1958 ALLOWANCE 21 86,715 603 1,000 20,125 425 1,630 49 45 23,877

Budget Bill Text:

10.03.07.06 Social Services

General Fund Appropriation

110,592

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL— SPRING GROVE STATE HOSPITAL

Program and Performance:

Spring Grove Hospital is one of several State Hospitals in the United States unconditionally approved for training psychiatric residents and students in the ancillary disciplines. Authorization has been received from the State Department to accept foreign exchange students.

The educational program embraces all disciplines, emphasizing the clinical team approach. There is general participation in the Journal Club, ward rounds, Staff conferences, certain lectures and seminars. Supervision includes both individual and group instruction. For physicians, in-patient and out-patient clinical experience under supervision is supplemented by appropriate didactic instruction. The scope of the training is complemented by the use of consultants as well as by the facilities of the Johns Hopkins Hospital, University of Maryland Hospital, Baltimore City Hospitals, and the central anatomic laboratory. The program is planned to provide adequate, well-rounded psychiatric training over a three year period. A number of physicians who have received training at this hospital have been certified by the American Board of Psychiatry and Neurology.

Training in psychiatric nursing falls into three categories. Thirteen weeks training repeated quarterly is offered to affiliating student nurses. An intensive one year course is offered to attendants who wish to qualify as graduate psychiatric aides. In-service training is carried out throughout the year; there is a basic training program for all new attendants and an intensive advanced attendant training program; a class is held weekly on nursing arts. Orientation courses are presented to Volunteer workers. Field work training is provided for students working toward a Master's Degree in Social Work. Rehabilitation Therapy Aides receive training in a department school. Clinical Psychology internes receive training in psychological testing, psychotherapy and basic psychiatry. Clerkships in clinical instruction is provided for students of the University of Maryland and Johns Hopkins Medical School.

An additional Housekeeper position has been allowed due to increase in student nurses.

Number persons receiving training in 1956:

1 0 0		
Physicians receiving psychiatric training	•••••	14
Medical externes		6
Medical students in clerkship (U. of Md.)		90
Education of additional medical students		150
Dental Internes		1
Psychology Internes	•••••	3
Undergraduate psychology students		100
Graduate psychology students		5
Social Service students	6-210	hours
Social Service In-Service Orientation	6— 72	hours
Music Therapy student	1	
Student nurses	160540	class hours
Psychiatric aides	30750	class hours
Attendants—advanced	48—200	class hours
Attendants—basic	240180	class hours
Recreation Student	1	

Appr	opriation Statement:			
		1956	1957	1958
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	19	13	14
01	Salaries and Wages of Employees	53,462	55,926	63,735
02	Technical and Special Fees	4,475	5,275	6,075
04 05	TravelFood	249 6,866	250	250
08	Contractual Services	15	126	230
09	Supplies and Materials	661	525	725
10	Equipment—Replacement			178
ĩĭ	Equipment—Additional		447	500
13	Fixed Charges			330
	Total Operating Expenses	7,791	1,348	2,213
	Total Expenditure	65,728	62,549	72,023
	Original General Fund Appropriation Transfer of General Fund Appropriation	60,032 6,374	59,625 2,924	
	Total General Fund Appropriation Less: General Fund Reversion	66,406 678		
	Net General Fund Expenditure	65,728	62,549	72,023
Budg 10.03.	et Bill Text: 07.07 Education and Training of Profession General Fund Appropriation			72,023

RELIGIOUS AND COMMUNITY SERVICES—SPRING GROVE STATE HOSPITAL Program and Performance:

This program provides religious guidance and community contacts for patients. In both its religious and community aspects, it is maintained by Volunteers, who serve under the direction of the Coordinator of Volunteer activities. The interest of the community in this program can be gauged not only by its activities but by the value of its gifts, which amount to \$11.08 per patient.

Staff clergy of the three main faiths hold weekly religious services in the Auditorium. For those patients unable to participate in larger groups, church services are conducted on the wards by Volunteer clergy. Individual religious counseling is available and religious holidays of all sects are appropriately observed.

An interdenominational Meditation Chapel, with office facilities, has been established and a full time Chaplain has been allowed.

ACTUAL	ESTIMATED	ESTIMATED
1956	1957	1958
3	3	3
207	265	300
740	900	975
26	30	35
65	80	85
	1956 3 207 740 26	1956 1957 3 3 207 265 740 900 26 30

A training program is provided by the hospital staff for selected Volunteers of professional and non-professional capacity. The Volunteers are assigned to treatment areas, where increasing numbers of patients benefit from their skills. A Woman's Auxiliary participates in and gives impetus to the Volunteer program. In addition, it maintains and operates a Canteen, Gift Shop, and Ward Cart Services.

<u> </u>	nts' relatives. This plan will be guided by Community Organizations	129	130	$\frac{137}{220}$
	Volunteers (Individual)	210		115
	Volunteer Workers (weekly)			$\begin{array}{c} 115 \\ 75 \end{array}$
	Volunteer Days of Service (weekly)	en 4 000		
	Valuation of Gifts	\$34,020		\$22,000
	Christmas Cheer	\$2,125		\$3,200
	Good Cheer Account	\$4,658	\$5,000	\$5,000
Appr	opriation Statement:			
		1956	1957	1958
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	2	2	3
01	Salaries and Wages of Employees	5,556	6,715	11,481
02	Technical and Special Fees	1,500	1,700	1,240
04	Travel		110	110
08	Contractual Services	89	143	105
09	Supplies and Materials	121	115	75
10	Equipment—Replacement		39	
11	Equipment—Additional	52	00	***********
11	Equipment—Additional			
	Total Operating Expenses	262	407	290
	Total Expenditure	7,318	8,822	13,011
	-			
	Original General Fund Appropriation	7,856	8,402	
	Transfer of General Fund Appropriation	—440 .	420	
	transfer of General Fund Appropriation		420	
	Total General Fund Appropriation	7,416		
	Less: General Fund Reversion	98		
	2000 Golford Land 100 Olbion			
	Net General Fund Expenditure	7,318	8,822	13,011
				=
Budg	ret Bill Text:	7,318	0,044	====
10.03	.07.08 Religious and Community Services			10.011

10.03.07.08 Religious and Community Services
General Fund Appropriation......

13,011

RESEARCH—SPRING GROVE STATE HOSPITAL

Program and Performance:

The endeavors of the Research Department have been focused on developing a research program which would help to contribute information to the understanding and treatment of the mentally ill. This goal has been achieved in a limited fashion viewed in terms of the research potential available in this setting. Existing facilities in terms of funds, equipment and personnel need to be expanded to establish and maintain a research unit of high caliber. A great deal of planning has gone into the formulation of a design for such a unit. Four additional positions have been allowed for this expansion in Research activities.

Projects completed and in the process of being published or have been published:

- 1. Resources for the Care and Treatment of the Alcoholic in Maryland.
- 2. Relapses in Alcoholism.
- 3. Patterns of Bodily Injury in a State Mental Hospital.
- 4. Administrative Economy on a State Hospital Ward.
- 5. Attendants and the Care of the Criminally Insane.
- 6. Social Work's Responsibility for a Social Change in a Mental Hospital.
- 7. Chlorpromazine in the Treatment of Schizophrenia—A Study of 75 Cases.

- 8. Chlorpromazine in the Management of the Institutionalized Aged Psychiatric Patient with Chronic Brain Syndrome.
- 9. Clinical Reactions and Tolerance to LSD in Chronic Schizophrenia. (In conjunction with investigators of the National Institute of Mental Health).
- Comparison of Chlorpromazine and Reserpine in the Treatment of Schizophrenia—A Study of 400 Cases.

Projects in progress:

- 1. Response of Chronically Hospitalized Lobotomized Patients to Chlorpromazine and Reserpine.
- 2. The Drug Placebo in Experimental Psychiatry.
- 3. Clinical Investigation of a new Drug—Bogadin. (In conjunction with investigators of the National Institute of Mental Health).
- 4. The Application of a System of Language Analysis in the Evaluation of Psychophermacological Agents. (In conjunction with investigators of the National Institute of Mental Health).
- 5. A Case Study of Treatment Failures. (In conjunction with investigators from the Naval Medical Center).
- 6. The Effects of Reserpine in Huntington's Chorea.
- 7. The Use of Glucagon in the terminating of Insulin Coma Treatment. (In conjunction with investigators from the Johns Hopkins Hospital).

Projects contemplated in 1958:

- Studies on Conditional Techniques and Their Application as Diagnostic Procedures.
- 2. Studies on Meretran and Frenquel.
- 3. Placebo studies on Lobotomized Patients.

Appropriation Statement:

	Number of Authorized Positions	1956 ACTUAL 2	1957 APPROPRIATION 2	1958 ALLOWANCE 6
01	Salaries and Wages of Employees	12,240	13,757	31,533
02	Technical and Special Fees	***********		2,200
04 09 10 11 13	Travel	149 272 610 50	141 420 112 25	250 650 553 2,671 175
	Total Operating Expenses	1,081	698	4,299
	Total Expenditure	13,321	14,455	38,032
	Original General Fund Appropriation Transfer of General Fund Appropriation		14,257 198	
	Total General Fund Appropriation Less: General Fund Reversion	$13,493 \\ 172$		
	Net General Fund Expenditure	13,321	14,455	38,032
_	et Bill Text: 07.09 Research General Fund Appropriation	•••••		38,032

FARM OPERATION AND MAINTENANCE—SPRING GROVE STATE HOSPITAL Program and Performance:

Spring Grove State Hospital has a balanced farm program in which pork, beef, poultry, eggs, vegetables and fruit are produced. Of the 655 acres of land at the hospital there is an average of 219 acres used for growing vegetable crops and fruits, 241 acres in field crops, pastures and grass strips; 80 acres in woodland and 115 acres in buildings and lawns. The reduced value of farm production for 1956 was caused by lower price allowances for pork, and crop losses due to drought conditions.

In addition to normal farm operations, the farm personnel operate the greenhouse and produce cut flowers and potted plants for the patients buildings. Farm personnel also perform other hospital work such as unloading coal and food supplies.

The number of patients assigned for rehabilitation work in farm operations has increased during the latter part of the year, and has apparently proved very beneficial to the more than fifty patients who participate daily in this activity.

Total Total Annu	Value of Edible Food Production Value of Other Farm Production Value of all Farm Production	\$86,3° 2,6° \$89,0° \$89,0° \$8,0° 48	55 79 22 — -	\$70,208 2,840 \$73,048 \$6,641 460	3) - 3	1957 \$82,000 3,000 \$85,000 \$6,833 485	1958 \$82,000 3,000
Appr	opriation Statement:						
			1	1956		1957	1958
			AC	TUAL	ΑP	PROPRIATION	ALLOWANCE
	Number of Authorized Positions	•••••		12		12	12
01	Salaries and Wages of Employees	s -	3	6,026		41,027	41,815
07	Motor Vehicle Operation and Mainter	ance		3,206		2,645	2,850
08	Contractual Services			3,465		2,770	2,848
09	Supplies and Materials	•••••	2	4,525		22,152	22,845
10	Equipment—Replacement	•••••		0.040		2,000	F 020
11 14	Equipment—Additional Land and Structures			3,942		$3,725 \\ 115$	5,930 195
14	Land and Structures		•••				155
	Total Operating Expenses		3	5,138		33,407	34,668
	Total Expenditure		7	1,164		74,434	76,483
		-					
	Original General Fund Appropriati	ion	6	8,708		71,805	
	Transfer of General Fund Appropris	ation		2,725		2,629	
	m . 1 C 1 T 1 A	-		1 100			
	Total General Fund Appropriation Less: General Fund Reversion	•••••	7.	1,433 269			
	Less: General Fund Reversion			209			
	Net General Fund Expenditure	: =	7	1,164 ===		74,434	76,483
_	et Bill Text:						
10.03.	07.10 Farm Operation and Maintens General Fund Appropriation		•••••	•••••	•••••	*************	76,483

DEPARTMENT OF MENTAL HYGIENE—HEADQUARTERS

			1956		1957		1958
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	A ppr	ROPRIATION	Δт	LOWANCE
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	AFFI	COPRIATION	AL.	LOWANCE
Cana	ral Administration—Headquarters:						
	- <u>-</u>	_	20.000	_	00.000	4	00.000
1	Commissioner of Mental Hygiene	1	20,000	1	20,000	1	20,000
2	Assistant Commissioner of Mental						
	Hygiene	1	*******	1	13,280	1	13,280
3	Chief of the Division of Administration	_		_	,		
•	and Finance	1	10,349	1	10,718	1	11,087
4	Discoston of Domestical	_				ī	6,199
4	Director of Personnel	1	2,395	1	5,811		
5	Methods and Procedures Analyst	1	4,435	1	4,605	1	5,068
6	Biostatistician	1	1,575	1	5,339	1	5,632
7	Director of Procurement	1	5,244	1	5,434	1	5,934
8	Auditor II	1	3,379	1	3,980	1	4,706
9	Supervisor of Budget and Accounts	ī	6,680	$\bar{1}$	6,918	1	7,471
10	Investigator I	î	3,756	ĩ	3,756	1	4,295
11	Principal Account Clerk I	1	4,511	1	4,511	1	4,826
12	Principal Account Clerk II	1	3,569	1	3,694	1	4,071
13	Senior Clerk	2	5,410	2	5,507	2	6,206
14	Stenographer-Secretary	4	13.377	4	14,899	4	15,808
15	Senior Stenographer	3	7,715	3	8,508	3	10,089
16	Senior Typist	ĩ	2,923	ĭ	2,923	ī	3,238
17	Key Punch Operator	ī	2,472	i	2,768	ī	3,163
	Demoderation Marking Operator II						
18	Reproduction Machines Operator II	1	3,152	1	3,264	1	3,691
19	Telephone Operator I	1	2,921	1	3,023	1	3,389
20	Chauffeur I	1	2,958	1	3,065	1	3,481
21	General Salary Increase	••••	***********	••••	4,981	••••	
	•				<u> </u>		
					136,984		141,634
	Logge Turneren Ermestener						14,161
	Less: Turnover Expectancy				13,698		14,101
	— . .				100.000		
	Total	26	106,821	26	123,286	26	127,473
				==			
				==			
Diete	um Caurias Haadawartana						
Dieta	ary Services—Headquarters:			== :			
Dieta			5,513	1	6,323	1	5,865
-	Food Service Director	_	•				•
1		_	5,513	1	6,323 190	1	5,865
1	Food Service Director						
1	Food Service Director	_	•				•
1	Food Service Director						
1	Food Service Director						
1 2	Food Service Director						
1 2 Hous	Food Service Director						
1 2	Food Service Director	1 	5,513		6,513	1	5,865
1 2 Hous 1	Food Service Director		5,513		6,513 6,442	1	5,865
1 2 Hous 1 2	Food Service Director General Salary Increase Total weehold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor		5,513		6,513 6,442 4,489	1	5,865
1 2 Hous 1	Food Service Director		5,513		6,513 6,442	1	5,865
1 2 Hous 1 2	Food Service Director General Salary Increase Total weehold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor		5,513	1 2	6,513 6,442 4,489	1 2	5,865 6,973 4,920
1 2 Hous 1 2	Food Service Director General Salary Increase Total weehold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor		5,513	1 2	6,513 6,442 4,489 586	1 2	6,973 4,920
1 2 Hous 1 2	Food Service Director General Salary Increase Total Behold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor General Salary Increase		5,513	1 2	6,513 6,442 4,489 586 11,517	1 2	5,865 6,973 4,920 11,893
1 2 Hous 1 2	Food Service Director General Salary Increase Total weehold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor		5,513	1 2	6,513 6,442 4,489 586	1 2	6,973 4,920
1 2 Hous 1 2	Food Service Director General Salary Increase Total Behold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor General Salary Increase Less: Turnover Expectancy	1 2	6,204 3,874	1 2 	6,442 4,489 586 11,517 115	1 2 	5,865 6,973 4,920 11,893 118
1 2 Hous 1 2	Food Service Director General Salary Increase Total Behold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor General Salary Increase		5,513	1 2	6,513 6,442 4,489 586 11,517	1 2	5,865 6,973 4,920 11,893
1 2 Hous 1 2	Food Service Director General Salary Increase Total Behold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor General Salary Increase Less: Turnover Expectancy	1 2	6,204 3,874	1 2 	6,442 4,489 586 11,517 115	1 2 	5,865 6,973 4,920
1 2 Hous 1 2	Food Service Director General Salary Increase Total Behold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor General Salary Increase Less: Turnover Expectancy	1 2	6,204 3,874	1 2 	6,442 4,489 586 11,517 115	1 2 	5,865 6,973 4,920
1 2 Hous 1 2 3	Food Service Director General Salary Increase Total Behold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor General Salary Increase Less: Turnover Expectancy Total	1 2	6,204 3,874	1 2 	6,442 4,489 586 11,517 115	1 2 	5,865 6,973 4,920 11,893 118
Hous 1 2 3	Food Service Director General Salary Increase Total Behold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor General Salary Increase Less: Turnover Expectancy Total cal Care of Patients—Headquarters:	1 2	6,204 3,874	1 2 	6,442 4,489 586 11,517 115	1 2 	5,865 6,973 4,920 11,893 118
1 2 Hous 1 2 3	Food Service Director General Salary Increase Total Behold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor General Salary Increase Less: Turnover Expectancy Total cal Care of Patients—Headquarters: Director of Neuropathology and		6,204 3,874 	1 2 	6,442 4,489 586 11,517 115 11,402	1 2 	5,865 6,973 4,920
Hous 1 2 3 Medi 1	Food Service Director General Salary Increase Total Behold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor General Salary Increase Less: Turnover Expectancy Total Cal Care of Patients—Headquarters: Director of Neuropathology and Legal Medicine		6,204 3,874	1 2 	6,442 4,489 586 11,517 115 11,402	1 2 	5,865 6,973 4,920 11,893 118 11,775
Hous 1 2 3 Medi 1 2	Food Service Director General Salary Increase Total Behold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor General Salary Increase Less: Turnover Expectancy Total Cal Care of Patients—Headquarters: Director of Neuropathology and Legal Medicine Director of Clinics	1 2 3 ==============================	6,204 3,874 	1 2 	6,442 4,489 586 11,517 115 11,402	1 2 	5,865 6,973 4,920
Hous 1 2 3 Medi 1	Food Service Director General Salary Increase Total Behold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor General Salary Increase Less: Turnover Expectancy Total Cal Care of Patients—Headquarters: Director of Neuropathology and Legal Medicine		6,204 3,874 	1 2 	6,442 4,489 586 11,517 115 11,402	1 2 	5,865 6,973 4,920 11,893 118 11,775
Hous 1 2 3 Medi 1 2	Food Service Director General Salary Increase Total Behold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor General Salary Increase Less: Turnover Expectancy Total cal Care of Patients—Headquarters: Director of Neuropathology and Legal Medicine Director of Clinics Director of Correctional Psychiatry Director of Correctional Psychiatry	1 2 3 ==============================	6,204 3,874 	1 2 	6,442 4,489 586 11,517 115 11,402	1 2 3 ==	5,865 6,973 4,920 11,893 118 11,775 14,112 12,232
Hous 1 2 3 Medi 1 2 3	Food Service Director General Salary Increase Total Behold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor General Salary Increase Less: Turnover Expectancy Total Cal Care of Patients—Headquarters: Director of Neuropathology and Legal Medicine Director of Clinics Director of Correctional Psychiatry Director of Hospital Inspection and		5,513 6,204 3,874 	1 2 	6,442 4,489 586 11,517 115 11,402 10,634 10,397 11,993	1 2 3 =	5,865 6,973 4,920 11,893 118 11,775 14,112 12,232 14,112
Hous 1 2 3 4	Food Service Director General Salary Increase Total Behold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor General Salary Increase Less: Turnover Expectancy Total Cal Care of Patients—Headquarters: Director of Neuropathology and Legal Medicine Director of Clinics Director of Correctional Psychiatry Director of Hospital Inspection and Licensure		5,513 6,204 3,874 	1 2 	6,442 4,489 586 11,517 115 11,402 10,634 10,397 11,993	1 2 3 = 1 1 1 1 1 1	5,865 6,973 4,920
House 1 2 3 Medi 1 2 3 4 5	Food Service Director General Salary Increase Total Behold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor General Salary Increase Less: Turnover Expectancy Total Cal Care of Patients—Headquarters: Director of Neuropathology and Legal Medicine Director of Clinics Director of Hospital Inspection and Licensure Hospital Adviser		5,513 6,204 3,874 	1 2 	6,442 4,489 586 11,517 115 11,402 10,634 10,397 11,993 4,813	1 2 3 == 1 1 1 1 1 1 1	5,865 6,973 4,920 11,893 118 11,775 14,112 12,232 14,112 14,112 14,112 5,128
House 1 2 3 Medi 1 2 3 4 - 5 6	Food Service Director General Salary Increase Total Behold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor General Salary Increase Less: Turnover Expectancy Total Cal Care of Patients—Headquarters: Director of Neuropathology and Legal Medicine Director of Correctional Psychiatry Director of Hospital Inspection and Licensure Hospital Adviser Director of Nursing	1 2 3 = 1 1 1 1 1 1 1 1 1 1	5,513 6,204 3,874 	1 2 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	6,442 4,489 586 11,517 115 11,402 10,634 10,397 11,993 4,813 7,156	1 2 3 ================================	11,893 118 11,775 14,112 12,232 14,112 14,112 5,128 7,471
House 1 2 3 Medi 1 2 3 4 5	Food Service Director General Salary Increase Total Behold and Property Services—Headquarter Supervisor of Engineering and Maintenance Janitor General Salary Increase Less: Turnover Expectancy Total Cal Care of Patients—Headquarters: Director of Neuropathology and Legal Medicine Director of Clinics Director of Hospital Inspection and Licensure Hospital Adviser		5,513 6,204 3,874 	1 2 	6,442 4,489 586 11,517 115 11,402 10,634 10,397 11,993 4,813	1 2 3 == 1 1 1 1 1 1 1	5,865 6,973 4,920 11,893 118 11,775 14,112 12,232 14,112 14,112 14,12 5,128

			1956		1957		1958
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	APPR	OPRIATION	AL	LOWANCE
8 9	Medical Stenographer	2 1	6,340 3,074	2 1	6,666 3,074	2 1	7,505 3,540
10			••••••		1,325		
	Less: Turnover Expectancy				72,337 10,000		82,958 10,000
	Total	10	59,677	10	62,337	10	72,958
Rehs	ibilitation and Recreation of Patients—Hea	dana	rtore.				
1	Director of Rehabilitation	uqua 1	6,021	1	6,021	1	6,336
2	General Salary Increase		••••••		230		
	Total	1	6,021	1 ==	6,251		6,336
Socia	al Services—Headquarters:						
1	Social Service Director	1	6,323	1	6,323	1	6,638
$\frac{2}{3}$	Field Supervisor, Mental Hygiene General Salary Increase	1	6,005	1	$\substack{6,021\\460}$	1 	6,336
	Total		12,328		12,804		12,974
		==	<u> </u>	=== :		==	
Educ	ation and Training of Professional Personn	el—	Headquarters	:			
1	Chief, Division of Psychiatric Education	_	4 5 0 0 0	_	1 7 000		15.000
2	and TrainingStenographer-Secretary	1	$15,320 \\ 3,569$	1 1	$15,320 \\ 3,694$	1 1	$15,320 \\ 4,071$
$\bar{3}$	Assistant Librarian	i	3,584	i	3,716	î	4,665
4	General Salary Increase	••••	***********	••••	436	•…•	•••••
	Total	3	22,473	3	23,166	3	24,056
	gious and Community Services—Headquarte			-		٠	F 400
$\frac{1}{2}$	Public Relations Director	1	5,115 		$\substack{5,115\\230}$	1 	5,430
	Total	1	5,115	<u> </u>	5,345	1	5,430
		==	===	=	=	==	
Rese	arch—Headquarters:						
1	Psychiatrist	1		1	10,397	1	12,232
2 3	Laboratory Technician I	1 1	4,211	1 1	$\frac{4,361}{3,256}$	1 1	4,826 3,330
4	General Salary Increase		************		412		
	Less: Turnover Expectancy				18,426 8,000		20,388 8,000
	Total	3	4,211	3	10,426	3	12,388
		==		===			
	m Operation and Maintenance—Headquarte		# ^^=	_	F 4 F 0		p 1814
1 2	Supervisor, Farming Management General Salary Increase		7,037	1	7,156 230	1	7,471
	Total	1	7,037	1 ===	7,386	1 	7,471
			_				

Classification of Employm	IENT		1956 Actual	Appi	1957 ROPRIATION	AL	1958 LOWANCE
DEPARTMENT (F MENTAL	H	YGIENE—	CENTRA	L FARM		
Farm Operation and Maintenance—		n:					
1 Farm Superintendent (N) 2 Farm Superintendent 3 Farmer, M. H 4 Farm Hand 5 Dairyman 6 Dairy Helper 7 Pasteurizer I 8 Mechanical Handyman I 9 Chauffeur II 10 Senior Account Clerk 11 General Salary Increase		1 1 4 2 13 1 1 1 1	6,323 5,327 4,140 9,151 5,049 32,018 2,625 3,235 1,939 2,744	1 1 4 2 13 1 1 1 1	6,323 5,417 4,282 10,306 5,968 35,140 2,928 3,352 2,666 2,851 5,342	1 1 4 2 13 1 1 1 1	6,638 5,732 4,597 11,164 6,521 38,476 3,322 3,778 2,994 3,245
Less: Turnover Expectancy					84,575 2,960		86,467 3,026
Total		26	72,551		81,615		83,441
General Administration—Crownsvil		pital	l :		10 000	1	10 505
1 Superintendent, Mental Hospi 2 Administrative Assistant I, M		1	8,933	1	12,833	1	13,535
Hospital		1 1 1 1 1 3 1 2 4 1 5 1 1 1 3 1 1 	8,520 5,693 4,857 4,321 8,434 3,980 7,203 10,969 3,314 15,261 4,945 3,756 8,063 3,686 2,768 1,278	1 1 1 1 3 1 2 4 1 5 1 1 1 1 1 	8,520 5,903 4,813 3,980 9,381 3,980 7,137 11,786 2,542 15,645 5,115 3,756 8,382 3,694 3,059 2,634 5,911 119,071 612 118,459	1 1 1 1 3 1 2 4 1 5 1 1 1 1 	8,830 6,417 5,632 3,938 9,322 4,295 7,394 13,104 2,933 17,523 5,430 4,071 9,120 4,071 3,394 3,220
Dietary Services—Crownsville State 1 Head Dietitian 2 Dietitian II 3 Food Production Manager 4 Head Cook 5 Cook 6 Assistant Cook 7 Food Service Worker 8 Baker I 9 Meat Cutter 10 Cafeteria Supervisor 11 Dining Room Supervisor 12 Cashier II		1 1 3 7 3 27 1 1 4 2	5,821 4,136 4,775 11,567 23,052 7,839 66,130 3,444 2,744 3,756 11,201 5,147	1 1 3 7 5 30 1 1 1 4 2	6,021 4,286 4,945 11,874 23,753 12,791 76,628 3,569 2,851 3,756 11,547 5,638	1 1 3 8 5 38 1 1 1 4	6,336 4,746 5,430 12,885 29,200 15,308 95,282 4,003 3,245 4,071 12,952 6,270

			1956		1957		1958
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	Appr	ROPRIATION	$\mathbf{A}\mathbf{L}$	LOWANCE
13	Senior Clerk	1	2,666	1	2,768	1	3,163
14 15	Chauffeur II	2	5,484	4	$10,970 \\ 12,913$	4	11,751
10	deneral balary increase	••••	••••••		`	••••	
	Less: Turnover Expectancy				$194,310 \\ 4,605$		$214,642 \\ 3,220$
	· ·						
	Total	55	157,762	62	189,705	71	211,422
Hous	sehold and Property Services—Crownsville	Sta	te Hospital:				
1	Head Housekeeper	1	3,352	1	3,469	$\frac{1}{6}$	3,842 $17,379$
$\frac{2}{3}$	Housekeeper	5 1	$13,994 \\ 3,376$	5 1	14,503 3,376	1	3,691
4	Seamstress	5	13,394	5	13,814	$\hat{\bar{5}}$	15,435
$\bar{5}$	Linen Stewardess	1	3,074	1	3,074	1	3,276
6	Laundry Supervisor I	1	4,282	1	4,282	1	4,597
7	Laundry Supervisor II	1	325	1	2,928	1	3,261
8 9	Laundry Worker	12 1	32,880 6 218	$^{12}_{1}$	$32,114 \\ 6,323$	$\begin{array}{c} 12 \\ 1 \end{array}$	$35,141 \\ 6,638$
10	Maintenance Superintendent II Chief Stationary Engineer I,	1	6,218	1	0,020	1	0,000
	Mental Hospital	1	6,021	1	6,021	1	6,336
11	Shift Engineer, Mental Hospital	1	4,282	1	4,282	1	4,597
$\begin{array}{c} 12 \\ 13 \end{array}$	Shift Engineer	4 5	14,600	4 5	$14,996 \\ 15,312$	4 5	$16,609 \\ 17,287$
14	Steam Fireman	1	$14,694 \\ 3.584$	1	3,782	1	4,224
15	Sheet Metal Worker	i	3.650	î	3,716	ī	4,152
16	Plumber	$\bar{2}$	7,641	$\bar{2}$	7,925	2	8,735
17	Carpenter-Foreman	1	4,511	1	4,511	1	4,826
18	Carpenter	4	14,462	4	14,996	4	16,608 4,081
$\frac{19}{20}$	Mason-Plasterer	1 1	$3,518 \\ 3,980$	1 1	$3,650 \\ 3,980$	1 1	$\frac{4,081}{4,295}$
$\frac{20}{21}$	Painter II	4	9,366	. 4	12,044	4	13,393
22	Electrician	3	11,924	3	12,207	3	13,409
23	Mechanical Handyman I	9	$27,\!277$	10	29,756	11	39,510
24	Mechanical Handyman II	4	10,677	4	13,452	5	14,678
25	Handyman	1	2,181	1	2,450	1	2,675
$\frac{26}{27}$	CleanerGardener	7 1	$16,576 \\ 2,923$	$\frac{7}{1}$	$17,\!216 \\ 3,\!074$	$_{1}^{7}$	19,866 3,389
28	Automobile Mechanic I	1	3,980	1	3,980	i	4,295
29	Automobile Mechanic II	ī	1,822	$\bar{1}$	2,928	ī	3,261
30	Chauffeur-Foreman	1	3,527	1	3,527	1	3,842
31	Chauffeur II	3	9,327	4	11,633	4	13,048
32 33	Chauffeur III Police	4 5	10,423 15,882	5 5	13,161	5 5	15,817 18,025
34	Senior Clerk	1	2,666	1	$16,264 \\ 2,768$	1	3,163
35	Maintenance Superintendent III	1	3,093				
36	General Salary Increase	••••		••••	20,951	••••	•••••
					332,465		353,381
	Less: Turnover Expectancy				9,474		10,601
	Total	96	909 499	98	202 001	101	242 790
	Total	===	293,482 ======	==	322,991	==	342,780
Med	ical Care of Patients—Crownsville State H	ospi	tal:				
1	Clinical Director	1	7,048	1	10,181	1	12,232
2	Chief Parabala mist	1	5,993	1	7,384	1	9,980
3 4	Chief Psychologist Psychologist	1 4	$5,483 \\ 21,252$	1 4	5,693 19,610	1 5	6,973 $28,562$
5	Psychiatrist I	4	15,923	4	31,098	4	39,736
6	Psychiatrist II	$\hat{5}$	17,813	5	33,745	6	53,715
7	Psychiatrist III	5	33,817	5	26,405	5	29,212

	Classification of Employment		1956 Actual	Apı	1957 PROPRIATION	A	1958 LLOWANCE
8	Physician, Institutional	1	8,520	1	8,520	2	10,670
9 10	Dentist Pharmacist	$\frac{2}{1}$	$11,701 \\ 4,173$	$\frac{2}{1}$	$11,911 \\ 4,333$	2 1	12,724 4,786
11	X-Ray Technician	i	3,352	1	3,469	1	3,842
12	Head Laboratory Technician		5,115	î	5,115	î	5,430
13	Laboratory Technician I	••••	***************************************	1	3,761	1	4,182
14	Laboratory Technician II	2	7,564	2	7,696	2	7,875
15	Laboratory Assistant		2,418 6,919	1 1	2,584	1 1	2,806
$\frac{16}{17}$	Director of Nurses I, Psychiatric	1	5,321	1	$6,918 \\ 5.521$	1	6,724 $6,020$
18	Supervisor of Nurses, Psychiatric	3	8,994	3	13,645	4	16,246
19	Head Nurse, Psychiatric	6	13,703	6	24,216	6	25,897
20	Registered Nurse	13	35,571	13	38,962	15	51,764
$\begin{array}{c} 21 \\ 22 \end{array}$	Hospital Attendant Supervisor I	2 5	9,626 $20,615$	2 5	$9,626 \\ 20,700$	2 5	10,256 $22,756$
23	Hospital Attendant Supervisor III	9	32,836	9	33,840	9	37,012
$\overline{24}$	Hospital Charge Attendant	49	157,104	49	165,048	49	181,218
25	Licensed Practical Nurse		112,589	60	171,486	70	194,834
26	Psychiatric Aide	2		2	5,594	2	6,136
27 28	Hospital Attendant		752,516 $4,282$	323 1	871,486	341	1,002,761
$\frac{26}{29}$	Physical Therapist	1 2	5,435	$\overset{1}{2}$	4,282 5,842	$\frac{1}{2}$	4,597 6,383
30	Barber	$\bar{3}$	7,943	3	9.069	3	9,716
31	Medical Records Librarian	1	2,661	1	3,235	1	3,586
32	Medical Stenographer	1	4,075	2	6,387	2	7,258
33	Senior Stenographer		5,464	4	6,076	4	13,216
34 35	Junior Stenographer		7,341 5.689	2 2	7,654 8,457	2 3	5,612 $9,150$
36	Junior Typist	3	7,709	${f ilde{2}}$	7,672	2	5,402
37	Principal Clerk	••••	***********	$\bar{1}$	•••••	ī	3,458
38	Senior Clerk	1	2,313	1	2,819	1	2,937
39	Dental Hygienist	1	429	1	2,942	1	3,723
40 41	Laboratory Helper	••••	••••••	••••	107,351		2,446
	Less: Turnover Expectancy				1,720,333 86,015		1,871,833 112,310
	Total	481	1,359,307	527	1,634,318	563	1,759,523
		==		=		=	
Reha	bilitation and Recreation of Patients—Cre	owns	ville State	Hospita	1:		
1	Director of Rehabilitation Therapies	1	4,520	1	4,690	1	5,159
2 3	Head Occupational Therapist	1	3,911	1	4,061	1	4,504
3 4	Occupational Therapist	1 8	20,349	1 8	$3,452 \\ 23,928$	1, 8	$\frac{4,062}{27,140}$
5	Therapy Aide II	8	20,579	8	21,542	9	26,982
6	Academic Instructor	1	3,714	ī	3,856	1	4,291
7	Industrial Therapist	1	3,271	1	3,856	1	4,138
8	Foreman, Industrial Shop	1	3,376	1	3,376	1	3,691
9 10	Motion Picture Machine Operator	1 1	$\frac{4,242}{3,584}$	1 1	4,282 3,716	1 1	$\frac{4,826}{4,152}$
iĭ	Junior Typist	ī	1,939	i	2,404	i	2,881
12 13	Musical Therapist	••••	***************************************	•	5,240	1	3,832
10	Concrat Satary Incidase	••••	***************************************	••••		••••	
	Less: Turnover Expectancy				84,403 4,423		95,658 5,261
	Total	25	69,485	25	79,980	27	90,397
		=		=		==	====

		1956	1957		1958	
CLASSIFICATION OF EMPLOYMENT		ACTUAL	APPR	OPRIATION	AL	LOWANCE
Social Services—Crownsville State Hospital:						
1 Chief Supervisor, Psychiatric Case Work 2 Psychiatric Case Supervisor 3 Senior Case Worker 4 Case Worker I 5 Principal Stenographer 6 Senior Stenographer 7 Junior Typist 8 General Salary Increase	3 7 3 1 1 2	6,323 14,901 21,797 7,940 3,252 1,456 5,134	1 3 8 3 1 1 2	6,323 15,441 30,351 9,294 3,694 2,851 4,992 3,827	1 3 9 3 1 1 2	6,638 16,910 40,429 11,598 3,595 3,068 5,762
Less: Turnover Expectancy				76,773 2,994		88,000 5,280
Total	18	60,803	19	73,779	20	82,720
Education and Training of Professional Person 1 Director of Psychiatric Education 2 Psychologist Interne 3 Director of Nursing Education,	1 4 1 2 1 1 3 	7,642 5,597 8,817 643 2,958 2,487 9,147	1 1 2 1 1 3	7,908 11,000 6,021 9,295 3,000 3,065 2,584 9,171 2,553 54,597 6,000 48,597	1 4 1 2 1 1 5 1 16	10,791 12,260 5,492 9,955 3,400 3,481 2,806 15,363 3,391 7,503
Religious and Community Services—Crownsvi 1 Volunteer Activities Co-ordinator 2 Junior Typist 3 Chaplain 4 General Salary Increase Less: Turnover Expectancy.	. 1 . 1 	tate Hospita 3,148 2,423 	d: 1 	3,410 2,535 412	1 1 1 	3,842 2,727 5,000 11,569 116
Total		5,571		6,357	3	11,453
Research—Crownsville State Hospital: 1 Psychologist					1	5,029
Total			-			4,979

			1956		1957		1958
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	APPR	OPRIATION	AL	LOWANCE
Farn	n Operation and Maintenance—Crownsville	Stat	te Hospital:				
1	Farm Superintendent	1	6,323	1	6,323	1	6,638
$\tilde{2}$	Farmer	î	4,282	ī	4,282	$\bar{1}$	4,597
$\bar{3}$	Farm Hand	10	23,247	$\hat{10}$	26,294	10	29,842
4	Herdsman II, Mental Hospital	1	4,813	ĭ	4,813	ĩ	5,128
5	Dairy Helper	$\frac{1}{4}$	10,621	$\overline{4}$	12,087	$\overline{4}$	13,329
6	Pasteurizer II	1	2,972	î	3,074	ī	3,389
7			2,012		3,894		•••••
•	donoral balary moroaso	••••	•••••			•	
					60,767		62,923
	Less: Turnover Expectancy				364		629
	Total	10	E0 050	10	60.402	18	62,294
	10021	18	52,258	$\stackrel{18}{=}$ =	60,403 =====	= :	02,234
	EASTERN SHOR	E ST	ATE HOSP	ITAL			
Gene	eral Administration—Eastern Shore State 1	Hospi	ital:				
1	Superintendent, Mental Hospital	1	11,808	1	11,156	1	15,065
$\bar{2}$	Administrative Assistant II, Mental	_	22,000	-	,	_	,
_	Hospital	1	6,323	1	6,323	1	6,638
3	Personnel Manager III	ī	3,465	ī	4,775	ī	4,887
$\overset{\circ}{4}$	Accountant	ī	5,339	ī	5,529	ī	6,034
5	Senior Account Clerk	i	3,320	ī	3,376	ī	3,691
6	Stenographer, Accounting	ī	2,904	ī	3,011	ī	2,937
$\check{7}$	Stenographer-Secretary	1	3,980	ī	3,980	ī	4,295
8	Senior Stenographer	$\frac{1}{2}$	5,969	$\overset{1}{2}$	6,183	$\frac{1}{2}$	7,021
9	Senior Clerk	$\frac{2}{2}$	5,55 4	$\frac{2}{2}$	5,791	$\frac{2}{2}$	6,383
- 1	Telephone Operator II	4		5	12,848	5	14,303
10		_	9,985	1		1	
$\begin{array}{c} 11 \\ 12 \end{array}$	Storekeeper II	1	3,527		3,527		3,842
	Property Custodian	1	3,631	1	3,756	1	4,071
13	General Salary Increase	••••	***********	••••	3,656	••••	••••••
					•		79,167
	Less: Turnover Expectancy						792
	Total	17	65,805	18	73,911	18	78,375
		==		= :		===	=====
Diet	ary Services—Eastern Shore State Hospita	ıl:					
1	Dietitian I	1	5,719	1	5,719	1	6,034
$\overline{2}$	Head Cook	ī	3,849	ī	3,980	$\bar{1}$	4,295
3	Cook	3	10.231	$\hat{3}$	10,464	$\hat{3}$	11.526
4	Assistant Cook	š	7,029	3	9,004	3	9,828
$\hat{5}$	Food Service Worker	7	18,301	10	25,788	11	31,795
6	Dining Room Supervisor	ż	5,652	ž	5,749	$\overline{2}$	6,476
7	Senior Clerk	1	3,023	$\bar{1}$	3,074	ī	3,389
8	Meat Cutter	_	1,206		•••••		************
9	General Salary Increase		-,	••••	4,601		************
·	deneral balary increase	••••	••••••	••••			
					68,379		73,343
	Less: Turnover Expectancy				109		1,100
	Total	18	55,010	21	68,270	22	72,248
		==		=		=	
Hou	sehold and Property Services-Eastern S	hore	State Hosp	ital:			
1	Housekeeper	1	3,074	1	3,074	1	3,389
$\overline{2}$	Head Seamstress	1	3,376	1	3,376	1	3,691
3	Seamstress	ī	2,680	ī	2,772	ī	3,087
4	Laundry Supervisor I	î	2,844	î	4,282	î	4,062
5	Laundry Worker	$\overline{4}$	10,214	$\overline{4}$	10,490	$\overline{4}$	11,989
6	Maintenance Superintendent III	ī	4,967	î	5,147	i	5,637
J		-	-, ,	-	-,	•	-,001

			1956	1957		1958	
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	App	ROPRIATION	$\mathbf{A}\mathbf{L}$	LOWANCE
7 8 9 10 11 12 13 14 15 16 17 18 19 20	Chief Stationary Engineer II (L) Mental Hospital Shift Engineer Steam Fireman Steam Fitter Plumber Carpenter Painter I Electrician Mechanical Handyman I Cleaner Gardener, Mental Hospital Chauffeur II Handyman General Salary Increase	1 5 4 1 1 2 1 1 3 1 1 1 	5,719 19,637 12,721 3,848 4,140 7,630 3,452 4,211 9,880 2,404 3,469 2,768	1 5 5 1 1 2 1 1 3 2 1 1 	5,719 19,768 15,816 3,980 4,282 7,762 3,584 4,282 10,231 4,677 3,527 2,870 	1 5 5 1 1 2 1 1 3 2 1 1 1 1 	6,034 21,475 17,718 4,295 4,597 8,519 4,009 4,597 11,462 5,480 3,842 3,276 2,572
	Less: Turnover Expectancy				122,882 173		$129{,}731\\649$
	Total	31	107,034	33	122,709	34	129,082
1 2 3 4	cal Care of Patients—Eastern Shore State Clinical Director Psychologist Psychiatrist I Psychiatrist II	1 1 2 2	10,296 4,520 11,023 13	1 1 2 2	10,181 4,690 15,762 13,194	1 1 2 2	14,112 5,733 19,222 17,404
5 6 7 8 9 10 11 12 13 14 15 16 17	Psychiatrist III Dentist Pharmacist Head Laboratory Technician Laboratory Technician II Director of Nurses II, Psychiatric Supervisor of Nurses, Psychiatric Head Nurse, Psychiatric Registered Nurse Hospital Attendant Supervisor I Hospital Attendant Supervisor III Hospital Charge Attendant Licensed Practical Nurse	1 1 1 1 1 1 3 6 1 4 10 15	6,033 5,378 4,253 5,115 2,030 6,218 4,775 8,633 19,070 4,813 15,392 32,612 37,687	1 1 1 1 1 3 6 1 4 10 15	6,021 5,588 4,413 5,115 3,452 6,323 4,945 12,333 22,626 4,813 15,524 34,160 41,367	1 1 1 1 1 3 6 1 4 10 15	6,638 6,086 4,872 5,430 3,723 6,638 5,430 13,512 22,696 5,128 16,894 37,460 47,615
18 19 20 21 22 23 24 25 26	Hospital Attendant Psychiatric Aide Barber Beauty Operator Medical Stenographer Senior Stenographer Senior Typist Medical Records Librarian	82 4 1 1 1 1 1 	211,684 1,873 2,717 2,921 3,569 2,851 2,815 3,293	99 4 1 1 1 1 1 1	267,670 11,188 2,819 3,023 3,694 2,958 2,972 3,410 33,107	104 4 1 1 1 1 1 1	316,232 12,272 3,220 3,389 4,071 3,363 2,937 3,842
	Less: Turnover Expectancy				541,348 23,276		587,919 26,456
	Total	144	409,584	161	518,072	166	561,463
Reha 1 2 3 4 5 6	abilitation and Recreation of Patients—Eas Director of Rehabilitation Therapies Occupational Therapist Recreational Therapist II Therapy Aide I Therapy Aide II Senior Clerk	tern 1 1 1 3 1 1	Shore State 4,605 3,980	Hospit 1 1 1 3 1	4,775 3,980 3,714 8,693 2,923 2,768	1 1 3 1	5,249 4,597 3,723 9,912 3,238 3,333

CLASSIFICATION OF EMPLOYMENT		1956	A ppr	1957		1958 LOWANCE			
		ACTUAL	APPR	OPRIATION	AL	LUWANCE			
7 Industrial Therapist 8 General Salary Increase		••••••	••••	1,681		3,832			
Less: Turnover Expectancy			•	28,534 225	•	33,884 3,388			
Total	8	18,949		28,309	9	30,496			
-			:						
Social Services—Eastern Shore State Hospital:									
1 Psychiatric Case Supervisor	1	5,137	1	5,237	1	5,350			
2 Senior Case Worker	$\frac{1}{2}$	3,856	$\frac{1}{3}$	3,998 9,704	$\frac{1}{3}$	4,957 $12,099$			
3 Case Worker I 4 Senior Typist	1	$\frac{6,528}{2,768}$	1	2,870	1	3,276			
		2,700		1,277					

Less: Turnover Expectancy				$23,086 \\ 74$		$25,682 \\ 128$			
Total	5	18,289	6	23,012	6	25,554			
Education and Training of Professional Personn					-	10.701			
1 Director of Psychiatric Education	1	 E 501	1	7,908	1 1	10,791 6,231			
Psychiatric	1	5,521	1	$5,721 \\ 1,200$		1,360			
4 Medical Stenographer	1	3,318	<u>.</u>	3,444	1	3,867			
5 Student Nurse			<u>-</u>	3,600	6	4,080			
6 General Salary Increase		***********	••••	893	••••				
Less: Turnover Expectancy				22,766 6,340		26,329 11,848			
Total	3	8,839	9	16,426	9	14,481			
Delinious and Community Convises Fastown Sh		State Hespite	1.		-				
Religious and Community Services—Eastern Sh				0.005	•	2.050			
1 Volunteer Activities Coordinator 2 Junior Stenographer	1	3,118	1	3,235	1 1	3,650 2,698			
2 Junior Stenographer		***********	••••	**********	1	5,000			
4 General Salary Increase		***********	••••	206		••••••			
1 Golfordi Salary 21102 00000 11111111111111111111111111									
Less: Turnover Expectancy				3,441		11,348 113			
Total	_1	3,118	1	3,441	3	11,235			
Farm Operation and Maintenance—Eastern Sh	ore	State Hosnita	<u></u>						
"			. 1	1019	1	5,128			
1 Farm Manager I 2 Farmer, Mental Hospital	1 1	$\frac{4,621}{4,282}$	1	4,813 4,282	1	4,597			
3 Farm Hand	3	7,535	3	7,810	$\hat{3}$	8,695			
4 Herdsman II	ĭ	3,527	ĭ	3,527	ĭ	3,842			
5 Dairy Helper	ī		ĩ	2,923	1	3,238			
6 General Salary Increase		•	••••	1,539	••••	•••••			
m-4-1		22.888	7	94.904	$\frac{-}{7}$	95 500			
Total	=			24,894	<u> </u>	= 25,500			
ROSEWOOD STAT	ROSEWOOD STATE TRAINING SCHOOL								
General Administration—Rosewood State Train	nina	School.							
1 Superintendent, Mental Hospital	_		1	13,508	1	15,320			
2 Administrative Assistant I, M. H	i		1	8,520	i	8,830			
	00	-,	_	- /	_	,v			

	1956		1957		1958
	ACTUAL	Appi		AL	LOWANCE
1 1 2 2 2 1	6,323 5,719 3,716 6,696 4,242 7,498 3,756	1 1 2 1 2	6,323 5,719 3,848 6,752 5,604 7,630 3,756	1 1 2 1 2	6,638 6,034 4,295 7,382 3,238 8,376 4,071
2 1 5 1 1 1 1	5,452 3,032 12,899 5,116 4,077 2,729 3,756 2,855	3 1 5 1 1 1 1	5,544 3,074 13,216 5,115 3,631 2,826 3,756 3,059	3 1 5 1 1 1 1	13,556 8,901 2,806 14,920 5,430 4,071 3,238 4,071 3,714
			120,222 3,606		124,891 2,498
29	111,173	29	116,616	29	122,393
hool	:				
1 1 2 5 8 20 1 1 1 2 3	6,021 3,836 3,990 6,771 16,077 21,370 45,977 3,376 3,065 2,819 5,791 7,018	1 1 1 2 5 9 30 1 1 1 3 3 1 	6,021 3,986 4,860 7,168 16,466 25,779 66,558 3,376 3,172 2,921 8,559 8,355 1,219 10,614	1 1 2 5 9 32 1 1 1 3 4 2	6,336 4,424 5,340 8,018 18,314 29,824 89,671 3,691 3,540 3,333 9,584 11,961 5,504
			169,054 6,956		199,540 7,981
46	126,111	59 ===	162,098	63	191,559
State	Training S	School:			
1 3 16 12 10 1 1 1 1 4 5 1	4,813 6,587 2,719 8,917 3,376 14,793 4,211 6,230 24,949 5,887 6,021 4,327 4,282 13,595 14,131 3,386 3,980 4,511	1 2 1 3 1 6 1 2 10 1 1 1 1 4 5 1 1 1	4,813 8,814 3,074 9,120 3,376 15,344 4,282 6,304 26,110 6,113 6,021 4,282 4,282 15,260 15,536 3,518 3,980 4,511	1 2 1 3 1 7 1 2 10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	5,128 6,778 3,050 10,167 3,199 20,015 4,597 7,075 29,379 6,638 6,336 4,597 4,597 4,597 15,894 17,165 3,938 4,295
	1 1 2 2 2 2 1 4 2 1 5 1 1 1 1 1 1	1 6,323 1 5,719 1 3,716 2 6,696 2 4,242 2 7,498 1 3,756 4 11,228 2 5,452 1 3,032 5 12,899 1 5,116 1 4,077 1 2,729 1 3,756 1 2,855 29 111,173 2 6,021 1 3,836 1 3,990 2 6,771 5 16,077 8 21,370 20 45,977 1 3,376 1 3,365 1 2,819 2 5,791 3 7,018 State Training S 1 4,813 2 6,587 1 2,719 3 7,018 46 126,111 2 6,230 10 24,949 1 4,211 2 6,230 10 24,949 1 1 4,327 1 4,211 2 6,230 10 24,949 1 1 4,327 1 4,211 2 6,230 10 24,949 1 1 4,327 1 4,211 2 6,230 10 24,949 1 1 4,327 1 4,211 2 6,230 10 14,327 1 4,211 2 6,230 10 14,327 1 4,388 1 1,386 1 3,980 1 4,511	ACTUAL APPI 1 6,323 1 1 5,719 1 1 3,716 1 2 6,696 2 2 4,242 1 2 7,498 2 1 3,756 1 4 11,228 4 2 5,452 3 1 3,032 1 5 12,899 5 1 5,116 1 1 4,077 1 1 2,729 1 1 3,756 1 1 2,855 1 29 111,173 29 20 45,771 2 5 16,077 5 8 21,370 9 20 45,771 2 5 16,077 5 8 21,370 9 20 45,771 2 5 16,077 5 8 21,370 9 20 45,771 30 1 3,376 1 1 3,065 1 1 2,819 1 2 5,791 3 3 7,018 3	ACTUAL APPROPRIATION 1	ACTUAL APPROPRIATION AL 1 6,323 1 6,323 1 1 5,719 1 5,719 1 1 3,716 1 3,848 1 2 6,696 2 6,752 2 2 4,242 1 5,604 1 2 7,498 2 7,630 2 1 3,756 1 3,756 1 4 11,228 4 12,092 4 2 5,452 3 5,544 3 1 3,032 1 3,074 1 5 12,899 5 13,216 5 1 5,116 1 5,115 1 1 4,077 1 3,631 1 1 2,729 1 2,826 1 1 3,756 1 3,756 1 1 2,855 1 3,059 1 1 2,855 1 3,059 1 6,249 6,249 6 29 111,173 29 116,616 29 29 111,173 29 116,616 29 29 111,173 29 116,616 29 29 13,376 1 3,986 1 1 3,990 1 4,860 1 2 6,771 2 7,168 2 5 16,077 5 16,466 5 8 21,370 9 25,779 9 20 45,977 30 66,558 32 1 3,376 1 3,376 1 1 3,065 1 3,172 1 1 2,819 1 2,921 1 1 2,819 1 2,921 1 1 2,819 1 2,921 1 1 2,819 1 2,921 1 1 2,819 1 2,921 1 1 2,819 1 2,921 1 1 2,819 1 2,921 1 1 2,819 1 2,921 1 1 2,819 1 2,921 1 1 2,819 1 2,921 1 1 2,819 1 2,921 1 1 2,819 1 2,921 1 1 3,065 1 3,172 1 1 2,819 1 2,921 1 1 3,376 1 3,376 1 1 3,065 1 3,172 1 1 2,819 1 2,921 1 1 2,819 1 2,921 1 1 3,376 1 3,376 1 1 3,376 1 3,376 1 1 3,376 1 3,376 1 1 3,376 1 3,376 1 1 3,376 1 3,376 1 1 4,813 1 4,813 1 2 6,587 2 8,814 2 1 2,719 1 3,074 1 3 8,917 3 9,120 3 1 3,376 1 3,376 1 1 4,813 1 4,813 1 2 6,587 2 8,814 2 1 2,719 1 3,074 1 3 8,917 3 9,120 3 1 3,376 1 3,376 1 1 4,211 1 4,282 1 2 6,230 2 6,304 2 10 24,949 10 26,110 10 1 5,847 1 6,113 1 1 6,021 1 6,021 1 1 4,327 1 4,282 1 1 4,282 1 4,282 1 1 4,282 1 4,282 1 1 4,3595 4 15,260 4 5 14,131 5 15,536 5 1 3,386 1 3,518 1 1 3,980 1 3,980 1 1 4,511 1 4,511 1

			1956		1957		1958
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	APPI	ROPRIATION	Aı	LOWANCE
19	Plumber	1	5,402	1	3,856	2	8,123
20	Carpenter-Foreman	1	4,511	1	4,511	1	4,826
21	Carpenter	5	19,504	5	19,900	5	21,475
22	Mason-Plasterer	1	3,848	1	3,980	1	4,295 4,224
23	Painter I	1	3,650	$\frac{1}{2}$	· 3,782 9,675	$\frac{1}{3}$	10,620
$\frac{24}{25}$	Painter II	$\frac{3}{2}$	$9,622 \\ 8,423$	$\frac{3}{2}$	9,675 8,564	2	9,194
$\frac{25}{26}$	Electrician	1	3,980	1	3,980	1	4,295
$\frac{20}{27}$	Mechanical Handyman I	$\stackrel{\rightarrow}{4}$	13,582	5	16,875	5	18,698
28	Mechanical Handyman II	$\vec{6}$	15,234	6	16,520	6	17,816
29	Handyman	4	10,103	$\overset{\circ}{4}$	10,398	4	11,267
30	Janitor		,	ī	2,186	1	2,413
31	Cleaner	8	17,710	8	17,521	8	22,459
32	Service Worker	2	3,263	2	4,284	2	5,067
33	Grounds Foreman	1	678		3,059	••••	
34	Police	4	15,179	5	15,928	5	17,717
35	Chauffeur-Foreman	1	3,527	-1	$3,\!527$	1	3,842
36	Chauffeur II	3	9,018	3	9,222	3	10,167
37	Chauffeur III	5	13,341	6	16,132	6	18,618
38	Senior Clerk	1	1,725	1	2,666	1	3,220
39	General Salary Increase	••••	•••••	••••	21,358	••••	•••••
					342,664		356,010
	Less: Turnover Expectancy				6,852		7,120
	Total	97	299,015	100	335,812	102	348,890
	10001	=		==		=	====
Medi	ical Care of Patients-Rosewood State Tra	ainin	g School:				
							10.000
1	Clinical Director	1	8,730	1	8,825	1	12,232
2	Chief Psychologist	1	5.483	1	5,693	1	6,973
3	Psychologist	2	9,210	6	11,683	6	32,586
4 5	Chief, Somatic Services Psychiatrist I	$\frac{1}{2}$	$9,404 \\ 9,194$	$\frac{1}{3}$	$9,728 \\ 19,028$	$\frac{1}{3}$	10,038 30,125
6	Psychiatrist II	$\frac{2}{2}$	3,194 $3,490$	2	13,194	3	25,939
7	Psychiatrist III	$\frac{2}{4}$	21.541	4	22,384	4	24,784
8	Dentist	3	10,501	$\overline{\hat{2}}$	11,282	$\overline{2}$	12,061
ğ	Pharmacist	ĭ	4,813	ī	4,813	$\bar{1}$	5,128
10	X-Ray Technician	1	3,410	$\bar{1}$	3,527	$\bar{1}$	3,842
11	Head Laboratory Technician	1	5,115	1	5,115	1	5,430
12	Laboratory Technician II	3	11,346	3	11,676	3	12,742
13	Laboratory Assistant	1	2,381	1	2,535	1	2,914
14	Director of Nurses, I, Psychiatric	1	6,204	1	6,442	1	6,973
15	Assistant Director of Nurses, Psychiatric	1	5,221	1	5,421	1	5,914
16	Supervisor of Nurses, Psychiatric	6	28,821	8	33,935	8	41,630
17	Registered Nurse	6	11,422	6	21,636	6	23,768
18	Hospital Attendant Supervisor I	1	4,573	$\frac{1}{3}$	4,733 11,994	1	5,128
$\frac{19}{20}$	Hospital Attendant Supervisor II	$\frac{3}{2}$	$11,710 \\ 6,885$	2	7,498	$\frac{3}{2}$	13,179 8,090
20 21	Hospital Charge Attendant	30	95,445	33	106,891	33	123,650
$\frac{21}{22}$	Psychiatric Aide	1	281	1	2,797	1	3,068
$\frac{22}{23}$	Licensed Practical Nurse		85,842	44	108,411	46	141,320
$\frac{20}{24}$	Hospital Attendant		569,828	326	792,385	350	1.034.804
25	Medical Stenographer	1	3,319	2	3,444	2	7,394
26	Senior Stenographer	2	5,603	4	13,261	4	12,862
27	Junior Stenographer	4	10,423	2	6,184	2	5,859
28	Senior Clerk	2	3,785	3	5,638	3	10,167
29	Junior Clerk	1	883	1	2,404	1	2,727
30	Senior Typist	1	2,058	1	3,074	1	2,994
31	Junior Typist	1	2,447	1	2,450	1	2,727
32	Medical Records Librarian	1	3,176	1	$\frac{3,293}{2666}$	1	3,714
$\begin{array}{c} 33 \\ 34 \end{array}$	Beauty Operator		••••••	1 1	2,666 2,666	1 1	3,050 2,994
UT	Doday Operator	••••	••••••		2,000	1	4,004

				122- ((omunique,	,	
			1956		1957		1958
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	APP	ROPRIATION	A	LLOWANCE
35	Physical Therapist			••••		1	3,832
36	General Salary Increase			••••	81,529		
			***************************************	••••		••••	
					1,358,235		1,650,638
	Less: Turnover Expectancy				82,771		115,545
	m						
	Total	359	962,544	470	1,275,464	498	1,535,093
D.1.	Tribut I In the control of the		1 04 4 5				
	bilitation and Recreation of Patients—Ros			_			
1	Director of Education, M. H.	1	7,156	1	7,156	1	7,471
$\frac{2}{3}$	Director of Rehabilitation Therapies	1	5,115	1	5,115	1	5,430
ა 4	Academic Instructor	10	38,478	11	45,114	13	57,466
5	Vocational Instructor I Occupational Therapist	3	11,781	$\frac{3}{1}$	12,065	$\frac{3}{2}$	13,256
6	Music Teacher	$\frac{1}{2}$	3,980 6,338	$\overset{1}{2}$	$\substack{3,980\\6,645}$	$\overset{2}{2}$	$8,429 \\ 7,364$
7	Musical Therapist	ĩ	4,282	1	4,282	1	4,597
8	Recreational Therapist I	i	3,805	2	5,642	2	8,686
9	Motion Picture Machine Operator	î	3,452	ĩ	3,584	1	3,723
10	Therapy Aide I	$\hat{5}$	9,090	$\overline{6}$	15,652	$\dot{\bar{6}}$	19,470
11	Therapy Aide II	$\tilde{7}$	13,008	ř	13,713	š	23,042
12	Library Assistant	i	2,904	i	3,011	ĭ	3,422
13	Senior Stenographer	ī	3,225	$\bar{1}$	3,225	$\bar{1}$	3,540
14	Junior Stenographer	1	2,535	1	2,632	1	3,022
15	Hospital Attendant Supervisor I	1	4,733	1	4,813	1	5,128
16	Industrial Therapist	••••	*********	1	4,517	1	4,138
17	Barber	1	2,237	****	•••••	••••	
18	Beauty Operator	1	1,420	••••		••••	
19	General Salary Increase	••••	•••••	••••	8,294	••••	•••••
							450.404
	Logg. Townson Francisco				149,440		178,184
	Less: Turnover Expectancy				7,455		10,691
	Total	39	123,539	41	141,985	45	167,493
	100000000000000000000000000000000000000		120,000		141,300		101,400
Socia	al Services-Rosewood State Training Scho	101.			_		
1			5,797	- 1	6 000	- 1	C 500
$\overset{1}{2}$	Chief Supervisor, Psychiatric Case Work Psychiatric Case Supervisor	$\frac{1}{2}$	9,304	$\frac{1}{3}$	$6,008 \\ 11,923$	$\frac{1}{3}$	6,528 $15,573$
3	Senior Case Worker	5	16,739	6	20,711	7	31,621
4	Case Worker I	3	7,849	š	9,411	3	11,402
5	Principal Stenographer	1	3,194	ĭ	3,319	ĭ	3,731
ĕ	Junior Stenographer	î	2,340	$\hat{f 2}$	3,851	$\dot{\tilde{2}}$	5,697
7	General Salary Increase		•••••	••••	2,607		
	•						
					57,830		74,552
	Less: Turnover Expectancy				3,463		2,982
	PM . 3		45.000				
	Total	_13	45,223	_16	54,367	_17	71,570
17.1	-Air Imatria CD C in ID.	_	<u> </u>	4 4 75		. ==	
	cation and Training of Professional Person						
1	Director of Psychiatric Education	1	2,475	1	7,908	1	11,206
2	Resident Physician II	••••	•••••	1	4,000	1	4,315
3	Director of Nursing Education,		4 410	4	F F01	4	0.000
4	Psychiatric	1	4,410	1	5,521	1	6,020
4 5	Instructor of Nursing, Psychiatric	$\frac{1}{3}$	8,725	1 1	4,435	1 1	4,706
6	Psychologist InterneStudent Case Worker	2	794		$9,625 \\ 1,200$		$3,065 \\ 1,360$
7	Senior Stenographer	ĩ	3,231	 1	3,631	1	3,363
8	Library Assistant	i	2,958	ì	3,065	1	3,481
9	General Salary Increase		2,000		1,277		0,401
_				•		••••	
					40,662		37,516
	Less: Turnover Expectancy				4,471		7,503
	m		00.705				
	Total	10	22,593	7	36,191	7	30,013
				===		=	

		1956		1957		1958			
CLASSIFICATION OF EMPLOYMENT		ACTUAL	APP	ROPRIATION	AL	LOWANCE			
Religious and Community Services—Rosewood	State	Training S							
1 Volunteer Activities Coordinator	1 1 	3,410 2,535 	1 1 	3,527 2,632 436	1 1 	3,842 3,022			
Total	$\frac{-2}{=}$	5,945		6,595		6,864			
Research—Rosewood State Training School:									
1 Hospital Attendant					3	8,094			
Less: Turnover Expectancy						809			
Total					3	7,285			
Farm Operation and Maintenance—Rosewood	State	Training So	chool:						
1 Farm Manager, Mental Hospital		5,719	1	5,719	1	6,034			
2 Farm Hand	4	11,043	4	11,088	4	12,348			
3 General Salary Increase				1,151					
Total	5	<u>16,762</u>	<u>5</u>	17,958	<u>5</u>	18,382			
SPRINGFIELD STATE HOSPITAL									
General Administration—Springfield State Hos	mital	•							
1 Superintendent, Mental Hospital	1	13,578	1	13,508	1	15,320			
Hospital		8,520	1	8,520	1	8,830			
3 Personnel Manager I		6,323 5,570	1 1	$6,323 \\ 5,719$	1 1	6,638 5,331			
5 Principal Account Clerk, Mental Hospital	$\overline{2}$	8,564	2 2	8,564	2	9,194			
6 Senior Account Clerk	2	6,845	2	6,752	2	7,113			
7 Accounting Machine Operator 8 Junior Account Clerk		$3,376 \\ 3,097$	1 1	$3,376 \\ 2,923$	1 1	$\frac{3,691}{3,022}$			
9 Stenographer-Secretary	_	3,980	ī	3,980	ī	4,295			
10 Principal Stenographer	2	7,200	2	7,387	2	7,598			
11 Senior Stenographer		3,172	1	3,225	1	3,540			
12 Senior Clerk, Superintendent's Office 13 Senior Clerk		$3,376 \\ 11,429$	1 4	3,376 $11,684$	1 4	$3,691 \\ 12,521$			
14 Telephone Operator I		18,417	6	18,922	6	20,827			
15 Buyer	1	4,253	1	4,413	1	4,872			
16 Storekeeper I		3,694	1 1	3,756	1 1	$\frac{4,071}{2.779}$			
17 Storekeeper II		$3,235 \\ 5,402$	$\frac{1}{2}$	$3,352 \\ 5,507$	$\frac{1}{2}$	$\frac{3,778}{6,260}$			
19 Property Custodian		3,569	ī	3,694	ī	4,071			
20 General Salary Increase			••••	6,366	••••	************			
				131,347		134,663			
Less: Turnover Expectancy				2,627		1,347			
Total	31	123,600	31	128,720	31	133,316			
Diotony Couries Cont. Call Chat Hamital					_				
Dietary Services—Springfield State Hospital: 1 Head Dietitian	1	6,021	1	6,021	1	6,336			
2 Dietitian II	1	4,511	1	4,511	1	4.826			
3 Assistant to Dietitian	1	4,282	1	4,282	1	4,597			
4 Food Production Manager	1	4,809	1	5,115	1	4,706			
5 Head Cook		15,458 44,800	4 13	$15,590 \\ 45,267$	4 13	16,966 49,114			
7 Assistant Cook	7	19,445	79	25,320	9	29,091			
8 Food Service Worker		113,857	55	132,874	57	157,433			

			1956		1957		1958
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	Appr	ROPRIATION	Aı	LOWANCE
9 10 11	Meat Cutter	2 4 4	5,875 12,042 11,159	2 5 5	$\begin{array}{c} 6,601 \\ 14,707 \\ 12,060 \end{array}$	2 5 5	6,667 $16,494$ $14,247$
$\overline{12}$	Cafeteria Supervisor	1	3,319	1	3,444	í	3,867
13	Cashier II	3	8,611	3	8,814	3	9,942
14	Senior Clerk	1	2,870	1	2,972	1	3,389
$\begin{array}{c} 15 \\ 16 \end{array}$	Chauffeur II	9	16,724	9	$25,320 \\ 23,365$	10	30,470
10	General Salary Increase	••••	***********	••••	25,505	••••	
	Less: Turnover Expectancy				336,263 10,089		358,145 10,744
	Total	98	273,783	111	326,174	114	347,401
	sehold and Property Services—Springfield					=	
$\frac{1}{2}$	Housekeeper	11	32,566	11	33,610	11	36,432
$\frac{2}{3}$	Head Seamstress	$\frac{1}{2}$	$3,376 \\ 5,499$	$\frac{1}{3}$	$3,376 \\ 7,856$	$\frac{1}{3}$	3,691 8,489
4	Laundry Supervisor I	1	3,927	1	4,069	1	4,521
$\bar{5}$	Laundry Supervisor II	ī	3,040	$\overline{1}$	3,152	ī	3,568
6	Laundry Worker	10	24,887	12	30,872	12	34,523
7	Ironer, Hand	5	12,801	5	12,975	5	14,631
8	Maintenance Superintendent, Mental Hospital	1	8,520	1	8,520	1	8,830
9	Chief Stationary Engineer I, Mental Hospital	1	6,021	1	6,021	1	6,336
10	Chief Stationary Engineer II	1	4,282	1	4,282	1	4.597
11	Shift Engineer, Mental Hospital	$\overline{4}$	17,129	$\frac{1}{4}$	17.128	$\hat{4}$	18,388
12	Shift Engineer	$\bar{1}$	3,493	$\bar{1}$	3,452	1	3,938
13	Steam Fireman	5	14,623	5	15,816	5	16,410
14	Steam Fitter		0.000	1	3,320	1	4,152
$\begin{array}{c} 15 \\ 16 \end{array}$	Sheet Metal Worker	1 1	$3,980 \\ 4,282$	1 1	$3,980 \\ 4,282$	1 1	$4,295 \\ 4,597$
17	Carpenter-Foreman	1	4,202	1	4,202	1	4,826
18	Carpenter	7	27,100	$\overline{7}$	27,860	$\hat{7}$	29,708
19	Painter I	1	3,584	1	3,716	i	4,152
20	Painter II	6	18,079	6	18,709	6	20,578
21	Electrician	3	12,705	3	12,846	4	17,623
$\frac{22}{23}$	Mechanical Handyman I	5 7	$17,109 \\ 18,564$	$7 \\ 7$	23,285	8 7	28,238
$\frac{23}{24}$	Cleaner	5	10,304 $11,670$	5	$19,347 \\ 12,106$	5	$21,154 \\ 13,455$
$\overline{25}$	Service Worker	2	4,349	2	4,325	2	5,013
26	Shop Clerk I	<u>1</u>	3,118	$\overline{1}$	3,235	1	3,650
27	Shop Clerk II	1	2,492	1	2,681	1	3,184
28	Grounds Foreman	1	3,176	1	3,293	1	3,714
$\frac{29}{30}$	Chauffeur I	$\frac{3}{2}$	9,849	3	9,960	3	11,012
31	Chauffeur III	3	$5,652 \\ 8,575$	3 4	$8{,}187$ $12{,}642$	3 4	9,714 $13,842$
32	General Salary Increase		0,010		22,013	**	10,042
	•					••••	
	Less: Turnover Expectancy				$351,427 \\ 4,533$		$367,261 \\ 7,345$
							
	Total	94	298,959	102	346,894	104	359,916
Medi	ical Care of Patients—Springfield State H	 ospita	d:				
1	Clinical Director	1	10,314	1	10,181	1	14,112
2	Clinical Pathologist	1	8,619	1	8,520	1	11,087
3	Chief Psychologist	1	5,903	1	6,113	1	7,471
4	Psychologist	4	18,590	5	20,336	5	25,948
5 6	Psychiatrist I	7 5	$56,365 \\ 12,734$	7 5	57,794 $40,214$	8 5	80,940
7	Psychiatrist III	6	29,166	6	32,026	о 6	43,510 36 403
•	v ··················			•	0=,0=0	••	

		1956		1957		1958
CLASSIFICATION OF EMPLOYMENT		ACTUAL	APP	ROPRIATION	Aı	LOWANCE
8 Physician, Institutional 9 Dentist 10 Dental Interne 11 Pharmacist 12 X-Ray Technician 13 Head Laboratory Technician I 14 Laboratory Technician II 15 Laboratory Technician II 16 Laboratory Assistant 17 Director of Nurses I, Psychiatric 18 Assistant Director of Nurses, Psychiatric 19 Supervisor of Nurses, Psychiatric 20 Head Nurse, Psychiatric 21 Registered Nurse 22 Hospital Attendant Supervisor I 23 Hospital Attendant Supervisor II 24 Hospital Attendant Supervisor III 25 Hospital Charge Attendant 26 Psychiatric Aide 27 Licensed Practical Nurse 28 Hospital Attendant 29 Physical Therapist 30 Barber 31 Beauty Operator 32 Medical Records Librarian 33 Medical Stenographer 34 Senior Stenographer 35 Senior Clerk 36 Senior Typist 37 Chauffeur III 38 General Salary Increase	$egin{array}{cccccccccccccccccccccccccccccccccccc$	16,778 6,526 2,512 4,733 4,846 5,115 4,286 6,970 2,650 7,037 4,138 18,249 17,326 21,821 4,813 34,258 51,279 180,946 3,118 246,111 1,059,424 3,927 11,481 7,012 3,235 3,756 27,248 2,461 15,404 5,846	3 2 1 1 2 1 1 2 1 1 5 5 16 1 1 8 13 5 1 1 9 1 9 1 9 1 9 1 9 1 9 1 9 1 9 1 9	15,052 11,596 3,225 4,813 6,586 5,115 4,436 7,234 2,923 7,156 5;221 20,421 20,305 56,024 4,813 34,256 51,542 180,243 3,225 277,009 1,276,092 4,069 11,786 8,508 3,351 3,756 28,948 2,768 15,458 157,731	3 2 1 1 2 1 1 1 5 5 16 1 8 13 5 2 1 1 9 8 493 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	24,873 12,392 3,540 5,128 7,364 5,430 4,826 7,804 2,806 7,471 5,492 23,350 22,119 59,711 5,128 36,776 55,764 197,032 3,540 3,540 3,540 3,540 4,521 13,218 9,715 3,650 4,071 35,931 3,107 18,622 6,476
Less: Turnover Expectancy				2,415,607		2,574,003 141,570
Total	671	1,924,997	761	$\frac{112,823}{2,302,784}$	765	2,432,433
Rehabilitation and Recreation of Patients—Spri	ingfi	eld State Ho	spital:			
1 Director of Rehabilitation Therapies 2 Head Occupational Therapist	1 1 3 1 1 7 14 1 1 1 1	4,520 118 11,346 3,714 4,025 4,282 18,779 34,948 3,560 3,208 3,469 3,469 3,848 2,870	1 1 3 1 1 1 8 14 1 1 1 1 1 1 	4,690 3,911 11,676 3,856 4,069 4,282 21,911 38,694 4,140 3,320 3,527 3,980 2,972 7,446 ———————————————————————————————————	1 1 3 1 1 1 8 16 1 1 1 1 1 1 	5,159 4,182 13,179 4,291 4,182 4,597 25,606 49,108 4,062 3,691 3,842 4,295 3,389
10tal	54 ===	=====	===	=======================================	===	=====
Social Services—Springfield State Hospital: 1 Chief Supervisor, Psychiatric Case Work 2 Psychiatric Case Supervisor 3 Senior Case Worker 4 Case Worker I	1 3 9 5	5,903 14,541 26,523 12,118	1 3 10 5	6,113 15,081 34,745 16,641	1 3 11 5	6,638 16,050 45,493 21,555

Classification of Employment		1956 ACTUAL	Appr	1957 COPRIATION	Aı	1958 LOWANCE
5 Principal Stenographer 6 Senior Stenographer 7 Senior Typist 8 General Salary Increase	1 1 3	3,756 2,820 6,590	1 1 3 	3,756 3,011 8,763 4,882	1 1 3 	4,071 3,068 9,546
Less: Turnover Expectancy			•	92,992 8,368		106,421 9,578
Total	23	72,251	24	84,624	25 ===	96,843
Education and Training of Professional Personne	S	pringfield St	ate Ho	spital:		
1 Director of Psychiatric Education	1	pringheid St	1	7,908	1	10,791
2 Resident Physician I	1	••••••	1	4,500	1	4,815
3 Resident Physician II	$\frac{1}{2}$	125	$rac{1}{2}$	4, 000 7,000	$\dot{\tilde{2}}$	4,315 7,630
5 Psychiatric Externe		1,585		1,200		1,360
6 Director of Nursing Education,	_	,	_	F 001		4.004
Psychiatric	1 5	5,621 $12,821$	1 5	$5,821 \\ 13,750$	$\frac{1}{5}$	6,336 15,325
8 Instructor of Nursing, Psychiatric	$\frac{3}{2}$	9,038	$\overset{\mathtt{o}}{2}$	9,380	$\overset{\circ}{2}$	10,136
9 Student Case Worker		1,606	••••	2,400		2,720
10 Library Assistant	1	2,851	1	2,958	1	3,363
11 Medical Stenographer 12 Housekeeper	1	$3,694 \\ 2,336$	1 1	$3,756 \\ 2,666$	1 1	$\frac{4,071}{2,994}$
40 0 101		-,000		3,645		
			-	CO 004		79.05.6
Less: Turnover Expectancy	_			68,984 9,312		73,856 14,771
Total	16	39,677	16	59,672	16	59,085
=	== .		== =		===	
Religious and Community Services—Springfield S				9 5 9 7	4	9.040
1 Volunteer Activities Coordinator 2 Senior Clerk	1	3,527	1	3,527	$\frac{1}{1}$	$\frac{3,842}{2,698}$
3 Chaplain		••••••	••••		ī	5,000
4 General Salary Increase	••••	**********	••••	230	••••	•••••
Less: Turnover Expectancy						11,540 115
Total		9 5 9 7	<u> </u>	9.757		11 495
=	1 ==	3,527	= :	3,757	$=$ $\frac{3}{}$	11,425
Research-Springfield State Hospital:						
1 Psychologist					1	5,029
Less: Turnover Expectancy						50
ness; furnover Expectancy						
Total					1	4,979
Farm Operation and Maintenance—Springfield	Ctat	a Wasnitale			===	
1 Farm Manager, Mental Hospital	Siai 1	5,719	1	5,719	1	6,034
2 Farmer, Mental Hospital	i	4,282	i	4,282	i	4,597
3 Farm Hand	9	24,230	9	24,810	9	27,577
4 Gardener, Mental Hospital 5 Dairy Helper	1 1	3,527	1 1	$3,527 \\ 2,923$	1 1	3,842 3,238
5 Dairy Helper 6 Poultryman	1	2,923 3,376	1	3,376	i	3,691
- a 1 a 1				3,191		
				47,828		49 070
Less: Turnover Expectancy				41,020		$48,979 \\ 245$
_						
Total	14	44,057		47,828	14	48,734
-						

			1956		1957		1958	
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	APP	ROPRIATION	AL	LOWANCE	
	SPRING GROVE	STA	TE HOSP	ITAL				
Gene	ral Administration—Spring Grove State H	ospita	al:					
$\frac{1}{2}$	Superintendent, Mental HospitalAssistant Superintendent, Mental	1	13,578	1	13,508	1	15,320	
	Hospital	1	8,656	1	8,995	1	9,334	
3	Personnel Manager I	1	6,810	1	6,323	1	5,754	
4 5	Accountant	1	6,954	1	5,719	1	6,034	
อ	Principal Account Clerk, Mental Hospital	1	4,282	1	4,282	1	4,597	
6	Principal Account Clerk I	î	4,333	1	4,493	ī	4,957	
7	Accounting Machine Operator	ī	2,944	$\bar{1}$	2,928	1	3,691	
8	Senior Account Clerk	$\bar{2}$	5,915	$ar{f 2}$	6,129	2	6,844	
9	Stenographer-Secretary	1	3,980	1	3,980	1	4,295	
10	Principal Stenographer	2	7,013	2	7,137	2	7,870	
11	Senior Stenographer	1	2,797	1	2,904	1	3,304	
12	Junior Stenographer	1	2,778	1	2,875	1	3,238	
13	Senior Clerk	2	5,481	2	5,791	2	6,609	
14	Junior Clerk	1	2,404	1	2,496	1	2,881	
15	Receptionist	2	5,995	2	6,097	2	6,778	
16	Telephone Operator I	6	17,960	6	18,442	6	20,650	
17 18	Buyer (K)	1	5,115	1 1	5,115 $3,756$	1 1	5,430 $4,071$	
19	Storekeeper III	$\frac{1}{2}$	$3,631 \\ 5,264$	2	5,459	$\overset{\mathtt{1}}{2}$	6,260	
$\frac{10}{20}$	Property Custodian	ī	3,444	1	3,569	ī	4,003	
$\frac{20}{21}$	Shop Clerk I	1	3,059	ī	3,176	ī	3,586	
$\overline{22}$			15				***************************************	
23	General Salary Increase		•••••	••••	6,314	••••	•••••	
					100 400		125 506	
	Less: Turnover Expectancy				129,488 1,295		135,506 1,355	
	Total	31	122,408	31	128,193	31	134,151	
Dieta	ary Services—Spring Grove State Hospital	:						
1	Head Dietitian	1	6,021	1	6,021	1	6,336	
2	Dietitian II	1	4,511	1	4,511	1	4,826	
3	Food Production Manager	1	4,350	1	4,520	1	4,978	
4	Steward, Mental Hospital	1	4,282	1	4,282	1	4,597	
5	Head Cook	7	25,822	7	27,530	7	29,350	
6	Cook	3	9,821	3	10,172	3	10,950	
7 8	Assistant Cook	12	$31,974 \\ 99.904$	14	39,976	14 46	44,681	
9	Food Service Worker	$\frac{40}{1}$	2,744	44 1	113,458 2,851	1	$130,681 \\ 3,245$	
10	Dining Room Supervisor	9	23.818	9	25,727	9	28,332	
11	Cafeteria Supervisor	ĭ	3,756	ĭ	3,756	ĭ	4,071	
12	Cashier II	2	5,725	$\hat{3}$	8,610	$\hat{3}$	9,659	
$\overline{13}$	Senior Clerk	$\bar{1}$	2,819	Ĭ	2,921	ī	3,333	
14	Chauffeur II	6	5,944	6	16,506	6	18,526	
15	General Salary Increase	••••		••••	19,366	••••		
					000 007		000 505	
	Less: Turnover Expectancy				290,207 13,712		303,565 12,143	
	Total	86	231,491	93	276,495	95	291,422	
Household and Property Services-Spring Grove State Hospital:								
1	Head Housekeeper	1	3,527	1	3,527	1	3,842	
2	Housekeeper	$\hat{\bar{5}}$	14,632	5	14,860	5	16,606	
3	Head Seamstress	1	3,376	ĭ	3,376	ĭ	3,691	
$\tilde{4}$	Seamstress	$\bar{2}$	4,842	$ar{f 2}$	5,084	$\bar{2}$	5,814	
5	Laundry Supervisor I	1	3,998	1	4,140	1	4,597	

			1956		1957		1958
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	App	ROPRIATION	Aı	LOWANCE
6	Laundry Supervisor II	1	3,152	1	3,264	1	3,691
7	Laundry Worker	16	40,057	16	42,604	16	46,613
8 9	Maintenance Superintendent II	1	6,323	1 1	6,323 $5,115$	1 1	6,638 5,430
10	Chief Stationary Engineer I	1 1	5,147 $4,301$	1	4,282	1	4,597
11	Shift Engineer	3	11,934	3	11,808	4	16,608
12	Shift Engineer, Mental Hospital	$\tilde{2}$	7,734	2	8,564	1	4,597
13	Steam Fireman	5	15,877	5	16,376	5	17,902
14	Sheet Metal Worker	2	7,960	2	7,960	2	8,590
15	Steam Fitter	$\frac{2}{2}$	7,305	$rac{2}{2}$	$7,498 \\ 8,564$	$rac{2}{2}$	8,233 $9,194$
$\begin{array}{c} 16 \\ 17 \end{array}$	Plumber	1	7,733 $4,552$	1	4,511	ĩ	4,826
18	Carpenter	$\vec{6}$	22,135	$\dot{\bar{6}}$	23,484	$\bar{6}$	25,199
19	Mason-Plasterer	ĭ	3,994	i	3,980	1	4,295
20	Painter I	1	3,386	1	3,518	1	3,938
21	Painter II	5	9,423	5	14,681	õ	16,048
$\frac{22}{23}$	Electrician	2	$\frac{8,094}{3,980}$	$rac{2}{1}$	$8,209 \\ 3,980$	2_1	8,965 $4,295$
$\frac{23}{24}$	Blacksmith	$\frac{1}{9}$	29,309	10	33,166	10	36,564
$\frac{1}{25}$	Mechanical Handyman II	3	6,278	3	8,236	ã	8,634
26	Handyman	$\overset{\circ}{4}$	7,917	4	9,846	4	11,370
27	Cleaner	4	7,950	4	$9,\!571$	4	10,862
28	Automobile Mechanic I	1	3,754	1	3,848	1	4,295
$\frac{29}{30}$	Chauffeur I	$\frac{3}{4}$	$10,208 \\ 10,493$	3 5	$10,128 \\ 13,645$	$\frac{3}{5}$	$11,073 \\ 15,380$
$\frac{30}{31}$	Police	4	10,495 $12,945$	5	16,320	5	17,656
32	General Salary Increase	••••	12,040		20,967		
	Logg. Tunneren Ermestener				341,435		$350,043 \\ 14,002$
	Less: Turnover Expectancy				15,642		
	Total	95	292,316	98	325,793	98	336,041
				==		===	
Medi	ical Care of Patients—Spring Grove State	Hos	pital:				
1	Clinical Director	1	10,296	1	10,181	1	12,232
2 3	Chief Breekels with	1	8,044	1	8,236	1 1	11,087
ა 4	Chief Psychologist Psychologist	$\frac{1}{3}$	5,483 $13,357$	$\frac{1}{3}$	5,693 $14,580$	$\overset{1}{4}$	$6,973 \\ 22,126$
5	Psychiatrist I	7	36,784	7	54,954	$\overline{7}$	70,230
6	Psychiatrist II	$\dot{7}$	27,688	$\dot{7}$	48,203	7	63,085
7	Psychiatrist III	4	29,152	4	21,784	4	23,570
8	Physician, Institutional	1	8,520	1	8,520	1	8,830
$\frac{9}{10}$	Dentist Dental Interne	$\frac{2}{1}$	$9,980 \\ 2,109$	$\begin{array}{c} 2 \\ 1 \end{array}$	$11,491 \\ 3,225$	2_1	$8,908 \\ 3,540$
11	Pharmacist	ì	4,813	1	4,813	1	5,128
$\tilde{12}$	X-ray Technician	$\hat{2}$	5,392	$\tilde{2}$	6,586	$ar{2}$	7,364
13	Head Laboratory Technician	1	5,115	1	5,115	1	5,430
14	Laboratory Equipment Operator	1	3,410	1	3,527	1	3,394
$\begin{array}{c} 15 \\ 16 \end{array}$	Laboratory Technician I	1 1	4,361	1 1	$\frac{4,511}{3,584}$	1 1	4,182 4,009
$\frac{10}{17}$	Laboratory Technician II Laboratory Assistant	3	$\substack{3,452\\6,226}$	3	8,188	3	8,742
18	Director of Nurses I, Psychiatric	1	6,918	ĭ	7,156	ĭ	7,471
19	Assistant Director of Nurses, Psychiatric	1	2,368	1	5,721	1	5,598
20	Supervisor of Nurses, Psychiatric	3	10,642	3	14,410	3	14,933
$\frac{21}{22}$	Head Nurse, Psychiatric	6	19,906	6	25,266	6	27,105
$\frac{22}{23}$	Registered Nurse Hospital Attendant Supervisor I	$\frac{12}{1}$	$25,129 \\ 4,813$	$^{12}_{1}$	41,952 $4,813$	$\begin{array}{c} 12 \\ 1 \end{array}$	$43,782 \\ 5,128$
$\frac{23}{24}$	Hospital Attendant Supervisor II	10	40,825	10	42,181	10	45,664
25	Hospital Attendant Supervisor III	7	25,783	7	27,002	$-\check{7}$	29,351
26	Hospital Charge Attendant	57	186,089	57	195,017	57	215,154
27	Psychiatric Aide	32	40,387	32	94,801	32	104,135
28 29	Licensed Practical Nurse	16	36,073	16	47,756	16 201	50,214
30	Hospital Attendant	335 1	$863,722 \\ 4,282$	$\begin{array}{c} 392 \\ 1 \end{array}$	1,040,936 $4,282$	$\frac{394}{1}$	1,173,982 $4,597$
-	vw	100	•	-	-,	-	_,001

			1956		1957		1958	
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	API	PROPRIATION	A	LLOWANCE	
31	Barber	2	5,842	2	5,944	2	6,665	
32	Beauty Operator	3	8,764	$\tilde{3}$	8,967	3	10,054	
33	Medical Stenographer	4	13,726	5	17,343	6	22,250	
.34	Senior Stenographer	8	22,010	9	29,042	9	28,556	
35	Junior Stenographer	3	7,831	3	7,993	3	8,634	
36	Medical Records Librarian	1	3,527	1	3,527	1	3,842	
37		••••	*********	••••	100 101	1	2,824	
38	General Salary Increase	••••	•••••	••••	122,181	••••	************	
	Less: Turnover Expectancy				1,969,481 90,761		2,078,769 114,333	
	Total	 541	1,512,819	600	1,878,720	605	1,964,436	
		==				=		
Reha	bilitation and Recreation of Patients—Spr	ing	Grove State	Hospit	al:			
1	Director of Rehabilitation Therapies	1	4,605	1	4,775	1	4,706	
2	Head Occupational Therapist	1	2,390	1	3,911	1	4,424	
3	Occupational Therapist	3	5,252	3	10,950	3	12,567	
4	Academic Instructor	1	4,041	1	4,140	1	4,597	
5	Foreman, Industrial Shop (F)	1	3,527	1	3,527	1	3,842	
6	Foreman, Industrial Shop	1	2,928	1	3,040	1	3,445	
7	Industrial Therapist	1	3,861	1	3,998	1	3,985	
8	Musical Therapist	2	6,254	2	8,209	2	8,276	
9	Recreational Therapist I	1	1,401	1	4,069	1	4,585	
10	Therapy Aide I	5.	8,003	5	6,290	5	16,756	
11	Therapy Aide II	8	21,752	8	30,118	10	29,464	
12	Senior Stenographer	1	2,797	1	2,904	1	3,304	
13	General Salary Increase	••••	•••••	••••	5,342	••••	•••••	
					04.050		00.054	
	Less: Turnover Expectancy				91,273 5,986		99,951 6,997	
	Total	26	66,811	26	85,287	28	92,954	
		=		==		=		
Socia	al Services—Spring Grove State Hospital:							
1	Chief Supervisor, Psychiatric Case Work	1	6,323	1	6.323	1	6,638	
2	Psychiatric Case Supervisor	3	14,978	3	19,868	3	16,337	
3	Senior Case Worker	6	11,962	6	23,207	7	31,536	
4	Case Worker I	7	23,953	7	22,702	7	29,596	
5	Principal Stenographer	1	3,506	1	3,631	1	4,071	
6	Junior Stenographer	1	2,425	1	2,535	1	2,914	
7	Senior Typist	1	2,666	1	2,768	1	3,163	
8	General Salary Increase		***********	••••	4,057		**********	
	Less: Turnover Expectancy				$85,091 \\ 7,810$		$94,255 \\ 7,540$	
	Total	20	65.813	20	77,281	21	86,715	
	10001	=		=				
Education and Training of Professional Personnel—Spring Grove State Hospital:								
1	Director of Psychiatric Education	1	6,799	1	7,908	1	11,207	
$\overset{1}{2}$	Resident Physician I	1	1,891	1	4,500	1	4,815	
3	Resident Physician II	1	1,031	1	4,000	1	4,315	
4	Resident Physician III	î	10,443	i	3,500	1	3,815	
5	Psychologist Interne	$\dot{\overline{2}}$	6.784	$\frac{1}{2}$	5,500	$\frac{1}{2}$	6,130	
6	Psychiatric Externe (6)		7,209		3,282		3,752	
7	Director of Nursing Education,	••••	.,200	••••	0,202	••••	5,102	
•	Psychiatric	1	5,221	1	5,421	1	5,914	
8	Instructor of Nursing, Psychiatric	$\tilde{2}$	8,623	$\dot{\hat{2}}$	9,040	$\overset{1}{2}$	9,775	
9	Student Case Worker	$\frac{2}{4}$	658		2,400		2,720	
10	Library Assistant	1		1	2,797	1	2,720	
11	Housekeeper	$\dot{\tilde{2}}$	5,834	2	5,944	3	9,489	
		100	5,551	~	0,011	0	5,405	

	CLASSIFICATION OF EMPLOYMENT		1956 Actual		1957 Appropriation		1958 Allowance	
12 13 14	Medical Stenographer	 3 		1	3,131	1	3,663	
	Less: Turnover Expectancy				$60,591 \\ 4,665$		68,532 $4,797$	
	Total	19	53,462	13	55,926	14	63,735	
Reli ₂ 3 4	gious and Community Services—Spring Gr Volunteer Activities Coordinator Senior Clerk Chaplain General Salary Increase	1 1 	State Hospi 3,527 2,029	tal: 1 1 	3,527 2,768 420	1 1 1	3,842 2,994 5,000	
	Less: Turnover Expectancy Total		5,556		6,715	3	11,836 355 11,481	
Rese	earch—Spring Grove State Hospital:	=		=======================================				
1 2 3 4 5 6 7	Director of Medical Research Psychologist Chief Research Psychologist Physiological Technician Psychiatric Aide Medical Stenographer General Salary Increase	1 1 	9,100 3,140 	1 1 	9,124 4,435 	1 1 1 1 1 	12,451 5,431 5,533 5,281 2,950 3,391	
	Less: Turnover Expectancy						35,037 3,504	
	Total		12,240		13,757		31,533	
Farm Operation and Maintenance—Spring Grove State Hospital:								
1 2 3 4	Farm Superintendent (N)Farm Manager, Mental HospitalFarm Hand General Salary Increase	1 10		1 1 10 	6,323 5,719 26,662 2,650	1 1 10 	6,638 6,034 29,996	
	Less: Turnover Expectancy				41,354 327		42,668 853	
	Total	12	36,026	12	41,027	12	41,815	

Headquarters:		•
Construction of additional ward (approximately 50 beds) to Building for Adult Feebleminded at Rosewood	40,000	
Institute for Criminally Insane:		
Construction of Clinical Director's residence (no furnishings to be provided)		
ployees (no furnishings to be pro- vided for apartments)	*	
Extension of utilities to serve staff housing and residence		
(12) employees		
Total—Institute for Criminally Insane	156,000	
Total — Headquarters		196,000
Crownsville State Hospital:		
Conversion of "B" building kitchen to dining area Installation of floor covering "A", "B", and Young buildings	0	
Young buildings	14,100 75,000	
Site improvements, grading, drainage, sidewalks, roads and parking areas	53,500	
Equipment for Medical-Surgical Building To supplement the appropriation "Construction of Central Kitchen" for the Crownsville State Hospital shown on page 413 of the Acts of 1955; Section 7 of the Acts of 1955 being hereby repealed to the extent that work on said building may begin upon satisfactory assurances to the Board of Public Works that said project can be completed with the aggregate of the funds herein and heretofore	15,000	
appropriated for that purpose	70,000	007.000
Total—Crownsville State Hospital	••••••	227,600
Eastern Shore State Hospital:		
Planning and preparation of design, plans and specifications for a geriatrics building (200 beds)	14,000 44,800 75,000	
Total—Eastern Shore State Hospital		133,800
• • • • • • • • • • • • • • • • • • • •		,

1958 CAPITAL IMPROVEMENT BUDGET—(Continued)

Rosewood State Training School:		
Site improvements, grading, drainage, sidewalks, road parking areas		
Springfield State Hospital:		
	55,000	
Site improvements, grading, drainage, sidewalks, roads and parking areas	35,000	
Total—Springfield State Hospital	140,000	
Spring Grove State Hospital:		
Planning and preparation of design, plans and specifications for active treatment building Construction of rehabilitation building, including	14,000	
site improvements and utilities 18	50,000	
Equipment for rehabilitation building Planning and preparation of design, plans and	0	
specifications for administration building	1,500	
Total—Spring Grove State Hospital	165,500	
TOTAL-DEPARTMENT OF MENTAL H	YGIENE	. 902,900